

SYLLABUS (NEP &CBCS Semester wise) AND

EXAMINATION SCHEME (2023-2027)

Department of Commerce Prestige Institute of Management, Gwalior

Airport Road, Opposite DD Nagar, Gwalior (Madhya Pradesh) INDIA

> B.Com First Year: 2023-2024 B.Com Second Year: 2024-2025 B.Com Third Year: 2025-2026 B.Com fourth Year: 2026-2027

BACHELOR OF COMMERCE (SIX SEMESTER PROGRAMME) CHOICE BASED CREDIT SYSTEM INTERNAL ASSESSMENT = IA; END-TERM ASSESSMENT = ETA B..Com: Three-Year (6-Semester) CBCS Programme



B.COM -2023-2027

	Basic Struct	ture: Distribution of Courses	
1	Ability-Enhancement Compulsory Course (AECC)	2 Papers of 2 Credit Hrs. each (Total Credit Hrs. 2X2)	4
2	Skill-Enhancement Elective Course (SEC)	7 Papers of 4 Credit Hrs. each (Total Credit Hrs. 7X4) (3 Lectures and 1 Tutorial)	28
3	Core Course	18 Papers of 4 Credit Hrs. each (Total Credit Hrs. 18X4) (3 Lectures and 1 Tutorial)	72
4	Discipline Specific Elective (DSE)	4 Papers of 4 Credit Hrs. each (Total Credit Hrs. 4X4) (3 Lectures and 1 Tutorial)	16
5	Generic Elective (GE)	6 Papers of 4 Credit Hrs. each (Total Credit Hrs. 6X4) (3 Lectures and 1 Tutorial)	24
6	Open Elective (OE)	4 Papers of 4 Credit Hrs. each (Total Credit Hrs. 4X4) (3 Lectures and 1 Tutorial)	16
	Total Credit Hrs		160

	D.COM I ROGRANI- COURSE OUTCOMES
No.	Program Outcomes
PO-1	Apply knowledge of accounting and management theories and practices to solve the
	business problems
PO-2	analytical and critical thinking abilities for Business decision making
PO-3	Ability to understand Accounting career skills by applying both qualitative and
	quantitative knowledge in real Business Situation.

B.Com PROGRAM- COURSE OUTCOMES



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PO-4	acquires and develop the skills like effective communication, decision-making, and
	technical skills in order to solve day-to-day Banking & business affairs.
PO-5	Students will Demonstrate Progressive affective domain development of values, the
	role of accounting in society and business.

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BACHELOR OF COMMERCE

Three Years (6 Semester)CBCS Programme

			Firs	t Sen	nest	er							
S. No.	Code	Subject	Cat	L	Т	Р	С	Contact s	IC Ma	CM Mi	El Ma	EM Mi	Total Mark
140.								Hrs/Wk	X	n	Х	n	S
1	B.Com- 101	Environmental Studies	(AEC)	3	1	_	4	4	40	14	60	21	100
2	B.Com- 102	Principles of Micro Economics and its application	(Minor)	2	2	_	4	4	40	14	60	21	100
3	B.Com- 103	Communication Techniques and Presentation Skill	(GE)	3	1	-	4	4	40	14	60	21	100
4	B.Com- 104	Financial Accounting	(Major)	3	1	-	4	4	40	14	60	21	100
5	B.Com- 105	Business Law	(Major)	2	2	-	4	4	40	14	60	21	100
6	B.Com- 106	Business Mathematics	(Minor)	3	1	-	4	4	40	14	60	21	100
7.	B.Com- 107	Introduction to Computer	(GE)	2	2	-	4	4	40	14	60	21	100
8.	B.Com- 108	Personality Development *	Vocational Subject	-	-	-	-	-	-	-	-	-	-
		Total		18	10		28	28					700

* Vocational course – PD will be mandatory but non-credit subject in the component and there will be separate evaluation of the same

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BACHELOR OF COMMERCE

Three Years (6 Semester)CBCS Programme

			Second	Sei	mes	ter							
S.								Contact	IC	CM	EI	EM	Total
No ·	Code	Subject	Cat	L	T	Р	C	s Hrs/Wk	Ma x	Mi n	Ma x	Mi n	Mark s
9	B.Com-201	Remedial English	(GE)	3	1	-	4	4	40	14	60	21	100
10	B.Com-202	Principles of Macro Economics and Its Application	(Minor)	2	2	_	4	4	40	14	60	21	100
11	B.Com-203	Tally Certification	(AEC)	3	-	2	4	5	40	14	60	21	100
12	B.Com-204	Corporate Accounting	(Major)	2	2	_	4	4	40	14	60	21	100
13	B.Com-205	Corporate Laws	(Major)	3	1	_	4	4	40	14	60	21	100
14	B.Com-206	Management Information System	(Minor)	3	1	-	4	4	40	14	60	21	100
15	B.Com-207	PC Software	(GE)	2	2	-	4	4	40	14	60	21	100
16	B.Com-208	Community engagement and service (Project/ internship)*	Field work	-	-	-	-	-	-	-	-	-	-
		Total		18	9	2	28	29					700

* Community engagement and service (Project/ internship)- Viva will be mandatory but non-credit subject in the component and there will be separate evaluation of the same

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			Thir		,			0					
S. No.	Code	Subject	Cat	L	Т	Р	C	Contacts Hrs/Wk	IC Max	M Min	EF Max	M Min	Total Marks
17	B.Com-301	Business Statistics	(Minor)	3	1	-	4	4	40	14	60	21	100
18	B.Com-302	Public Finance	(Minor)	3	1	-	4	4	40	14	60	21	100
19	B.Com-303	Human Resource Management	(GE)	3	1	_	4	4	40	14	60	21	100
20	B.Com-304	Income-tax Law and Practice	(Major)	3	1	_	4	4	40	14	60	21	100
21	B.Com-305	Management Principles and Applications	(SEC)	3	1	_	4	4	40	14	60	21	100
22	B.Com-306	International Finance	(Major)	3	1	-	4	4	40	14	60	21	100
23	B.Com-307	Internet E-Commerce	(GE)	2	2		4	4	40	14	60	21	100
		Total		20	8	-	28	28					700

BACHELOR OF COMMERCE Three Years (6 Semester)CBCS Programme

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Fourth Semester ICM EEM S. Contacts Total Р С Code Subject Cat L Т No. Hrs/Wk Max Marks Min Max Min Indian Economy B.Com-401 (Minor) 3 4 40 60 24 1 4 14 21 100 _ Entrepreneurship 25 (SEC) 3 4 4 40 60 B.Com-402 1 100 14 21 _ Development 26 B.Com-403 Cost Accounting (Major) 3 1 4 4 40 60 21 100 14 _ 27 **Operations Research** (Minor) 3 4 40 60 100 B.Com-404 1 _ 4 14 21 Computer Applications in 28 (**GE**) 2 40 4 4 6 B.Com-405 _ 14 60 21 100 Business Advanced Accounting and 29 B.Com-406 (Major) 40 3 1 4 4 14 60 21 100 _ Practice Data Base Management 30 B.Com-407 (**GE**) 3 1 4 4 40 14 60 100 21 _ System 20 28 30 700 Total 6 4

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S. No.	Code	Subject	Cat	L	Т	Р	C	Contacts Hrs/Wk	IC Max	M Min	EE Max	M Min	Total Marks
31	B.Com-501	Personal tax planning	(Major)	3	1	_	4	4	40	14	60	21	100
32	B.Com-502	Foreign Language (French)	(SEC)	3	1	-	4	4	40	14	60	21	100
33	B.Com-503	Business Research	SEC	2	-	4	4	6	40	14	60	21	100
34	B.Com-504	Fundamentals of Financial Management	(Major)	3	1	_	4	4	40	14	60	21	100
35		Specialization Elective 1	(DSE)-1	3	1	—	4	4	40	14	60	21	100
36		Specialization Elective 2	(DSE)-2	3	1	_	4	4	40	14	60	21	100
37	B.Com-505	Summer internship preparation*	(Field Project)				4		50	25	50	25	100
		Total		17	5	4	28	26					700

BACHELOR OF COMMERCE Three Years (6 Semester)CBCS Programme

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BACHELOR OF COMMERCE

Three Years (6 Semester)CBCS Programme

			Sixtl	n Se	mes	ster		0					
S.	Code	Subject	Cat	L	Т	Р	С	Contacts	IC		EE		Total
No.		~~~;••••			_	_	Ŭ	Hrs/Wk	Max	Min	Max	Min	Marks
38	B.Com-601	Consumer Protection Laws	(Major)	3	1	_	4	4	40	14	60	21	100
39	B.Com-602	Virtual Trading in Stock Market	(SEC)	3		2	4	5	40	14	60	21	100
40	B.Com-603	Auditing and Corporate Governance	(CC)	3	1	Ι	4	4	40	14	60	21	100
41	B.Com-604	Indirect Tax Law- GST	(Major)	3	3	_	4	4	40	14	60	21	100
42		Specialization Elective 3	(DSE)-1	3	1	_	4	4	40	14	60	21	100
43		Specialization Elective 4	(DSE)-2	3	1	_	4	4	40	14	60	21	100
44	B.Com-605	Research Report VIVA	Project	-	_	-	6		50	25	50	25	100
		Total		18	7	2	30	25					700

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Seventh Semester ICM S. EEM Total Contacts С Code Subject Cat L Т Р Hrs/Wk Marks No. Max Min Max Min Financial Derivatives 45 B.Com-701 (Major) 3 1 4 4 40 14 60 21 100 _ **Behavioural Finance** 46 B.Com-702 (SEC) 3 4 4 40 14 60 21 100 1 _ 47 Data Visualization **(CC)** 3 60 21 100 B.Com-703 1 4 4 40 14 _ 48 **Business Valuation** 3 40 14 60 21 100 B.Com-704 (Major) 1 4 4 _ Project Report 49 B.Com-705 10 8 13 200 70 200 1 2 _ (Dissertation) _ Total 13 15 600 6 10 24

BACHELOR OF COMMERCE Three Years (7 Semester)CBCS Programme

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BACHELOR OF COMMERCE Three Years (8 Semester)CBCS Programme

			Eigh	t Se	me	ster							
S.	Code	Subject	Cat	L	Т	Р	С	Contacts	IC	Μ	EF	^C M	Total
No.	Coue	Subject	Cat	L	•	1	C	Hrs/Wk	Max	Min	Max	Min	Marks
50	B.Com-801	International Financial Reporting Standards	(Major)	3	1	_	4	4	40	14	60	21	100
51	B.Com-802	Merger, Acquisition & Corporate Restructuring	(SEC)	3	1	-	4	4	40	14	60	21	100
52	B.Com-803	Advanced Business Research	(CC)	3	1	_	4	4	40	14	60	21	100
53	B.Com-804	International Taxation	(Major)	3	1	-	4	4	40	14	60	21	100
54	B.Com-805	Project Report (Dissertation)		2	1	10	8	13	_	_	200	70	200
		Total		14	5	10	24						600

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Discipline Specific Elective (DSE):

Students are required to select any one Specialization out of five specialization areas

Students are also required to select any two subject under selected specialization.

		ELECTIVE	S - I	Fift	h S	Ser	ne	ster					
		GROUP 1: ACCO	UNTIN	G AN	JD F	INAN	NCE	(V)					
S. No.	Code	Subject	Cat	L	Т	Р	С	Contacts Hrs/Wk	ICM		EEM		Total Marks
									Max	Min	Max	Min	
	B.Com-AF-501	Management Accounting	(DSE)	3	1	-	4	4	40	14	60	21	100
	B.Com-AF-502	Financial Markets, Institutions and Financial Services	(DSE)	3	1	-	4	4	40	14	60	21	100
	B.Com-AF-503	Corporate Tax Planning	(DSE)	3	1	-	4	4	40	14	60	21	100
	B.Com-AF-504	Banking and Insurance	(DSE)	3	1	-	4	4	40	14	60	21	100
		GROUP2: BUSINESS A	DMINI	STR	ATIO	ON A	ND	LAW(V)					
	B.Com-BA-501	Total Quality management	(DSE)	3	1	_	4	4	40	14	60	21	100
	B.Com-BA-502	International Human Resource Management	(DSE)	3	1	_	4	4	40	14	60	21	100



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B.Com-BA-503	Supply Chain Management	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-BA-503	Industrial Relations and Labour Laws	(DSE)	3	1	_	4	4	40	14	60	21	100
	GROUP3: APPLIED	BUSIN	IESS	EC	ONO	MIC	S(V)					
B.Com-ABE-501	Business & Economic Environment	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-ABE-502	Mergers and Acquisitions	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-ABE-503	Industrial Economics	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-ABE-504	Agriculture Economics	(DSE)	3	1	_	4	4	40	14	60	21	100
	GROUP4: BANK	ING AN	ND II	NSUI	RAN	CE(V	7)		_	-	_	
B.Com-BI-501	Principles and Practices of Life Insurance	(DSE)	3	1	_	4	4	40	14	60	21	100
.Com(H)-BI-502	Functional Aspects of Banking	(DSE)	3	1	_	4	4	40	14	60	21	100
.Com(H)-BI-503	Insurance Laws and Environment	(DSE)	3	1	_	4	4	40	14	60	21	100
.Com(H)-BI-504	E-Banking	(DSE)	3	1	_	4	4	40	14	60	21	100
l	GROUP5: INTER	NATIC	NAI	BU	SINI	ESS(V)			•		



												B.CO	M -2023-
1	B.Com-IB-501	International Business Management	(DSE)	3	1	_	4	4	40	14	60	21	100
1	B.Com-IB-502	Management of International Trade	(DSE)	3	1	_	4	4	40	14	60	21	100
1	B.Com-IB-503	International Logistics	(DSE)	3	1	_	4	4	40	14	60	21	100
1	B.Com-IB-504	Export – Import Documentation and Procedure	(DSE)	3	1	_	4	4	40	14	60	21	100
		GROUP	6: E- Co	omme	erce(V)							
1	B.Com-EC-501	Digital Marketing	(DSE)	3	1	_	4	4	40	14	60	21	100
1	B.Com-EC-502	IT Trends and Technology	(DSE	3	1	_	4	4	40	14	60	21	100
1	B.Com-EC-503	Introduction to Cyber securities	(DSE	3	1	_	4	4	40	14	60	21	100
1	B.Com-EC-504	Web Designing (introduction)	(DSE	3	1	_	4	4	40	14	60	21	100
		ELECTIVE	S - S	ixtł	n Se	eme	este	r					
		GROUP I: ACCOU	NTING	AN	D FI	NAN	CE (VI)					
1	B.Com-AF-601	Project Management	(DSE)	3	1	_	4	4	40	14	60	21	100
]	B.Com-AF-602	Financial Reporting and Analysis	(DSE)	3	1		4	4	40	14	60	21	100

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B.Com-AF-603	Security Analysis and Portfolio Management	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-AF-604	Business Tax Procedure and Management	(DSE)	3	1	_	4	4	40	14	60	21	100
	GROUP 2: BUSINESS A	DMINI	STR	ATIO	DN A	ND I	LAW(VI)		_			
B.Com-BA-601	Compensation Management	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-BA-602	New Venture Planning	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-BA-603	Corporate Governance and Laws	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-BA-603	Labour Laws	(DSE)	3	1	_	4	4	40	14	60	21	100
	GROUP 3: APPLIED	BUSIN	IESS	ECO	ONO	MIC	S(VI)					
B.Com-ABE-601	Economic Growth & Development	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-ABE-602	Financial Econometrics	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-ABE-603	Industrial Organisation	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-ABE-604	Environmental Economics	(DSE)	3	1	_	4	4	40	14	60	21	100
	GROUP 4: BANK	ING AN	ND IN	NSUI	RAN	CE(V	/ I)					

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B.Com-BI-601	Principles and Practices of General Insurance	(DSE)	3	1	-	4	4	40	14	60	21	100
B.Com-BI-602	Banking Law and Environment	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-BI-603	Marketing of Financial Product and Services	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-BI-604	Management of Commercial Bank	(DSE)	3	1	_	4	4	40	14	60	21	100
	GROUP 5: INTER	NATIC	DNAI	BU	SINI	ESS(V	VI)		•		•	
B.Com-IB-601	Cross Cultural Issues in International Business	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-IB-602	International Ethical and Legal Issues	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-IB-603	International Marketing	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-IB-604	International Business Finance and Risk Management	(DSE)	3	1	_	4	4	40	14	60	21	100
	GROUP	5: E- Co	mme	erce(VI)							
B.Com-EC-60	Advance Excel for Business Decision Making	(DSE)	3	1	_	4	4	40	14	60	21	100
B.Com-EC-602	R application for Decision making in Business	(DSE	3	1	-	4	4	40	14	60	21	100
B.Com-EC-603	RDBMS	(DSE	3	1	—	4	4	40	14	60	21	100



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B.Com-EC-604Cyber securities and Laws(DSE 3 1 $ 4$ 40 14 60 21 100													D .00		
		B.Com-EC-604	Cyber securities and Laws	(DSE	3	1	_	4	4	40	14	60	21	100	



(AECC)	Ability Enhancement compulsory course	B.COM -2023-2027
(GE)	Generic Elective	
(SEC)	Skill Enhancement Elective course	
(CC)	Core Course	
(DSE)	Discipline Specific Elective	
(ICM)	Internal component Marks	
(EEM)	External Exams Marks	

IMPORTANT NOTES

- 1. Communication Techniques and Presentation Skill (Course B.Com-103) activities will be assessed jointly by one internal and one external examiner at the time of I Semester examination.
- 2. Summer Training Project Report will be based on the in-house training of the Students in IV semester (May-July) for a minimum period of six weeks.
- 3. The students will have to submit their Summer Training Project Report at least seven days before the commencement of their V Semester examination. One copy of such report will be submitted by them in the office of the Coordinator, B.Com (Hons) Program/ Institute/ College for evaluation.
- 4. The summer training Report B.Com (H)-605 shall be prepared by student himself. The summer training report shall be examined by one external examiner. They will be invited to conduct the Viva-Voce examination based on Summer Project Report.
- 5. The Research Project Report of BBA V Semester will prepared by the student under the guidance of faculty members. The project report should be prepared by student. The report shall be examined by one internal examiner. They will be invited to conduct the Viva-Voce examination based on Report.
- 6. Institute/ College reserves the right not to offer those options / electives / courses to the students of B.Com for which adequate teaching facilities do not exist in the institution. The decision of the Co-coordinator /Principal will be final in this matter.

SCHEME OF ASSESSMENT

The B.Com (H) program is based on continuous internal assessment as well as end semester external examination. The scheme of internal assessment is as follows:

MARKS OF SESSIONALS

Mid Semester examination during the semester will be conducted by the examination department and the sessional marks of internal assessment will be finalized by the teacher concerned. The sessional marks shall be based on:



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(a) Marks obtained in Mid –Semester Examinations will be of 20 Marks.

(b) Other components will include student's assessment on the basis of Class Presentation/ Group Discussion/ Seminar Presentation/ any other projects as and when assigned by subject teachers and specific activity coordinators as per the Internal Component requirements.

(c) All above activities to be distributed in different semesters and shall contribute 10 marks in each semester to make Internal Assessment Component of 40 Marks.

(d) Candidate is required to secure a minimum of 40% marks in individual course in order to pass the internal assessment. The students must be very punctual and attentive to tests as there is no provision for make-up test on any ground.

MINIMUM PASS MARKS

In order to pass the semester, an examinee shall have to secure minimum 40% marks in individual papers. She/he will also be required to obtain a minimum 35% marks in sessional, separately. Besides securing 35% marks in each paper in both external and internal examinations, the candidate will have to secure a minimum of 35% marks in aggregate.

DIVISION IN EXAMINATION

A candidate having secured 60% marks or above will be awarded first division, candidates securing 50% but less than 60% marks in aggregate will be placed in second division. There will be no third division in the programme.

SCHEME OF PROMOTION TO NEXT SEMESTER

The student failed in more than two papers / courses in a semester (either in internal or external) will not be promoted in the next semester. Thus, in order to get promotion to the next semester, candidates will have to clear at least 4 papers /courses in first to fourth & sixth semesters and 5 papers/courses in fifth semester.

The Back paper of students failing in I and III Semester will be conducted along with their III and V semester examinations respectively. Similarly, those failing in II and IV semester will get chance to clear their back paper along with their IV and VI semester examinations respectively. However, students failing in their final year i.e. V and VI semester will have to wait for the next concerning semester to clear their back paper.

The students having semester back will give their papers with their next concerning semester examination. There is no provision of special back /semester back after semester examinations.

An examinee who has failed in internal examination shall be required to register him/her fresh for doing the sessional work in the next concerning semester in the paper/course. He will also be required to submit his examination form for internal assessment.

The internal assessment awarded to a candidate who fails in the end semester examination shall be carried forward to the next concerning semester.



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In case a candidate fails in any internal / end semester examination (either in one paper or in all), he will be allowed two more attempts to clear that course.

However, if a candidate fails to pass in semester examination even after the two additional attempts other than the original one, he will be required to leave the course.ttempts other than the original one, he will be required to leave the course.



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	First Semester										
S.	Code	Subject	Cat	С	Contacts Hrs/Wk	ICM	EEM	Total Marks			
No.				Max	Min	Max	Min				
1	B.Com-101	Environmental Studies	(AEC)	40	14	60	21	100			
2	B.Com-102	Principles of Micro Economics and its application	(Minor)	40	14	60	21	100			
3	B.Com-103	Communication Techniques and Presentation Skill	(GE)	40	14	60	21	100			
4	B.Com-104	Financial Accounting	(Major)	40	14	60	21	100			
5	B.Com-105	Business Law	(Major)	40	14	60	21	100			
6	B.Com-106	Business Mathematics	(Minor)	40	14	60	21	100			
7.	B.Com-107	Introduction to Computer	(GE)	40	14	60	21	100			
8.	B.Com-108	Personality Development *	Vocational Subject	-	-	-	-	-			
		Total						700			



B.Com -2023-2027

B.Com -101- Environmental Studies

Course Objective

The Objective of this course is to understand the dynamics of ecology, adverse effects of pollution on environment and its management.

Course Outcomes: On completion of the course, the students will be:

CO1 (A): Understand the concepts related to Environment, Ecosystem & Ecology.

CO1 (B): Comprehend the concept of Environmental pollution & Population Explosion and various measures to control it.

CO2: Analyse the various sources of natural resources and strategies to conserve it.

CO3: Examining the significance of Bio-diversity and wildlife protection and its role in the preservation of the food chain.

CO4: Analyse the concept of Disaster Management & Laws related to Wildlife conservation

CO-PO Matrix										
	P01	PO2	PO3	P04	PO5					
CO1 (A)	_	2	_	1	2					
CO1 (B)	_	2	_	1	3					
CO2	_	2	_	1	2					
CO3	_	2	_	1	2					
CO4	_	2	_	1	2					

Unit -1	Study of environment and ecology
	a) Definition and importance.
	b) Public participation and public awareness.
	c) Ecology – Introduction
	d) Ecosystem – concept, components, structure and function, energy flow,
	food, chain, food web
	e) Ecological pyramids and types.
Unit 2	Study of Environment Pollution and Population
	a) Air, water, noise, heat and nuclear pollution – definition, causes, effect
	b) Prevention of pollution.
	c) Population growth, disparities between countries.
	d) Population explosion, family welfare program
	e) Environment and human health.



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	f) Cleanliness and disposal of domestic waste.
Unit 3	Natural resources, problem and conservation
	a) Water resources
	b) Forest resources
	c) Land resources
	d) Food resources
	e) Energy resources
Unit 4	Bio-diversity and its protection
	a) Introduction-genetic, species and ecosystem diversity.
	b) Value of bio-diversity- Consumable use: productive use. Social,
	Moraland aesthetic values.
	c) India as a nation of mega bio-diversity center, bio-diversity at national
	local levels.
	d) Threats to bio-diversity- loss of habitat, poaching of wildlife, man and
	wildlife conflicts.
Unit 5	Disaster management and environmental laws
	a) Disaster management – flood, earthquake, cyclones and landslides.
	b) Conservation of laws for air and water pollution.
	c) Wildlife conservation laws.
	d) Role of information technology in protecting environment and health

REFERENCE BOOKS:

- 1. Anubha Kaushik, C. P. (2018). Environmental Science And Engineering (6th edition ed.). New Age International (P) Ltd.
- 2. Chauhan, B. S. (2008). Environmental Studies. Firewall Media.
- 3. Keller, B. a. (2011). Environmental Science: Earth as a Living Planet (8th Edition ed.). Wiley India.
- 4. Sharma, D. J. (2009). Environmental studies (3rd Edition ed.). University Science Press.

B.Com -102- Principles of Micro Economics and its application

Course Objective

To familiarize students with the concept of micro economics and its components.

Course Outcomes: On completion of the course students will be able to:

CO1 (a): To Understand the Basics of Micro Economics and Economy. **CO1(b):** To Analyse the Concept of Utility, Budget Line and Indifference Curve



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CO2: To Comprehend Demand and Supply Theories and its Elasticity

CO3: To Understand the Production Function and its types

CO4: To Analyze Market Structure using cost and revenue concept

	PO 1	P02	Po3	PO 4	P05
CO1a:	2	2	2	2	1
C01b:					
CO2:	2	3	-	2	-
CO3:	1	2	-	-	-
CO4:	2	3	2	2	-

Unit -1	Introduction
	The economy and Basic Problems: What is an economy? How an economy
	works? Basic Problems of an economy, How Market Mechanism solves the basic
	Problems of economy
	Introduction to Microeconomics: An overview on economics, Concept of
	Microeconomics, Methodology of Positive Economics- Model building, Uses of
	Microeconomics theories & Limitation,
Unit 2	Cardinal Utility Analysis: Concept, Types of Utility, Features of utility, Relation
	between total utility and marginal utility, Law of Diminishing Marginal Utility,
	assumptions & exceptions of Law of Diminishing Marginal Utility Budget line
	concept, Price and income effect on budget line, Consumer surplus, consumer
	equilibrium, Indifference curve.
Unit 3	Theory of Demand: Meaning & Definition, characteristics, Types of Demand,
	Law of Demand, Exceptions of Law of Demand, Demand Function (Linear, Non-
	Linear & Polynomial Demand Function).
	Elasticity of Demand: Concept, Definition, Importance, Types, and Measurement
	of Elasticity of Demand.
	Supply Analysis: Concept, Elasticity of Supply & Exceptions of Law of Supply
	Market equilibrium.
Unit 4	Factors of Production: Land, Labour, Capital, and Enterprises, Meaning of
	Production , Production functions, Types of Production Functions, Law of
	Variable Proportion, ISOQUANT, Return to Scale.
Unit 5	Concept of cost and revenue, Market structure - Concept, Definition,
	Characteristics, Classification, Price determination under perfect competition,
	Imperfect Competition - Monopoly, Monopolistic competition. Kinked demand
	curve

Suggested Reading

- 1. Deepashree (2010)- Business Economics, Ane Books Pvt. Ltd., New Delhi.
- 2. Salvatore, D. Schaum's (1996)- Outline of Theory and Problems of Microeconomic Theory, McGraw-Hill, International Edition, New Delhi.
- 3. Koustsohiarji A Modern Micro Economics, Second Edition Macmillan New Delhi
- Mishra & Poori (2010) –Business Economics, 7th Edition, Himalya Publishing House, Mumbai



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- 5. D.N Dwivedi (2015) Vikah Publishing House, 8th Edition New Delhi
- 6. Ahuja, H.L(2019)- Business Economics, S. Chand & Co., New Delhi

B.Com -103 Communication Techniques & Presentation Skills

Course Objective

The course in communication techniques and presentation skills intends to acquaint the students with the basics of communication and various techniques associated with it.

Course Outcomes: On completion of the course the students will be able to:

CO1(a): Understand the characteristics, process, role, types, barriers, inter-personal & intrapersonal communication, 7 C's of communication in an organization

CO1 (b): Understand what non-verbal communication is, various components of NVC & Roleof Technology-enabled communication

CO3: Role of Technology-enabled communication

CO4: Understand the different parts & formats of business letters as well as types & formats of Report.

CO-PO Matrix					
	PO 1	PO2	Po3	PO 4	PO5
CO1a	-	2	-	3	2
CO1b					
CO2	-	1	-	3	2
CO3	-	3	-	3	2
CO4	-	3	-	3	3

Unit -1	Communication						
	What is communication, 7 Cs of Effective Communication, Process & barriers in						
	communication, Flow of Communication, Types: Formal & informal and verbal &						
	nonverbal.						
Unit 2	Digital Communication						
	E-MailWriting, Social Media & networking or Video conferencing, Strategic						
	importance of e-communication, Role, effects and advantages of technology in						
	Business Communication						
	Professional skills & Basic Etiquettes in Business Communication						
	Dos or Don'ts						
Unit 3	Business Letters						
	Characteristics of a Good Business Letter, Structure of a Business Letter, Layout of						
	a Business Letter						
	Types of Business Letters						
	Orders, Adjustment, Complaint, Sales, Business Circulars, Request,						
	Official Communication						



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	Memorandum, Minutes of Meeting; objectives, types, Contents and Guidelines for writing Minutes. Official Notes					
Unit 4	Business Reports					
	Concept, Importance and Characteristics of a Good Business Report, Types, Steps					
	in Writing Reports, Layout/Style of Business Report					
Unit 5	Presentation Skills & interview					
	Effective Public Speaking; Gesture, Posture, Eye Contact, Voice Modulation and					
	Pitch, Dressing Sense, Overcoming Stage Fright,					
	Interview Skills					
	Nature, Types of Interview (exit interview, appraisal interview), Facing an					
	Interview: Mock interview, Video conferencing interview or tele-meeting.Writing					
	Resume, Difference between Resume and CV.					

Suggested Readings:

- 1. Jain N, Mukherji S, (2012) Effective business communication. New Delhi: Sultan Chand & Sons.
- 2. Lesikar, R. V. (2008). Business communication. New Delhi: Tata McGraw Hill.
- 3. Pal, R., & Korlahalli, J. S. (2011) Essentials of business communication. New Delhi: Sultan Chand & Sons.
- 4. Sharma, R. C. & Mohan, K. (2002) Business correspondence & report writing. New Delhi: Tata McGraw Hill
- 5. Kathryn R, Paula L, Das A, (2020) Business Communication: A Problem-Solving Approach
- 6. Matthukutty M. Monippally, (2013) Business Communication: From Principles To Practice
- 7. Madhukar R.K.(2010), Business Communication. New Delhi: Vikas Pulishing House
- 8. Verma S. (2014) Business Communication: Essential Strategies for 21st century. New Delhi: Vikas Pulishing House
- 9. Chaturvedi P) Business Communication: Concepts, Cases, and Applications. Dorling Kindersley

Note: Latest edition of text books may be used

B.Com -104- Financial Accounting

Course Objective

The objective of this course is to help students acquire conceptual knowledge of the financial accounting and to impart skills for recording various kinds of business transactions.

Course Outcomes: On completion of the course the students will be able to: **CO1 (a):** Develop an understanding to key terminology, concept of double entry system



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and principles of accounting.

CO1 (b): Apply the knowledge for preparation of final accounts of sole trader and solve problems relating to depreciation of assets.

CO2: Illustration and analysis of various methods of accounting for branches and department. **CO3:** Assess the various conditions of maintaining accounts of non-profit making organization and royalty accounts.

CO4: Formulate the accounting of single entry system and Consignment accounts.

CO-PO Matrix						
	P01	PO2	P03	PO 4	P05	
C01(A)	3	3	2	2	3	
CO1(B)						
CO2	2	2	2	2	2	
CO3	2	3	3	2	3	
04	2	2	2	_	1	

.Unit -1	Definition and need of Accounting, Concept of double entry system, Accounting Concepts,Conventions and Principles (GAAP), Accounting Cycle. Journal: Rules of Debit and Credit (Traditional and Modern), Compound Journal
	Entries, Opening Entries and Closing Entries, Sub Division of journal. Ledger: Preparation of Ledger, Difference between journal and Ledger, Rules
	regarding Posting.
	Introduction to Indian Accounting Standards
Unit 2	Trail Balance
	Meaning, Importance and Types of Trail Balance, preparation of Trail Balance.
	Final Accounts (Trading & P&L Account and Balance sheet) with Adjustments.
	Depreciation Accounting
	Meaning, Definition and methods of calculating Depreciation; Fixed Cost Method,
	Diminishing Balance Method and Annuity Method, Practical problems based on
	change in method of charging depreciation; Fixed base to Reducing balance and
	Reducing balance to Fixed base method.
Unit 3	Branch Accounts: Meaning and Definition of Branch Accounts, Types of Branch,
	Dependent Branch, Debtors System, Stock and Debtors system, Wholesale
	Branch. Foreign Branch.
	Departmental Account: Meaning and Definition, Need, Calculation of net profit
	of various departments and allocation of expenses using suitable base, preparation
	of common balance sheet and treatment of unrealised profit, Inter departmental
TT 1 4	transaction
Unit 4	Royalty Accounts: Meaning and Definition, Short working, Minimum Rent,
	Short Working Recouped, Strikes, Lock-Outs, Accounting for Royalty (Including
	Sub Lease).
	Accounting of Non-profit making organisations: Meaning and Features,
	Accounting Records- Receipts and Payment Account, Income and Expenditure
	Account and Balance Sheet.



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Unit 5	Consignment: Meaning, Important terms, accounting records, valuation of
	unsold stock, normal loss, abnormal loss.
	Single Entry System: Meaning, Definition, Concept, Difference with Double
	entry system, Preparation of Statement of profit, Preparation of Statement of
	Affairs and Balance Sheet.

Suggested Readings:

- 1. Jain, S.P. and Narang, k.L. 2016. *Financial accounting*. 10th ed. Kalyani publishers, New Delhi.
- Elliott, B. and Elliott, J., 2017. *Financial Accounting And Reporting*. 18th ed. London: Pearson Education Limited.
- Kemp, R. and Waybright, J., 2019. *Financial Accounting*. 5th ed. University of Virginia: Pearson Education Limited.
- 4. Gupta, A., 2016. Financial Accounting for Management. 5th ed. Pearson Education India.
- Grewal, T.S. and Gupta, S.C., 2016. *Introduction to accountancy*. S. Chand and Co., New Delhi.
- 6. Tulsian, P. C., 2002. Financial Accounting. Tata Mcgraw Hil., New Delhi.
- Paul D. Kimmel, Jerry J. Weygandt, et al., 2014. *Editions for Financial Accounting: Tools for Business Decision Making*. 7th ed. John Wiley & Sons., Canada.
- Gupta, R. L., and Radhaswamy, M., 2004. *Advanced Financial Accounting*. S. Chand and Co., New Delhi.
- Mukherjee, A., & Hanif, M., 2007. Modern Accounting Vol. II. New Delhi: Tata McGraw Hill Publishing Company.
- Maheshwari, S.N., & Maheshwari, S.K., 2008. Advanced Accounting. Vikas Publishing House Pvt. Ltd.

B.Com -105- Business Law

Course Objective

The objective of the course is to impart basic knowledge of the important business legislationalong with relevant case law.

Course outcomes: On completion of the course students will be able to:

CO1a: Understand the meaning and essentials of contract and the different ways of performance and remedies available in case of breach of contract

CO1b: Learn about Indemnity Guarantee and Bailment also learn about the creation and termination of the contract of agency



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CO2: Generate awareness of law related to sales of goods and the unpaid seller and rights, Dutiesof Buyer and Seller

CO3: Develop the approach towards partnership firm and how to dissolved a firm and Limited liability Partnership

CO4: Understand and analyze the different provision related to negotiable instruments and Dishonour of Cheque

CO-PO Matrix						
	P01	PO 2	PO 3.	PO 4	PO5	
CO1a	2	2	1	1	3	
CO1b:						
CO2:	3	2	1	2	3	
CO3	2	1	2	2	2	
CO4	1	1	1	2	1	

TT 1/ 1						
Unit -1	The Indian Contract Act, 1872: General Principles of Contract					
	a) Contract – meaning, characteristics and kinds,					
	b)Essentials of a valid contract - Offer and acceptance, consideration, contractual					
	capacity, free consent, legality of objects,					
	c)Void agreements,					
	d)Discharge of a contract – modes of discharge, breach and remedies against					
	breach of contract,					
	e)Contingent contracts,					
	f)Quasi - contracts					
Unit 2	The Indian Contract Act, 1872:SpecificContracts					
	a) Contract of Indemnity and Guarantee					
	b) Contract of Bailment					
	c) Contract of Agency					
Unit 3	The Sale of GoodsAct, 1930					
	a) Contract of sale, meaning and difference between sale and agreement to sell.					
	b)Conditions and warranties					
	c)Transfer of ownership in goods including sale by a non-owner					
	d)Performance of contract of sale					
	e)Unpaid seller – meaning, rights of an unpaid seller against the goods and the					
	buyer					
Unit 4	Partnership Laws					
	A The Partnership Act, 1932					
	a. Nature and Characteristics of Partnership					
	b. Registration of a Partnership Firms					
	c. Types of Partners					
	d. Rights and Duties of Partners					
	e. Implied Authority of a Partner					
	f. Incoming and outgoing Partners					
	g. Mode of Dissolution of Partnership					
	B The Limited Liability Partnership Act,2008					



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	a) Salient Features of LLP					
	b) Differences between LLP and Partnership, LLP and Company					
	c) LLPAgreement,					
	d) Partners and DesignatedPartners					
	e) IncorporationDocument					
	f) Incorporation by Registration					
	g) Partners and theirRelationship					
Unit 5	The Negotiable InstrumentsAct1881					
	a) Meaning, Characteristics, and Types of Negotiable Instruments					
	b)Promissory Note, Bill of Exchange, Cheque					
	c) Holder and Holder in Due Course, Privileges of Holder in DueCourse.					
	D Negotiation: Types of Endorsements					
	e) Crossing of Cheque					
	f) Bouncing of Cheque					

Suggested Readings:

- 1. M.C. Kuchhal, and Vivek Kuchhal, Business Law, Vikas Publishing House, NewDelhi.
- 2. Avtar Singh, Business Law, Eastern Book Company, Lucknow.
- 3. Ravinder Kumar, Legal Aspects of Business, CengageLearning
- 4. SN Maheshwari and SK Maheshwari, Business Law, National Publishing House, NewDelhi.
- 5. Aggarwal S K, Business Law, Galgotia Publishers Company, NewDelhi.
- 6. Bhushan Kumar Goyal and Jain Kinneri, Business Laws, International BookHouse
- 7. Sushma Arora, Business Laws, TaxmannPulications.
- 8. Akhileshwar Pathak, Legal Aspects of Business, McGraw Hill Education, 6thed.
- 9. P C Tulsian and Bharat Tulsian, Business Law, McGraw HillEducation
- 10. Sharma, J.P. and Sunaina Kanojia, Business Laws, Ane Books Pvt. Ltd., NewDelhi.

B.Com -106- Business Mathematics

Course Objective

The objective of this course is to familiarize students with the elementary concept of mathematics and develop understanding of utility and its applications in business and commerceenvironment.

Course Outcomes: On completion of the course the students will be able to:

CO1a: Understand the concept of elementary mathematics and its applications.

CO2. Demonstrate the concept of Linear programming problems and its applications in business and economics.

CO3. Evaluate the concept of elementary mathematics, determinants, inverse of matrices, and various equations.

CO4. Apply Cramer's rule to solve the system of linear equations, calculus on functions of single variable.



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Unit -1	Basic Mathematics-I: Ratio, Proportion, Average, Percentage, Logarithms and					
	Antilogarithms, Profit and Loss.					
Unit 2	Basic Mathematics-II: Simple Interest, Compound Interest, Commission, Discount					
	and Brokerage, Simple annuities.					
Unit 3	Matrices and Determinants: Definition, Types of Matrices. Addition, Subtraction,					
	Multiplication, Transpose, Determinants and Inverse of Matrices, Solution of					
	simultaneous Linear Equations by using Cramer's Rule and Its applications.					
Unit 4	Functions: Functions, Types of Functions, Linear Equations in Two variables,					
	Solution of Linear Equations, Simultaneous Equations- Meaning, Characteristic					
	Types and Calculations, Solutions of Simultaneous Equations, Quadratic Equations,					
	Solution of Quadratic Equations-Factorization Method and Quadratic Formula.					
Unit 5	Linear Programming Problem(LPP): Meaning, Characteristics, Basic					
	formulation of LPP, Solution of LPP by using Graphical Method (Two variables),					
	Cases of unique and multiple optimal solutions, unbounded solutions and					
	infeasibility.					

Suggested Readings:

Main Texts Reading

Budnick, P. (2010). Applied Mathematics for Business, Economics and the Social 1. Sciences. McGraw Hill Publishing Co.

Sharma, J. K. (2008). Mathematics for Management and Computer Applications. 2. Galgotia Publication, New Delhi.

Sancheti, D.C. & Kapoor, V.K. (2019). Business Mathematics. Sultan Chand & 3. Sons.

4. Sharma, J.K. (2014). Business Mathematics. ANE Books Pvt. Ltd., New Delhi.

Reference Reading

Anthony, M. & Biggs N. (1996). Mathematics for Economics and Finance. 1. Cambridge University Press.

Mizrahi & John Sullivan. (1993). Mathematics for Business and Social Sciences. 2. Wiley and Sons.

3. Allen R. G. D. (1974). Business Mathematics. MacMillan, New Delhi.

B.Com -107- Introduction to Computer

Course Objective

This course is designed to familiarize students with the fundamental concepts of the computer and peripheral devices, programming languages, system software, computer applications and basics of networking.

Course Outcomes: Upon successful completion of this course students will be able to: CO1a: Understand the fundamental concept of computer and evolution of computer.



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CO1b: Explain the need of hardware and software requires for a computation task. CO2: Understand the use Memory hierarchy and uses to run Business Application CO3: Demonstrate the use of system software, application software to solve Business Problem

CO4: Demonstrate the use of internet and working of internet, working of search engines tocollect data.

CO-PO Matrix						
	P01	PO 2	PO 3	PO 4	P05	
CO1a	2	-	2	2	_	
CO1b						
CO2	1	2	2	2	-	
CO3	2	2	3	2	2	
CO4	2	3	3	2	2	

Unit -1	Computer system
	Computer system concept and definition, Brief history/generations of development of computers, Computer system characteristics, Capabilities and limitation, Significance and application of computer in commerce and industry, Block diagram of computer. Classification of computers: by type (analog, digital and hybrid), by purpose (general and special), by size (micro, mini, mainframe and super), Computer hardware versus computer software.
Unit 2	Peripheral Devices
Onit 2	Input devices: keyboard, mouse, trackball, joystick, light pen, scanner, digital camera, web camera, touch screen, mark and character recognition devices (OMR, OCR, MICR and barcode reader).
	Output devices: display devices (monitor and its type: CRT, TFT, LCD, and LED), video standard (VGA, SVGA, XGA), printer and its classification: impact (character printer: daisy wheel & dot matrix, Line printer: drum & chain) and non-impact (inkjet, laser & thermal), plotter, speaker, projector.
	Storage Devices: magnetic tape, cartridge, floppy disk, zip disk, hard disk drive (internal & external), CD, DVD, blue ray disk, USB flash drive, memory card.
Unit 3	Computer Memory
	Computer memory definition, features and need of computer memory, classification of memory: primary memory (RAM: SRAM & DRAM and ROM: PROM, EPROM, EEPROM), secondary memory (magnetic disk, optical disk and flash memory), cache memory, register, computer memory hierarchy.
Unit 4	Software and languages
	Software and its need, types of software: system software, application software System software - translators, assemblers, interpreters, compilers, and operating systems (functions and types: Batch, Single, multiprogramming, multiprocessor), application software and its example. Languages: machine level languages, assembly level languages, high level languages.



Unit 5 **Internet and security** Introduction to internet: advantages and disadvantages, web browser, WWW consortium, search engines, working of search engines, URL, domain name, web page, website, email, security: computer security issue and its protection through firewall & antivirus.

Main Texts Reading

- 1 Computer Fundamentals: Concepts, Systems & Applications by Priti Sinha, P K Sinha, vk global publications,2004.
- 2 Fundamentals of computers By V. Rajaraman, Neeharika adabala, PHI Learning Pvt. Ltd., 2014
- 3 Computer Fundamentals & Internet Basics By Rohit Khurana, Aph Publishing Corporatio, 2010.
- 4 Fundamentals of Computers V. Rajaraman, Prentice Hall of India, 2004.

Suggested reading

- 1 https://www.ddegjust.ac.in/studymaterial/mcom/mc-107.pdf
- 2 http://www.tmv.edu.in/pdf/Distance_education/BCA%20Books/BCA%20I%20SEM/BC A-121%20Computer%20Fundamental.pdf
- 3 Norton, Peter, "Introduction to Computers", 2nd Ed., Tata McGraw Hill

BACHELOR OF COMMERCE : Three Years (6 Semester)CBCS Programme

	Second Semester								
G	Code	Subject	Cat	ICM		EEM		Trade	
S. No.				Max	Min	Max	Min	Total Marks	
				Max	Min	Max	Min		
9	B.Com-201	Remedial English	(GE)	40	14	60	21	100	
10	B.Com-202	Principles of Macro Economics and Its Application	(Minor)	40	14	60	21	100	



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11	B.Com-203	Tally Certification	(AEC)	40	14	60	21	100
12	B.Com-204	Corporate Accounting	(Major)	40	14	60	21	100
13	B.Com-205	Corporate Laws	(Major)	40	14	60	21	100
14	B.Com-206	Management Information System	(Minor)	40	14	60	21	100
15	B.Com-207	PC Software*	(GE)	40	14	60	21	100
16	B.Com-208	Community engagement and service (Project/ internship)**	Field work	-	-	-	-	-
		Total						600

B.Com -201- Remedial English

Course Objective

The course aims to equip the students with the nuances of the English language which includesproficiency in grammar and its effective usage in speaking and writing.

Course outcomes: On completion of the course students will be able to: CO1(a):To understand the basic of English Grammar.



CO1(b): To enhance the vocabulary for competitive exams & to develop an acumen towards literary comprehension

CO2: To develop writing skills on topics of Gen. Interest & understanding of literary text CO3: To develop analytical skills, creative writing & comprehension of popular English Essay.

CO4: To inculcating critical reading& appreciation of literary texts so as to imbibe human values.

CO-PO Matrix					
	P01	PO 2	PO 3	PO 4	PO5
CO1a	_	1	-	3	1
CO1b					
CO2	-	2	-	3	2
CO3	-	3	-	3	1
CO4	-	3	-	3	3

Unit -1	Parts of Speech, Modals, Determiners, Articles, Tenses, Types of Sentences, Common Errors in English, Words commonly misunderstood
Unit 2	Vocabulary-Synonyms, Antonyms. Homonyms, One word substitution, Idioms and proverbs, 'The Second Coming' by W.B. Yeats, Where the mind is without Fear by Rabindranath Tagore,
Unit 3	Paragraph writing on topics of general interest (events, current affairs, important personalities, social roles, etc), Malgudi Days by R.K. Narayan
Unit 4	Comprehension, Precis writing, Slogan Writing, Speech, Stopping by Woods on a Snowy Evening by Robert Frost, Of Adversity, Of Studies — Essays by Francis Bacon
Unit 5	The Untouchable by Mulk Raj Anand, The Importance of Being Earnest by Oscar Wilde, Mother, A Cradle to Hold Me by Maya Angelou

Suggested Readings:

- 1. Murphy's English Grammar(CUP)
- 2. High School English Grammar by Wren and Martin
- 3. Practical English Usage by Michael Swan
- 4. Essential English Grammar by Raymond Murphy
- 5. Essentials of English Grammar Composition by Snigdha Budhiraja, Rajendra Pal and H.C. Katyal.

B.Com -202- Principles of Macro Economics and its Application

Course Objective

To familiarize students with the concept of macroeconomics and its components.



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Course Outcomes: On completion of the course students will be able to:

CO1 (a): To Understand Different School of Thoughts of Macro Economics to apply in economicdecision making

CO1(b): To Demonstrate a way to measure concepts of national income and its related measure CO2: To Examine the GAP between theory of money and the present concepts of money alongwith concepts of supply of money

CO3: To Analyze determinants of consumption and investment in the macroeconomic environment

CO4: To Evaluate in-depth causes of unemployment and inflation and apply remedies over themin economic policy.

CO-PO Matrix					
	PO 1	P02	Po3	PO 4	P05
CO1a	3	3	3	2	2
CO1b	3	3	3	3	2
CO2	2	2	3	2	2
CO3	2	2	2	1	3
CO4	3	2	3	2	3

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supply in India, Monetary Theories – Quantity theory of Money, Modern Theory							
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Suggested Reading:

Suggested Reading

- 1. . G. Lipsey and K. A. Chrystal (2020) –Economics, 14th Edition, Oxford University press
- Mankiw N. Gregory(2019)-, Macroeconomic,10th Edition McMillan Worth Publishers, New York.
- 3. Dornbusch Rudiger and Stanley Fisher(2011), Macroeconomic, 11th Edition, McGraw Hill.
- 4. Deepashree, Vanita Agarwal, "Macro Economics", Ane Books Pvt Ltd, New Delhi
- 5. D.N.Dwivedi (2016)- Macro Economics , Theory and policy, 4th Edition, McGraw Hill.

B.Com -203- Tally Certification

Course Objective:

The objective of this course is to help students to acquire conceptual and working knowledge of the well-known accounting software i.e. Tally ERP.9

Course Outcomes: On completion of the course students will be able to:CO1(a): To understand Fundamentals of basic accounting

CO1 (b) : To Develop the knowledge of tally's features.

CO2: To develop the understanding of stocks groups and managing inventory of an organization.

CO3: Apply GST & TDS rules practices in real business.

CO4:To Create and analyse the different MIS Reports for managerial decision makings.

CO-PO Matrix					
	PO 1	PO2	Po3	PO 4	P05
CO1(a)	3	1	2	3	_
CO1 (b)					
CO2	2	_	3	3	_
CO3	_	_		1	2
CO4	_	3	2	2	_

Unit -1	Fundamentals of Accounts (Recapitulation)
	Introduction, Accounting Terms, Accounting Assumptions, Concepts and
	Principles, Assumptions, Concepts, Principles, Double Entry System of
	Accounting, Types of Accounts, The Golden Rules of Accounting, Source
	Documents for Accounting, Recording of Business Transactions, The
	Accounting Equation, Recording of Transactions in Books of Original
	Entry/Journal, Use of Debit and Credit, Rules of Debit and Credit, Recording of
	Business Transactions in Journal, Ledger, Need for Ledger, Differences between
	a Journal and a Ledger, Classification of Ledger Accounts, Posting from Journal



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\smile	B.Com -2023-2027
	Trial Balance, Methods of Preparation, Subsidiary Books & Control Accounts, Cash Book, Single Column Cash Book, Double Column Cash Book, Three Column Cash Book, Petty Cash Book, Purchase (Journal. Book, Purchases Return (Journal. Book, Sales (Journal. Book, Sales Return (Journal. Book, Journal Proper, Control Accounts, Financial Statements, Trading and Profit & Loss Account, Trading Account, Profit & Loss Account, Balance Sheet, Types of Assets and Liabilities included in a Balance Sheet Key Takeaways
Unit 2	 Accounts Management with Tally Introduction – Salient Features of Tally, Technology Advantages. Getting Functional with Tally – Tally start up, Mouse I keyboard Conventions, switching between screen Areas, Quitting Tally. Setting up of company in Tally- Create a company, select a company, Alter a company, and Shut a Company. Company Features – F1: Accounting Features, F2 Inventory Features, F3: Statutory & Taxation, F4: Tally.NET Features, F6: Add-on Features. Configurations – General Configuration, Numeric Symbols, Accts/Inventory Info Configuration, Voucher Entry Configuration, Invoice/ Orders Entry Configuration, Payroll Configuration, Banking Configuration, Printing Configuration, Advanced Configuration, Data Configuration 11) L Configuration, Advanced Configuration, Licensing Configuration Practical Work out Chart of Accounts- Pre defined Groups of Accounts. Groups- Creating Single group, Creating Multiple Groups, Displaying Group, Altering Group Ledgers- Creating Single Ledger, Creating Multiple Ledgers, Displaying Ledger, Altering Ledger Key Takeaways
	 Recording Day-to-Day Transaction in Tally.ERP9 Introduction, Business Transactions, Source Document for Voucher, Recording Transactions in Tally.ERP 9, Accounting Vouchers, Receipt Voucher (F6), Contra Voucher (F4), Payment Voucher (F5), Purchase Voucher (F9), Sales Voucher (F8), Debit Note Voucher ((Ctrl+F9), Credit Note (Ctrl+F8), Journal Voucher (F7) Key Takeaways Accounts Receivable & Payable Management Introduction, Accounts Payables and Receivables, Maintaining Bill-wise Details, Activation of Maintain Bill-wise Details Feature, New Reference, Against ReferenceAdvanceOn Account, Changing the Financial Year in Tally.ERP 9 Key Takeaways Creating Custom Vouchers Introduction, Voucher Creation, Custom Voucher Numbering, Methods of Voucher Numbering, Alteration of Existing Vouchers, Voucher Classes, Automation of invoices Key Takeaways
Unit 3	Inventory Management



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	Maintaining Stock Keeping Units (SKU)				
	Introduction, Inventory Masters in Tally.ERP 9, Creating Inventory Masters				
	Stock Groups- Creating Single Stock Group, Creating Multiple Stock Groups,				
	Displaying Stock Groups, Altering Stock Group.				
	Stock Categories- Creating Single Stock Category, Creating Multiple Stock				
	Categories, Displaying Stock Category, Altering Stock Category.				
Unit 4	Taxation Management Using Tally.ERP9				
	Goods and Services Tax (GST)				
	Introduction, Goods and Services tax (GST), Need and journey of GST, Types of taxes under GST, Application and Compliances, Slabs and Rates, Accounting of GST using Tally.ERP9, GST Returns				
	Key Takeaways				
	Recording Vouchers with TDS (Tax Deducted at Source)Introduction, Basic Concepts of TDS, TDS in Tally.ERP 9, Activation of TDSFeature in Tally.ERP 9, TDS Statutory Masters, Configuring TDS at GroupLevel, Configuring TDS at Ledger Level, Booking of Expenses in PurchaseVoucher, TDS ReportKey Takeaways				
Unit 5	MIS Reports & Analysis				
	Introduction, Advantages of Management Information Systems, MIS Reports in				
	Tally.ERP 9, Trial Balance, Balance Sheet, Profit and Loss Account, Cash				
	Flow Statement, Ratio Analysis, Books and Reports, Day Book, Receipts and				
	Payments, Purchase Register, Sales Register, Bills Receivable and Bills				
	Payable				
	Key Takeaways				

Suggested Reading:

- 1. Tally ACE, by Tally Education Pvt. Ltd.
- 2. GST using Tally.ERP9, by Tally Education Pvt. Ltd.
- 3. Application of GST using Tally.ERP9 (Online Guide), by Genuine Education (available on www.tallysikho.com)
- 4. Accountancy Simplified: Core Accounting Concepts & Practices, by Tally Education Pvt. Ltd.

B.Com -204- Corporate Accounting

Course Objectives:

The objective of this course is to help student to acquire knowledge of corporate accounting and analyzing various techniques for preparation of financial statements in decision making of the firm.



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Course Outcomes: On Completion of this course, student will be able to-

CO1 A: Understand the process of valuation of shares and goodwill.

CO1 B: Acquaint with the concept of Issue and Redemption of Debentures

CO2: Study the concept and accounting treatment of Amalgamation of Companies.

CO3: Familiarise with the concept and practicability of Holding and Subsidiary company.

CO4: Develop the concepts related to accounting of Banking Companies.

CO-PO Matrix						
CO/PO	P01	PO 2	PO 3	PO 4	P05	
CO1 A	2	2	2	3	3	
CO1 B						
CO2	2	2	2	3	3	
CO3	2	3	1	2	2	
CO4	2	3	2	2	3	

Unit -1	Share Meaning, types, Issue of Shares: over subscription, under subscription, forfeiture and re-issue of shares, buy-back of shares, issue &redemption of preference shares, Valuation of Goodwill and shares
Unit 2	Debentures Meaning, Types, Issue and redemption of debentures. Final Accounts of companies- As per schedule VI of Company Act-2013 (Including calculation of managerial remuneration) disposal of profits, calculation of pre and post incorporation profit / loss.
Unit 3	Amalgamation of Companies Concepts and accounting treatment as per Accounting Standard: 14 (ICAI) (excluding inter-company holdings). Internal reconstruction: concepts and accounting treatment excluding scheme of reconstruction.
Unit 4	Accounts of Holding Companies/ Parent Companies Meaning of holding and subsidiary company. Preparation of consolidated balance sheet of holding with one subsidiary company (AS-21), Accounting for liquidation of companies.
Unit 5	Accounts of banking companies, Asset structure of a commercial bank. Non- performing assets (NPA).

Suggested Readings:

- 1. Goyal, B.K. (2020). Basic Corporate Accounting, 5e, Taxmman
- 2. Goyal, V. K., & amp; Goyal, R. (2012). Corporate accounting. 3e. PHI Learning Pvt. Ltd.
- 3. Gupta, R. L., & amp; Radhaswamy, M. (2014). Advanced accounting Theory, Method and Application, Vol.1 Sultan Chand & amp; Sons, New Delhi.
- 4. Mukherjee, A., & amp; Hanif, M. (2017). Corporate Accounting. Tata McGraw-Hill.



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- 5. Maheshwari, S. N., Maheshwari. S.K., & Maheshwari, S. K. (2018). Corporate Accounting, 6e. Vikas Publishing House.
- Jain, S. P., & amp; Narang, K. L. (2019). Advanced Accountancy Corporate Accounting Vol. II. 7e. Kalyani.

Note: Latest edition of text books may be used.

B.Com -205- Corporate Laws

Course Objectives: The objective of the course is to impart basic knowledge of the provisions of the Companies Act 2013.

Course Outcomes: After the completion of the course, students will be able to:

CO1a: Understand Company, its formation, registration, incorporation, its types and different functionaries, and winding up and its provisions.

CO1b: Prepare and importance of Memorandum of Association, Article of Association and Prospectus

CO2: Understand the Management of company and all the key committees, positions and their respective roles.

CO3: Interpret provisions of Dividends, its payments, Books of accounts and Audit.

CO4: Understand The Depositories Act 1996 for the proper function of Company

CO-PO Matrix						
	PO 1	PO2	Po3	PO 4	PO5	
CO1a:	2	2	1	2	2	
CO1b						
CO2:	3	3	2	1	2	
CO3:	1	2	2	3	3	
CO4:	3	3	2	1	2	

Unit -1	Introduction Administration of Company Law [including National Company Law Tribunal (NCLT), National Company Law Appellate Tribunal (NCLAT), Special Courts]; Characteristics of a company; lifting of corporate veil; types of companies including one person company, small company, and dormant company; association not for profit; illegal association; formation of company, on-line filing of documents, promoters, their legal position, pre-incorporation contract; on-line registration of a company.
Unit 2	Documents Memorandum of association, Articles of association, Doctrine of constructive notice and indoor management, prospector-shelf and red herring prospectus, misstatement in prospectus, GDR; book-building; issue, allotment and forfeiture



	of share, transmission of shares, buyback and provisions regarding buyback;
	issue of bonus shares.
Unit 3	Management
	Classification of directors, women directors, independent director, small
	shareholder's director; disqualifications, director identity number (DIN);
	appointment; Legal positions, powers and duties; removal of directors; Key
	managerial personnel, managing director, manager;
	Meetings: Meetings of shareholders and board of directors; Types of meetings,
	Convening and conduct of meetings, Requisites of a valid meeting, postal ballot,
	meeting through video conferencing, e-voting. Committees of Board of Directors
	- Audit Committee, Nomination and Remuneration Committee, Stakeholders
	Relationship Committee, Corporate Social Responsibility Committee.
Unit 4	Dividends, Accounts, Audit
	Provisions relating to payment of Dividend, Provisions relating to Books of
	Account, Provisions relating to Audit, Auditors' Appointment, Rotation of
	Auditors, Auditors' Report, Secretarial Audit.
	Winding Up
	Concept and modes of Winding Up. Insider Trading, Whistle Blowing: Insider
	Trading; meaning & legal provisions; Whistleblowing: Concept and Mechanism.
Unit 5	Depositories Law
	The Depositories Act 1996 – Definitions; rights and obligations of depositories;
	participants issuers and beneficial owners; inquiry and inspections, penalty.

Suggested Readings:

- 1. Kuchhal, M.C. (2013). Modern Indian Company Law. Shree Mahavir Book Depot (Publishers), New Delhi, India.
- 2. Sharma, J.P. (2012). An easy approach to Corporate Laws. Ane Books Pvt. Ltd. New Delhi, India.
- 3. Kapoor, G. K., & Dhamija, S. (2019). Company Law and Practise 24th ed.
- 4. Ramaiya, A., Chandrachud, Y. V., & Nain, J. L. (2008). Guide to the Companies Act: Act of 1956... LexisNexis Butterworths Wadhwa Nagpur.
- 5. Chadha, R. & Chadha, S. (2017). Corporate Laws. Scholar Tech Press, Delhi.
- Gower, L. C. B. (2003). Gower and Davies' principles of modern company law. London: Sweet & Maxwell.
- 7. Sharma, J. P. (2012). An easy approach to Corporate Laws.
- 8. Taxmann's, Taxmann, 2014. Company Law, Volume 1[Sections 1-61]. 1st ed. New Delhi: Taxmann Publications (P.) Ltd.
- 9. Taxmann's, Taxmann, 2014. Company Law, Volume 2[Sections 62-132]. 1st ed. New Delhi: Taxmann Publications (P.) Ltd.

Latest edition of text books may be used.



B.Com -206- Management Information System

Learning Objectives

Examination of business information subsystems and the role of computers in accounting, marketing, production, and financial subsystems; theory of general management information systems.

Course Outcomes: After completion of this course student will be able to:

CO1 (a): Understand the fundamentals of information management and the impact of informationtechnology (IT) on business for decision making.

CO1 (b): Analyze what modern managers need to understand about their organization, employeesand technology.

CO2: Explore the use of information for different levels of management like operational, tactical and strategic benefits.

CO3: Understand the software development model to help in developing MIS in organization. CO4: Explain the use of MIS in various functional areas like Manufacturing, marketing, Quality, financial and accounting.

CO-PO Matrix					
	P01	PO 2	PO 3	PO 4	P05
CO1a	2	2	-	2	-
CO1b					
CO2	2	3	-	3	2
CO3	2	3	-	3	2
CO4	2	3	1	2	3

Unit -1	An Overview			
	MIS – Meaning of Management, Information and System, Meaning, Objectives			
	and Classification of MIS, Framework for MIS organization and management,			
	Information needs and its economics, System approach, MIS and levels of			
	Management, MIS design, Implementation of MIS, Approaches of MIS			
	development and Limitations of MIS.			
Unit 2	Information Systems for Decision Making			
	Transaction processing system, Decision support systems, Executive information			
	system, Expert system and Office automation system.			
Unit 3	Information Systems in Business			
	Functional areas of business information system – Manufacturing, Marketing,			
	Quality, Financial and Accounting, Research and Development and Human			
	resource information systems.			
Unit 4	Systems Analysis and Design			



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	Meaning of systems analysis, System development life cycle, Proto typing, Rapid application development (RAD), End – user computing, Software packages, Outsourcing, Tools for information systems development, Computer aided software engineering and Challenges in developing information systems.
Unit 5	Software engineering and chanenges in developing information systems. Strategic Management Information System Meaning, Characteristics of SMIS, Strategic planning for MIS, Development of SMIS, MIS strategy implementation and Barriers to development of SMIS.

Suggested Readings:

- 1. Management Information System Paperback by C. Laudon Kenneth (Author), P. Laudon Jane (Author) (Pearson Education) Fifteenth Edition
- 2. Management Information System: Text and Cases | 6th Edition by Waman S Jawadekar (Author), Sanjiva Shankar Dubey (Author) (Tata McGraw Hill)
- 3. Information Technology for Management: Advancing Sustainable, Profitable Business Growth (WIND) Paperback, by Turban (Author), Volonino (Author), Wood (Author), O.P. Wali (Author) (Wiley Publication)
- 4. Management Information Systems: Managerial Perspectives, 4th Edition by D.P. Goyal,

Latest edition of text books may be used.

B.Com -207- PC Software

Course Objectives:

This course is intended to teach the basics of MS office PC software package, which has the following applications: word processing program (MS Word), a spreadsheet program(MS Excel), a presentation program(MS Power point).

Course Outcomes: On completion of the course the students will be able to:

CO1a: Understand the use of MS-Word

CO1b: Understand and analyze the data using MS-Excel

CO2: Creating and presenting the chart after analysis the data

CO3: Demonstrate and Present the business problems and their solutions

CO4: Understand the Fundamental concepts of MS -Office

CO-PO Matrix					
	P01	PO 2	PO 3	PO 4	PO5
CO1a	1	2	2	2	2
CO1b	1	2	Z	2	3
CO2	2	3	2	2	2
CO3	2	3	3	3	3
CO4	1	3	3	3	3



Unit -1	Introduction to PC software suit:
	Software's in Microsoft PC Software. Introduction to word processing, use of
	templates, working with word document: Editing, find and replace, text
	formatting, spell check, Bullets and numbering, indentations, Page formatting,
	symbols, table of contents, watermark, graphics and insert picture, clip art, smart
	art, header footer, document protection, macro.
Unit 2	MS Excel Basics:
	Introduction to spreadsheet, Microsoft office button, Ribbon, Quick access
	toolbar worksheet and workbook. Concept of rows and columns (inserting,
	deleting, pasting, resizing and hiding), cell and cell formatting, Data types.
	Worksheet protection, column and row freezing. Sort, filter, conditional
	formatting.
	Excel functions:
	Mathematical functions, Financial,, Logical, Date and Time, Lookup and
	reference, Math and Trig.
Unit 3	Charts:
	Introduction, types of charts: column, line, pie, bar, area, XT scatter, stock,
	Surface, doughnut, bubble, radar. Pivot table. Macros: introduction, recording a
	macro, running a macro Dataset and dropdown list in excel. Advance excel
	functions: vlookup, hlookup, count, countif, countblank, countifs.
Unit 4	MS PowerPoint basics:
	Introduction to slides, Creating a New Presentation, templates and wizards, Slide
	and slide layouts, Inserting, Deleting and Copying of Slides. Animation, Smart
	art, printing. Transition and build effects. Slide master, outlines, reusing of slides,
	adding comments, inserting audio and video in slides, charts from excel, tables
	from excel.
Unit 5	Case studies and project related to the course.

Text Books

- 1 R.K. taxali(2012),McGrawHill Education, PC software for windows
- 2 M.Geetha, BPB publications, MS Office 2010 Training Guide
- 3 Sanjay Saxena(2011), Vikas Publications, MS Office 2007 in a nutshell
- 4 Microsoft Office 365: A Complete Guide to Master Word, Excel and powerpoint 365 for Beginners and Pro by matt vic(2021)

Suggested Readings

- 1 Michael Price(2021), Microsoft 365 in easy steps
- 2 https://drive.google.com/file/d/1HRPhcftQYZx2LheHlO7uhfkmpBHA-1Q2/view
- 3 https://drive.google.com/file/d/1OKnYNCqlD0Z1M736B6javvJoI_poAfE2/view
- 4 https://drive.google.com/file/d/1y_VAScu34qd-NX-ZQj2E7PE13k10HEjO/view

Latest edition of text books may be used.



BACHELOR OF COMMERCE : Three Years (6 Semester)CBCS Programme

	Third Semester							
S.	Code	Subject	Cat	ICM		EEM		Total
No.	Coue	Subject	Cai	Max	Min	Max	Min	Marks
17	B.Com-301	Business Statistics	(Minor)	40	14	60	21	100
18	B.Com-302	Public Finance	(Minor)	40	14	60	21	100
19	B.Com-303	Human Resource Management	(GE)	40	14	60	21	100
20	B.Com-304	Income-tax Law and Practice	(Major)	40	14	60	21	100
21	B.Com-305	Management Principles and Applications	(SEC)	40	14	60	21	100
22	B.Com-306	International Finance	(Major)	40	14	60	21	100
23	B.Com-307	Internet E-Commerce*	(GE)	40	14	60	21	100
		Total						600



B.Com -301- Business Statistics

Course Objective:

The objective of this course is to familiarize students with the basic concept of descriptive and inferential statistics and enable them to solve practical problems by using various statistics tools.

Course Outcomes: Upon successful completion of this course students will be able to: **CO1a:** Describe and discuss the key terminology, concepts, tools and techniques used in businessstatistical analysis.

CO1b: Analyze statistical data using central tendency, dispersion, skewness and kurtosis.

CO2: Use the normal probability distribution including standard normal curve calculations of appropriate areas.

CO3: Calculate and interpret the simple correlation and regression equation for a set of data. **CO4:** Knowledge about association of attributes and inferential aspects such as test of hypothesesand associated concepts.

CO-PO Matrix					
	P01	PO 2	PO 3	PO 4	PO5
CO1a	1	2	2	3	
CO1b	1	5	2	5	-
CO2	1	3	2	1	_
CO3	1	3	3	2	_
CO4	2	3	3	2	_



TT '/ 1	
Unit -1	Introduction to Statistics
	Meaning, Characteristics, importance of statistics and limitations of statistics.
	Data Collection Methods
	Primary and secondary data, Organization of data- Frequency tables and
	Frequency Distributions, Presentation of data- Bar diagram, Pie diagram, Line
	graph, Histograms and Frequency polygons.
Unit 2	Measures of Central Tendency and Dispersion
	Mean, Median, Mode, and Geometric Mean.
	Measure of Dispersion
	Range, Quartile deviation, Mean Deviation, Standard Deviation, Coefficient of
	variation (C.V.), Basic concept of Skewness, Kurtosis.
Unit 3	Theory of Probability
	Experiments, Sample Space, and Events, Addition and Multiplication Theorem,
	Conditional Probability, Baye's Theorem and its application.
	Theoretical Probability Distribution
	Normal Distribution and its application (Area under the normal curve).
Unit 4	Correlation
	Meaning and Types of Correlation. Karl Pearson's and Spearman's Rank
	Coefficient of Correlation.
	Linear Regression
	Meaning, Lines of Regression (Estimating Lines), Regression Coefficients and
	their Properties, Application of regression in forecasting.
Unit 5	Association of attributes
	Meaning, Measurement of association of attributes through Yule's Coefficient of
	Association, Chi-square test: Meaning and Uses of Chi-square, Measures of Chi-
	square.
	Test of Significance
	0
	z test
	Test of Significance Hypothesis, Standard error, Central Limit Theorem, Test of significance: Problems relating to test of significance of means: t test, Test of significance of proportions:

Suggested Reading:

Main Texts Reading

1. Beri, G. C. (2013). Marketing research. Tata McGraw-Hill Education.

2. Sharma, J. K. (2006). Business statistics. Pearson Education India.

3. Gupta, S. P., & Gupta, M. P. (2009). Business Statistics. Sultan Chand & Sons, New Delhi.

4. Rubin, L. (2000). Statistics for Management. Pearson Education India.

Reference Reading

1. Render, and Stair J.R. (2000). Quantitative Analysis for Management. Prentice - Hall 7th Edition.

2. Black, K. (2009). Business Statistics for Contemporary Decision Making. Wiley Student Edition.



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Latest edition of text books may be used.

B.Com-302- Public Finance

Course Outcomes

The aims of this course are to introduce basic concepts of public finance, particularly in the context of macroeconomics policies, to the students.

Course Objectives

After successful completion of the course students will be able to critically assess the mechanismof functioning of modern public finance:

CO1 (A): Understand the concept of public finance, fiscal finance functions and budgetary procedures and control

CO1 (B): Demonstrate the understanding of revenue and taxation system of central and state governments.

CO2: Analyse the public debt and expenditure mechanism

CO3: Acquaint with the monetary and fiscal policies and examine the budgetary framework CO4: Appraise the constitution and functions of finance commission and NITI Ayog

CO-PO Matrix					
	P01	PO 2	PO 3	PO 4	PO5
CO1a	2	2	3	-	-
CO1b					
CO2	1	3	-	-	2
CO3	3	2	1	-	2
CO4	2	2	-	2	-

Unit -1	Public Finance: Meaning, Nature, Scope and Importance. Difference between private and public finance. Overview of Fiscal Functions, Principles of Maximum social advantage. Role of state in public finance. Budget Procedures and budgetary control: Preparation; Classification; and Execution.
Unit 2	Sources of Revenue: Taxes, loans, Grants and Aid. Meaning and types, Canons of Taxation, Problem of Justice in taxation, incidence of taxation, taxable capacity, impact of taxation and tax evasion characteristics of Indian Tax system, Defects & steps of reform. Main heads of Revenue of central and state governments.
Unit 3	Principle of Public expenditure, principle of public debts and its methods of redemption. Effects of public expenditure on production and distribution. Public debt in India. Main heads of Expenditures of central and state governments.
Unit 4	Public finance in India: Working of Monetary and Fiscal Policies, Current Issues of India's Tax System, Sources of revenue of central and state government, concept and types of budget, Fiscal deficit, Deficit Financing and Deficit Budget. Financial relation between central and state.



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Unit 5	Fiscal Federalism in India, Constitution and Functions of latest Finance
	Commission, Recommendations of Latest finance commission, latest budget of
	central and M.P. Government. NITI AYOG – Establishment, Objective and
	Functions.

Suggested Reading:

- 1. Public Finance-H.L.Bhatia, Vikas Publishing House Pvt. Ltd.
- 2. India Public Finance Administration—Manjusha Sharma, O.P.Bohra, Ravi Books.
- 3. Money Banking International Trade and Public Finance—Nee. Thai. Somshekhar, Anmol, 2004.
- 4. Public Finance—Supreet Singh and Anil K. Gupta, Dominant, 2012.
- 5. Public Finance—Nand Kishore Parsad, ABD Publication. 2011.
- 6. Bhargava R.N. Theory and Working of Union Finance in India.
- 7. Mathur and Saxena Public Finance.
- 8. Tyagi B.P. Public Finance

B.Com-303- Human Resource Management

Course Objective: The objective of the course is to acquaint students with the techniques and principles to manage human resource of an organization

Course Outcomes: On completion of the course, the students will be able to:

CO1a: Understand the concepts, functions and importance of HRM

CO1b: Evaluate the need of Human Resource and its acquisitions.

CO2: Designing the need based employee training and development programs.

CO3: Evaluate and design performance design and compensation.

CO4: Demonstrate the ability to handle employee issues and understand the new trends.

CO-PO Matrix					
	PO 1	PO2	Po3	PO 4	PO5
CO1a					
CO1b	1	1	1	2	2
CO2	2	1	2	3	2
CO3	3	2	2	2	2
CO4	1	2	1	2	2



Unit -1	Introduction			
	Human Resource Management: Concept and Functions, Role, Status and			
	competencies of HR Manager, HR Policies, Evolution of HRM, HRM vs HRD.			
	Emerging Challenges of Human Resource Management;			
LL 2				
Unit 2	Acquisition of Human Resource			
	Human Resource Planning- Quantitative and Qualitative dimensions; job analysis			
	- job description and job specification; Recruitment - Concept and sources;			
	Selection – Concept and process; test and interview; placement and induction			
Unit 3	Training and Development			
	Concept and Importance; Identifying Training and Development Needs; Designing			
	Training Programmes; Role-Specific and Competency-Based Training; Evaluating			
	Training Effectiveness; Training Process Outsourcing; Management			
	Development; Career Development.			
Unit 4	Performance Appraisal			
	Nature, objectives and importance; Modern techniques of performance appraisal;			
	potential appraisal and employee counseling; job changes - transfers and			
	promotions; Compensation: concept and policies; job evaluation; methods of wage			
	payments and incentive plans; fringe benefits; performance linked compensation.			
Unit 5	Maintenance			
	Employee health and safety; employee welfare; social security; Employer-			
	Employee relations- an overview; grievance-handling and redressal; Industrial			
	Disputes: causes and settlement machinery			
	Workforce diversity; Empowerment; Downsizing; VRS; Human Resource			
	Information System			

Suggested Reading:

- 1 Dessler, G. (2006). A framework for human resource management. Pearson Education India..
- 2 DeCenzo, D.A. and S.P. Robbins (2011) Personnel/Human Resource Management, Pearson Education.
- 3 Snell, S., Bohlander, G. W., & Bohlander, G. (2010). Principles of human resource management. South-Western Cengage Learning.
- 4 Ivancevich, J. M. (2004). Human resource management. Irwin Professional Pub.
- 5 Robert L. Mathis and John H. Jackson(2010). Human Resource Management. Cengage Learning.
- 6 TN Chhabra (2016). Human Resource Management, Dhanpat Rai & Co., Delhi
- 7 Biswajeet Patttanayak (2018). Human Resource Management, PHI Learning

Latest edition of text books may be used.



B.Com -304- Income-Tax Law and Practice

Course Objective: To provide knowledge about the income tax law in force for the relevant previous year and to provide an insight into procedural aspects for assessment of tax liability for an individual.

Course Outcomes: After completing the course, the student shall be able to: CO1a: Establish a firm understanding of the fundamental ideas and rules of income tax. CO1b: Analyze the taxable income from house property and business and profession. CO2: Determine the taxable income from capital gain, income from other sources and understanding the set-off and carry forward of losses along with clubbing of income. CO3: Compute the gross total Income after providing deductions U/S 80C-80. CO4: Understand the filing of e-return, assessment procedure, TDS, TCS, advance payment oftax, penalties and interest.

CO-PO Matrix									
	PO1 PO2 PO3 PO 4 PO5								
CO1a:	2	2	2	1	1				
CO1b:	Z	5 2		1	1				
CO2:	2	3	2	2	1				
CO3:	2	3	2	1	_				
CO4:	2	3	1	2	2				

Unit -1	General Introduction of Indian Income tax Act 1961, Basic concept: Income,
	Agriculture Income, Casual Income, Previous year, Assessment Year, Gross total
	Income, Total Income, Person, Assessee, Residential Status and tax Liability,
	exempted income, Income from salary including retirement benefits
Unit 2	Income from house property, Income from business & profession
Unit 3	Capital gains, Income From Other Sources, Set off & Carry Forward of losses,
	Deemed income & Clubbing of Income, Rebate & Reliefs
Unit 4	Deductions From Gross Total Income, Computation of total Income & Tax
	Liability of an Individual
Unit 5	Assessment procedure- types of return, permanent account number, assessment
	procedure, tax deduct at source, advance payment of tax, income tax authorities,
	appeal and revision and penalties, E-Filing of Return: Provisions & procedure

Suggested readings:

- 1. Ahuja, G. and Gupta, R. (2020). *Simplified Approach to Income Tax (Assessment Year 2020-21)*. Flair Publication.
- Gaur, V.P., Narang, D.P., Gaur, P. & Puri, R. (2020). Income Tax Law and Practice (Assessment Year 2020-21), Kalyani Publications.
- Mehrotra, H.C. and Goyal, S.P. (2020). *Income Tax Law and Accounts(Assessment Year 2020-21), 61e.* Sahitya Bhawan Publications.



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- Mittal, N. (2020). Concept Building Approach to Income Tax Law and Practice, 2e. Cengage Learning, India.Pvt.
- Mittal, P.R. & Bansal, A. (2020). IncomeTax Law and Practice (Assessment Year 2020-21). S. Chand.
- Singhania, V. S. & Singhania, M. (2020). *Students' Guide to Income Tax, 63e*. Taxmann Publications Pvt.

Note: Latest edition of text book may be used.

B.Com -305- Management Principles and Applications

Course Objectives: The objective of the course is to provide the student with anunderstanding of basic management concepts, principles and practices.

Course Outcomes: On completion of the course, students will be able to:

CO1(a): Understand the general concepts of the management.

CO1(b): Learn and able to demonstrate planning.

CO2: Understand how to organize the available key resources of the management.

CO3: Understand the importance of staffing and leadership in effective management.

CO4: Learn the basic concepts of control and how to use controlling techniques for effective control.

CO-PO Matrix									
	PO1 PO2 PO3 PO 4 PO5								
CO1a	_	2	1	3	2				
CO1b									
CO2	_	2	1	3	2				
CO3		2	_	2	2				
CO4	1	2	2	3	1				

Unit -1	Introduction
	Evolution of the Management Thought, Managerial Functions, Essence of
	Managers reponsibilities, Overview of Classical Approach – Taylor, Fayol, Neo-
	Classical and MBO - Peter F. Drucker, Three generic strategies and value chain,
	analysis, Senge's Learning Organization, 'Fortune at the Bottom of the Pyramid'
	– C.K. Prahalad.
Unit 2	Planning
	Types of Plan – An overview to highlight the differences, Strategic planning –
	Concept, process, Importance and limitations, Business environment; Concept and
	Components, Decision-making - concept, importance; Committee and Group
	Decision-making, Process, Perfect rationality and bounded rationality
Unit 3	Organizing



Unit 4

PRESTIGE INSTITUTE OF MANAGEMENT & RESEARCH, GWALIOR

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Concept and process of organizing – An overview, Span of management, Different
types of authority (line, staff and functional), Decentralization, Delegation of
authority Formal and Informal Structure; Principles of Organizing; Network
Organization Structure
Staffing and Leading
Concept of staffing, staffing process, Concept of Motivation, Importance, extrinsic
and intrinsic motivation; Major Motivation theories - Maslow's Need-Hierarchy
Theory; Hertzberg's Two-factor Theory, Vroom's Expectation Theory. Concept of
Leadership Importance, Major theories of Leadership (Likert's scale theory, Blake
and Mouten's Managerial Grid theory, House's Path Goal theory, Fred Fielder's
situational Leadership), Transactional leadership, Transformational Leadership,
Transforming Leadership. Concept of Communication, purpose, process; Oral and
written communication; Formal and informal communication networks, Barriers
to communication, Overcoming barriers to communication.
Control

Unit 5 Control Concept, Process, Limitations, Principles of Effective Control, Major Techniques of control - Ratio Analysis, ROI, Budgetary Control, EVA, PERT/CPM. Emerging issues in Management

Suggested Readings:

1. Harold Koontz and Heinz Weihrich, *Essentials of Management: An International and Leadership Perspective*, McGraw Hill Education.

2. Stephen P Robbins and Madhushree Nanda Agrawal, *Fundamentals of Management: Essential Concepts and Applications*, Pearson Education.

3. George Terry, Principles of Management, Richard D. Irwin

- 4. Newman, Summer, and Gilbert, Management, PHI
- 5. James H. Donnelly, *Fundamentals of Management*, Pearson Education.
- 6. B.P. Singh and A.K.Singh, Essentials of Management, Excel Books
- 7. Griffin, Management Principles and Application, Cengage Learning
- 8. Robert Kreitner, Management Theory and Application, Cengage Learning
- 9. TN Chhabra, Management Concepts and Practice, Dhanpat Rai & Co. (Pvt. Ltd.), New Delhi
- 10. Peter F Drucker, Practice of Management, Mercury Books, London

Note: Latest edition of text book may be used.



B.Com -306- International Finance

Course Objectives

The objective of the paper is to provide the students an overview of international financial system, foreign exchange market and forex risk management. The course shall also cover some issues relating to multinational corporate finance.

Course Learning Outcomes:

CO1a: To familiarize students with concepts and theories of international trade, Internationalfinance & Balance of Payment for India.

CO1b: To demonstrate the knowledge of International Monetary system and BOP Accounting. CO2: To identify the functions of foreign exchange market, and demonstrate the understanding of concepts and risk associated with exchange rates & evaluate the theories of exchange rates.

CO3: To explain the concepts of Offshore financing and Foreign Direct Investment & methodsof Trade Financing.

CO4: To appraise the International Portfolio Investment and Multinational Financial system fordecision making.

CO-PO Matrix								
CO/PO	PO1	PO 2	PO 3	PO 4	PO5			
CO1 A	3	2	2		2			
CO1 B	5	2	2	_	2			
CO2	2	2	_	_	2			
CO3	2	2	1	2	2			
CO4		3	3	_	_			

Unit -1	Concept of International trade, International Business, International Finance and
	differences among them. Theories of International trade, International trade
	financing in India, Balance of payments (of India)
Unit 2	Evolution of the international monetary system, Exchange rate arrangements,
	Reform of international monetary system, Balance of payments accounting, Gains
	from financial globalization.
Unit 3	Functions and structure of foreign exchange market, Exchange rate: essential
	concepts and determination, Forecasting exchange rates, Foreign exchange risk:
	types and measurement, Currency derivatives. Theories of exchange rate,
	International arbitrage and interest rate parity.
Unit 4	Offshore financing – international equity, debt and Euro-currency markets; Trade
	Financing – payment methods and trade financing methods; Foreign direct
	investment, Cross border mergers and acquisitions.
Unit 5	International Investment Management
	International Portfolio Investment- Concept of Depository Receipt.
	Characteristics and mechanism of Issue of GDR, ADR Euro bonds and Foreign
	bonds. Strategies for Direct Investment, Bond Investment & Portfolio Investment.



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Multinational Financial System- Concept, Value; Transfer Pricing and Tax Evasion. Multinational Working Capital Management Current Asset Management for the Multinational- International Cash Management, Accounts Receivables Management, Inventory Management.

Suggested Readings:

- 1. International Financial Management by P.G. Apte, TMH Publication, 4th Ed..
- 2. Shapiro, A. C. (2010). Multinational financial management. New York: Wiley
- 3. Multinational Business Finance by David K Eiteman, Arthur IStonehill, Michael H Moffett, Alok Pandey, Pearson Publication, 10th Ed.
- 4. Pilbeam, K., International Finance, Palgrave Macmillan. Latest Edition
- 5. Madura, J., International Financial Management, Cengage Learning. Latest Edition
- 6. Eun, C.S., and Resnic, B.G., International Financial Management, McGraw Hill. Latest Edition
- 7. Feenstra, R.C., and Taylor, A.M., International Macroeconomics, Worth Publishers. Latest Edition
- 8. Desai, M. A., International Finance: A Case Book, Wiley, Latest Edition.
- 9. Levi, M., International Finance, Routledge. Latest Edition.
- 10. Grabbe, O., International Financial Markets, Prentice Hall. Latest Edition.
- 11. Apte, P.G., International Financial Management, Tata McGraw Hill. Latest Edition.

Note: Latest edition of text book may be used.

B.Com-306- Internet E-Commerce

Course Objectives:

This course provides the basic concept of internet & e-commerce and how it affects business processes including electronic transactions.

Course Outcomes: After completing the course, the student shall be able to:

CO1a: Understand the basic concept of network and basic protocols used in network communications

CO1b: Understand the working of search engine and email

CO2: Understand the foundation and importance of Ecommerce

CO3: Analyze the impact of Ecommerce on business models and strategy

CO4: Discuss legal issues and privacy in Ecommerce

CO-PO Matrix								
	PO1	PO 2	PO 3	PO 4	PO5			
CO1a	C	1	2	2	3			
CO1b	2	1	2	2	3			



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					D.Com -
CO2	3	3	2	2	2
CO3	3	2	2	2	3
CO4	2	2	2	2	2

Unit -1 Unit 2	Internet: Evolution, concept, Growth of Internet. ISP. Types of Connectivity: Leased Line, DSL, Broadband, RF, VSAT. Methods of sharing Internet Connection, Proxy Server. Interconnection and Protocol: OSI Model, TCP/IP model, Main Protocols used on the Web, Types of Network (LAN, MAN, WAN and PAN) Internet Services: Search Engine, Types of Search Engine, Web servers, Email and
	its types, Sending and Receiving Email, Mailing List, Email servers and Email client program, World wide web
Unit 3	Introduction to E-Commerce: E-Commerce, Advantages and Disadvantages of E- Commerce, E-Commerce opportunities for Industries E-Commerce Models: Business model for E-Commerce, model based on Relationship of transaction of parties: B2B, B2C, C2C and C2B; Models based on relationship of Transaction Types: Brokerage model, Aggregator Model, infomediary Model, Affiliate Model, Community model, Value chain Model, Subscription Model manufacturer model and Advertising model
Unit 4	E-Marketing versus Traditional Marketing: Identifying web presence goals, Online marketing, E-Advertising, Internet Marketing trends, E-Branding and E-marketing strategies; Comparison between E-Marketing and traditional Marketing Introduction to Customer Relationship Management: Basics of Electronic Customer Relationship Management; Need of CRM, Architecture and Applications of Electronic CRM. Basics of Supply Chain Management (SCM); Goals of SCM; Functions of SCM;
Unit 5	E-Security: Security on internet, information security Environment in India, E- business risk management Issues, Cryptography, digital signature and authentication protocol, Digital Certification, secure electronic transaction (SET) E-Payment System: Digital payment requirement, Digital token based E-payment system, Properties of Electronic cash, risk involved in E-payment system, online payment, internet banking

Suggested Readings:

- 1. Alexin Leon and Mathews Leon, (1 January 2012): Internet for Everyone Vikas Publishing House; Second edition
- 2. S. Jaiswal, (12 May 2000) : Doing Business on the Internet: E-Commerce Galgotia Publications Pvt Ltd
- 3. E-Business and E-Commerce Management, 3rd edition by Pearson Education, 2007
- 4. P. T. Joseph, (1 January 2015): E-Commerce: An Indian Perspective PHI Learning Pvt Ltd ,2nd edition by
- 5. R. Kalakota, Addison Wesley (20 December 1995) Frontiers of Electronic Commerce



6. Gary P. Schneider, (26 April 2006): Electronic Commerce, Course Technology Inc; 7th edition

BACHELOR OF COMMERCE (Hons.): Three Years (6 Semester)CBCS Programme

	Fourth Semester									
S.	Code	Subject	Cat	IC	M	EEM		Total		
No.	Coue	Subject	Cai	Max	Min	Max	Min	Marks		
24	B.Com-401	Indian Economy	(Minor)	40	14	60	21	100		
25	B.Com-402	Entrepreneurship Development	(SEC)	40	14	60	21	100		
26	B.Com-403	Cost Accounting	(Major)	40	14	60	21	100		
27	B.Com-404	Operations Research	(Minor)	40	14	60	21	100		
28	B.Com-405	Computer Applications in Business	(GE)	40	14	60	21	100		
29	B.Com-406	Advanced Accounting and Practice	(Major)	40	14	60	21	100		
30	B.Com-407	Data Base Management System*	(GE)	40	14	60	21	100		
		Total						600		



B.Com -401- Indian Economy

Learning Objective: To equip the students with sector-specific knowledge and skills to analyze key economic issues and policy documents. It will also enable them to relate theoretical frameworks of macroeconomics and microeconomics to the Indian context.

Course Outcomes: After the completion of the course the students will be:

CO1a: To impart knowledge relating to Indian economy and its features

CO1b: To analyze Import substituting industrialization, economic reforms

CO-2: To frame policy related to industries will enable informed participation in economic decision making,

CO-3 : To understand government policy related to service and trade

CO-4: To understand concept of service and trade and its performance

CO-PO Matrix								
	PO1 PO2 PO3 PO4 PO5							
CO1a	3	3	3	3	3			
CO1b	5	5	5	5	5			



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CO-2	3	2	3	2	1
CO-3	2	3	2	3	3
CO-4	2	2	2	3	3

Unit -1	Basic Issues and features of Indian Economy, Concept and Measures of Development and Underdevelopment, Occupational structure of Indian economy.
Unit 2	 Policy Regimes (8 Lectures) a) Import substituting industrialization. b) Economic Reforms since 1991: Banking Reform c) Monetary and Fiscal policies with their implications on economy
Unit 3	Industry: Policies and performance; production trends; small scale industries; publicsector; foreign investment, labor regulation.
Unit 4	Services and trade: Trends and performance; trade and investment policy
Unit 5	Agriculture: Policies and performance; production and productivity; credit; labor; markets and pricing; land reforms; regional variations

Suggested Books:

- 1. Ahluwalia, Montek S. State-level Performance under Economic Reforms in India in A. O. Krueger. (ed.) (2012). Economic Policy Reforms and the Indian Economy, The University of Chicago Press.
- 2. Mankiw, N. G. (2016). Principles of microeconomics (8th ed.). CENGAGE Learning Custom Publishing.
- Paul G. Keat, Philip K.Y. Young, Stephen E. Erfle and Sreejata Banerjee, (ed.) (2018). Managerial Economics: Economics tools for today's decision makers' Pearson Paperback, 7th edition, 2018
- 4. G. S. Gupta (2014). Macroeconomics: Theory and Applications, McGraw-Hill Education.
- 5. Bhagwati, J. and Desai, P. India: Planning for industrialization, OUP, Ch Patnaik, Prabhat. Some Indian Debates on Planning. T. J. Byres (ed.) (1998). The Indian Economy: Major Debates since Independence, OUP.
- 6. Rangarajan, C. and N. Jadhav. Issues in Financial Sector Reform. Bimal Jalan. (ed).(2010). The Indian Economy. Oxford University Press, New Delhi.
- 7. Anant, T. (2006). Institutional reforms for agriculture growth. In N. Majumdar, U. Kapila (eds.): *Indian agriculture in the new millennium: Changing perceptions and development* policy, Vol. 2. Academic Foundation.
- 8. Balakrishnan, P. (2014). The great reversal: A macro story. *Economic and Political Weekly*, 49 (21), 29-34.
- 9. Bhaduri, A. (2012). Productivity and production relations: The case of Indian agriculture. In A. Bhaduri (ed.): *Employment and development*. Oxford University Press.



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- 10. Bhagwati, J., Panagariya, A. (2012). A multitude of labor laws and their reforms. In *India's tryst with destiny*. Collins Business.
- 11. Chanda, R. (2012). Services led growth. In K. Basu, A. Maertens (eds.): New Oxford companion to economics in India. Oxford University Press.

Note: Latest edition of text book may be used.

B.Com -402- Entrepreneurship Development

Course Objectives

The purpose of the paper is to orient the learner toward entrepreneurship as a career option andcreative thinking and behavior.

Course Outcomes: On completion of the course, the students will be:

CO1(a): Understand the Concepts, Functions, Management and Problems related to Entrepreneurship

CO1 (b): Identify the steps involved in the business project proposal and its evaluation

CO2: Understand the Role of Regulatory Institutions and Development Organizations

CO3: Analyze the Financial Management for Project

CO4: Identify the need and Problems of an Entrepreneur.

	CO-PO Matrix					
	PO 1	PO2	Po3	PO 4	PO5	
CO1a:	2	2	2	2		
CO1b:	5	2	Z	Z	-	
CO2:	1	2	2	2	-	
CO3:	2	2	1	1	-	
CO4:	1	3	3	3	2	

Unit -1	Entrepreneurship Development - Concept and importance of Entrepreneurship, Qualities of successful Entrepreneurs, Types of Entrepreneurs, Functions of					
	Entrepreneurs, Importance of entrepreneurship in economic growth of the country. Reasons and remedies of entrepreneurial failure					
Unit 2	Project Proposal – Need and Objects, Selection of project, Various phases of project, Project Report Format, Evaluation of project					
Unit 3	Role of regulatory institutions - Registrar of companies, Food safety & standards authority of India, Central pollution control board, SEBI. Role of developmental organizations – MSME-DO, NSIC, SIDO, NEDB. Self-employment oriented schemes – National alliance of young entrepreneurs, Coir board, Khadi village industries commission, Indian investment centre, Technical consultancy organization.					
Unit 4	Financial management for project - Financial institution and their Role, Role					
	of commercial Banks, Capital estimation and arrangement, Cost and Price					
	Determination. Venture capitalists, Angel investors					



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Unit 5	Problem of entrepreneur – Problems relating to capital, registration, power,
	administration and how to overcome from above. Women Entrepreneurship.
	Need and problems related to Rural Entrepreneurship.

Suggested Reading

- 1. Dollinger, M. (n.d.) (2002) . *Entrepreneurship: Strategies and Resources* (3/E ed.), Prentice Hall.
- 2. Jack M. Kaplan, A. C. (2016). *Patterns of Entrepreneurship Management* (4th Edition ed.). New Delhi: Wiley India.
- 3. Lall, M. (2013). "Entrepreneurship" (2nd Edition ed.). New Delhi: Excel Book.
- 4. Thomas W. Zimmerer, a. N. (2007). *Essentials of Entrepreneurship and Small Business management* (5th ed.). Pearson College Div.

Note: Latest edition of text book may be used.

B.Com -403- Cost Accounting

Course Objectives:

This course will familiarize the students with the basic concepts of cost and various methods and techniques of costing as a separate system of accounting.

Course Outcomes: On completion of the course the students will be able to:

CO1a: Equip with basic knowledge of cost accounting.

CO1b: Apply various techniques of inventory, material and labour cost management.

CO2: Demonstrate cost sheet preparation for business tenders.

CO3: Understanding of process costing and reconciliation of cost accounting with financialstatements.

CO4: Acquire knowledge about operating and job costing methods.

	CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	3	1		2	2	
CO1b	5	1	—	2	2	
CO2	1	2	3	3	-	
CO3	1	2	_	2	_	
CO4	3		1		_	

Unit -1	Introduction to cost accounting: Concept of Cost, Nature, Characteristics, &
	Scope of cost accounting, Principles of Costing, Classification of Cost, Elements
	of Cost, Functions or Objectives of cost accounting, Types and Techniques,
	Methods of Costing, Importance or Advantages of Cost Accounting, Difference
	between Financial, Cost, and Management Accounting.



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Unit 2	Accounting of Materials: Purchase of Material and Storing, Centralized Vs.
	Decentralized Purchasing, Store Ledger and Bin Card.
	Pricing of Material Issued: Methods of valuation of material issue FIFO, LIFO,
	HIFO, NIFO, Average Price Method, Weighted Average Price Method, Standard
	Cost Method, Replacement Cost Method.
	Material/Inventory Cost Control Techniques: Concept and techniques,
	Minimum Stock Level, Maximum Stock Level, Re-order Level, Average Stock
	Level, Re-order Quantity, EOQ, ABC Analysis, V.E.D. Analysis,
	Labour costing: concept and methods of wages payment- Time wage System,
	Piece Wage System, Wage Incentive Plans: Rowan Plan & Halsey Plan.
Unit 3	Accounting of Overheads: Classification, Apportionment and Absorption of
	Overheads, Computation of Machine Hour Rate.
	Unit or Output Costing- I: Meaning, Nature, Importance, and Preparation of Cost
	Sheet, Meaning and Nature of Production Account & Preparation of Production
	Account.
	Unit or Output Costing- II: Meaning and Preparation of Estimates, Tender and
	Quotation Price.
Unit 4	Process Costing: Meaning of process costing, Advantages of Process Costing,
	Costing Procedure Calculation of Normal loss, Abnormal loss, Opening and
	Closing Stock, Joint and by-products, Inter process profit and Reserves.
	Reconciliation of Cost and Financial Accounts: Meaning, Process, Importance,
	Practical Problems of Reconciliation of Cost Book and Financial Book (With &
	Without preparation of Trading & P&L account and Cost Sheet)
Unit 5	Contract and Job Costing: Meaning, Nature, Importance, Difference between
	Contract Costing, Job Costing and process costing. Practical Problems of Contract
	and Job Costing.
	Operating costing: Meaning, Nature, Importance of Operating Costing, Practical
	Problems of Transport Cost, Power House & Hotel Operating Cost.

Suggested readings:

- 1. Jain & Narang, Kalyani Publishers New Delhi
- 2. Lal, Jawahar and Seema Srivastava, Cost Accounting, McGraw Hill Publishing Co., New Delhi.
- 3. Nigam, B.M. Lall and I.C. Jain, Cost Accounting, Principles and Practice, Prentice Hall of India, New Delhi.
- 4. Arora M.N., Cost Accounting, Principles and Practice, Vikas New Delhi.
- 5. Maheshwari S.N., Advance Problems and Solutions in cost accounting: Sultan Chand, New Delhi
- 6. Agrawal M.L. S.B. Agra Cost Accounting

Note: Latest edition of text book may be used.



B.Com -404- Operations Research

Course Objective

The objective of this course is to teach the application of various optimization methods indifferent business situations.

Course Outcomes: Upon successful completion of this course students will be able to: CO1(a): Understand the key terminology, concepts, tools and techniques used in operations research.

CO1(b): Apply techniques used to derive the optimal solution for standard LP and its formulation, transportation and assignment problems.

CO2: Evaluate EOQ model, project network, queuing and replacement problems.

CO3: Advise functional decision makers using results from mathematical models.

CO4: Display knowledge about variations in statistical quality control and quantify them.

	CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	3	1		2	2	
CO1b	5	1	-	2	2	
CO2	1	2	3	3	_	
CO3	1	2	_	2	_	
CO4	3	_	1	_	_	

Unit -1	Nature, significance and Purpose of Operations Research; Basic Concepts and			
	Definitions; Methodology of Operations Research. Statistical Decision Theory:			
	Basic Concepts, Maximax and Maximin crieteria; Expected Payoff Criteria: Regret			
	Function; Expected Value of Perfect Information.			
Unit 2	Linear Programming: Formulation and Graphical solutions; Transportation			
	problem:NWCR, LCM, VAM's andU-V method for optimal Solution.			
Unit 3	Project Network: Basics, network drawing, Fulkerson's rule, Solution Methods:			
	CPM & PERT			
Unit 4	Queuing Theory: Introduction, Basic Terminology, Single-Channel Queuing			
	problems (M/M/1); Job- Sequencing: Jhonson's algorithm for n jobs-2 machines and			
	n jobs-3 machines.			
Unit 5	Statistical Quality Control: Control Charts for Variables: Mean and Range Chart and			
	Attributes: p-chart, np-chart and C-chart			

Suggested Reading:

Main Texts Reading

1. Taha, H.A. (2017). Operations Research: An Introduction (10th Edition). Noida: Pearson India Education Services Pvt. Ltd.



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 Anderson, D.R., Sweeney, D.J., Williams, T.A., Camm, J.D., Cochran J.J., Fry, M.J., Ohlmann, J.W. (2016). Quantitative Methods for Business, 13th Edition.Boston: Cengage Learning

Reference Reading

- 1. Render, and Stair J.R,(2000) Quantitative Analysis for Management (Prentice Hall 7th Edition).
- 2. Hillier, F.S.& Lieberman, G.J. (2015).Introduction to Operations Research, 10/e. New Delhi: McGraw Hill Education.

B.Com -405- Computer Applications in Business

Course Objectives:

To provide computer skills and knowledge for commerce students and to enhance thestudent under stands of usefulness of information technology tools for business operations.

Course Outcomes: After completing the course, the student shall be able to:

CO1a: Understand the function of computer system and Software.

CO1b: Handle document creation and presentation for communication

CO2: Use of spreadsheet in business application

CO3: Understand database designing for accounting and business application

CO4: Understand various concept uses in network and internet.

		CO-PO	Matrix		
	PO1	PO2	PO3	PO 4	PO5
CO1a	1	1		2	2
CO1b	1	1	—	2	2
CO2	3	2	1	2	2
CO3	3	3	1	2	1
CO4	2	1	0	1	1

Unit	Introduction of Computer System
-1	Block Diagram, function and component of Computer System. Input and Output devices,
	Memory and their use, Memory's Category, Software & Hardware. Different Category of
	Software, Operating System and their services, Translators and Programing Language.
Unit	Word Processing & Preparing Presentations
2	Introduction to word Processing, Word processing concepts, Use of Templates, working with
	word document: Editing text, Find and replace text, Formatting, spell check, Autocorrect,
	Auto text; Bullets and numbering, Tabs, Paragraph Formatting, Indent, Page Formatting,
	Header and footer, Tables: Inserting, filling and formatting a table; Inserting Pictures and
	Video; Mail Merge: including linking with Database; Printing documents.
	Basics of presentations
	Slides, Fonts, Drawing, Editing; Inserting Tables, Images, texts, Symbols, Media;
	Design; Transition; Animation; Use of Master and Custom Slide and Slideshow.



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	B.Com -2023-2027
Unit	Spreadsheet and its Business Applications
3	Spreadsheet concepts, managing worksheets; Formatting, entering data, Editing, and Printing
	a worksheet; Handling operators in formula, Project involving multiple spreadsheets,
	Organizing Charts and graphs
	Generally used Spreadsheet functions
	Mathematical, Statistical, Financial, Logical, Date and Time, Lookup and reference,
	Database, and Text functions.
	Working with Data
	Sort and filter; Consolidate; Tables; Pivot tables; What-if-analysis.
Unit	DatabaseManagementSystem
4	Database Designs for Accounting and Business Applications: Database, Advantages
	of DBMS over Traditional file systems, concepts of keys in DBMS
	Creating Initial design in Entity Relationship (ER) Model; Transforming ERM odel to the second straight
	Relationaldatamodelconcepts;ImplementingRDMdesignusinganappropriateDBMS.
	SQLandRetrievalofInformation:BasicQueriesinSQL;EmbeddedQueriesinSQL;Insert,
	Delete and Update statements inSQL
	DBMS Software: Environment; Tables; Forms; Queries; Reports.
Unit	Networking and Internet
5	Computer Networks: Meaning of computer network; objectives/ needs for networking;
	Applications of networking; Basic Network Terminology; Types of Networks; Network
	Topologies.
	Basic Internet Terminology: I.P. Address, Modem, Bandwidth, Routers, Gateways,
	Internet Service Provider (ISP), World Wide Web (www), Browsers, Search Engines ,Proxy
	Server, Intranet and Extranet; Basic Internet Services; Internet Protocols: TCP/IP, FTP,
	HTTP(s), Uses of Internet to Society.

SuggestedReadings:

- 1. Elmasari, Ranez and Shamkant B. Navathe, Fundamentals of Database Systems, Pearson Education.
- 2. Jain Hem Chand and Tiwari H. N. (2019), Computer Applications in Business, Taxmann.
- 3. Madan Sushila, Computer Applications in Business, Scholar Tech Press.
- 4. Mathur Shruti and Jain Pooja, Computer Applications in Business, Galgotia Publishing Company.
- 5. Sharma S.K. and Bansal Mansi, Computer Applications in Business, Taxmann.
- 6. C. Xavier Introduction to Computers.
- 7. Alexis Leon and Mathews Leon Internet for everyone.

Note: Latest edition of text book may be used.

B.Com -406- Advanced Accounting and Practice

Course Objective

The objective is to acquaint the students and make them familiar with the process and preparation of accounts of different types of organizations.



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Course Outcome: After completing the course, the student shall be able to:

CO1a: Understanding the basic concepts of social accounting by conducting social audit andreporting.

CO1b: Prepare and assess final accounts of life and general insurance companies.

- CO2: Analyse the role of inflation accounting and methods of evaluation
- CO3: Understanding farm accounting of transactions.

CO4: Understanding investment accounting.

CO-PO Matrix					
	PO1	PO2	PO3	PO 4	PO5
CO1a	2	2	2	1	
CO1b	3	3	2	1	—
CO2		1	2	3	1
CO3	3		_	1	
CO4	2	_	3	1	_

Unit -1	Social Accounting
Unit -1	0
	Social Accounting - meaning, importance, relevance objective, approaches to
	corporate social responsibility, social reporting Model, compilation of information
	for social Accounting, Social reporting models, limitations of social reporting,
	Social cost benefit analysis, social Audit, Environmental Accounting: audit and
	reporting.
Unit 2	Accounts of Insurance Companies
	Meaning of life insurance and general insurance – accounting concepts relating to
	insurance companies - Preparation of Final accounts of insurance companies -
	revenue account and balance sheet.
Unit 3	
Unit 5	Inflation Accounting
	Need – Meaning – definition – importance and need – role – objectives – merits
	and demerits - problems on current purchasing power method (CPP) and current
	cost accounting method (CCA).
Unit 4	Farm Accounting
	Meaning – need and purpose – characteristics of farm accounting – nature of
	transactions – cost and revenue – apportionment of common cost – by product
	costing – farm accounting – recording of transactions – problems.
Unit 5	Investment Accounting:
	Introduction – classification of Investment – Cost of Investment – cum-interest
	and ex-interest – securities – Bonus shares- right shares – disposal of Investment
	- valuation of investments – procedures of recording shares – problems.
	- valuation of investments - procedures of recording shares - problems.

Suggested Readings:

- 1. Made Gowda Advanced Accounting, HPH
- 2. Jawaharlal, Managerial Accounting, HPH
- 3. S.N. Maheswari, Advanced Accountancy, Vikas Publishers



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B.Com -407- Data Base Management System

Course Objective

The objective of the course is to present an introduction to database management systems, with an emphasis on how to organize, maintain and retrieve - efficiently, and effectively - information from a DBMS.

Course Outcome:

CO-1(a): Understand and acquire the key concepts of database management System and roleof DBA in Business

CO-1(b): Understand, design and develop the concept of ER-Model to create RDBMS CO2: Demonstrate and apply the concept of integrity rules and normalization to create enterprise database

CO-3: Understand and execute various advance SQL queries related to relational algebra. CO-4: Analyse and demonstrate the concept of transaction and Distributed Database

		CO-PO	Matrix		
	PO 1	PO2	PO3	PO 4	PO5
CO1a:	2	2	2	3	2
CO1b:	2	3	2	2	2
CO2:	2	3	3	3	2
CO3:	2	2	2	3	3
CO4:	2	2	3	2	3

Unit -1	Evolution of Database Technology, File-Oriented System, Database system, Database Components, Database Management System - Advantages of DBMS, Data Architecture of data system: View/Schema, logical, conceptual and physical and their interrelationship DDL, DML and data dictionary, Database Administrator (DBA) Functions & Role, Data Dictionary.
Unit 2	Entity Relationship Model as a tool of conceptual design: Entities &Entity set, Relationship & Relationship set, Attributes, Mapping Constraints, Keys, Entity- Relationship diagram (E-R diagram): Notations used in ER Diagram, Strong & weak entities, Generalization, Specialization, Aggregation, Reducing ER diagram to tables.
Unit 3	Relational Model: Relation - Super keys - Candidate keys - Primary keys and foreign key for the Relations - Integrity rules: Entity integrity, Referential integrity rule; Normalization: First, Second, Third & BCNF Normal; Relational Algebra;
Unit 4	SQL: Introduction and features, Data Definition Language (DDL), Data Manipulation Language (DML), Data Control Language (DCL), Transaction Control Language (TCL), SQL functions: Mathematical Functions, Group Functions



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Unit 5	Database Transaction: Transaction concept, Transaction state, serializability
	security or Database: user identification. Physical Protection and maintenance,
	Transmitted of Rights. Integrity: Integrity violation, Implementation of check's in
	enforcing integrity; Concept of Distributed database.

Suggested Readings:

- 1. Ullman. Principles of Database Systems, 2e. Galgotia Publications.
- 2. Silberschatz, Korth, &Sudershan. Database System Concepts, 5e. McGraw Hill.
- 3. Desai, Bipin C. An Introduction to Database System. Galgotia Publications.

Reference Books:

1. Date, C.J. An Introduction to Data Base Systems, 8e. Narosa Publications.

2. Patric, O`neil, & Elizabeth, O`neil. Database Principles, Programming and Performance, 2e. Margon Kaufmann Publishers Inc.

3. Ramez, Elmasri, & Shamkant. B. Fundamentals of Database Systems, 6e. Navathe Addison-Wesley.



BACHELOR OF COMMERCE: Three Years (6 Semester) CBCS Programme

	Fifth Semester							
S.	Code	Subject	Cat	ICM		EEM		Total
No.	Couc	Bubjeet		Max	Min	Max	Min	Marks
31	B.Com-501	Personal tax planning	(Major)	40	14	60	21	100
32	B.Com-502	Foreign Language (French)	(SEC)	40	14	60	21	100
33	B.Com-503	Business Research	SEC	40	14	60	21	100
34	B.Com-504	Fundamentals of Financial Management	(Major)	40	14	60	21	100
35		Specialization Elective 1	(DSE)-1	40	14	60	21	100
36		Specialization Elective 2	(DSE)-2	40	14	60	21	100
37	B.Com-505	Summer internship preparation*	(Field Project)	50	25	50	25	100
		Total						700



B.Com -501- Personal tax planning

Course Objective

To provide basic knowledge of Income Tax and its planning to students in easily comprehensible manner with a view to equip them to use the legitimate tool of planning in their economic life.

Course Outcomes: After completing the course, the student shall be able to:

CO1a: Develop a fundamental understanding of tax planning in reference to residential status and agricultural income.

CO1b: Apply critical thinking and problem solving skills related salary income and to understand how to develop efficient pay packages.

CO2: Analyse tax planning strategies in relation to house property and understand the presumptive scheme of taxation of computing business income.

CO3: Evaluate the capital gain tax and tax planning in respect of gift.

CO4: Identify deductions to reduce taxable income and apply rebates to reduce tax liability.

	CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	2	2	1	2	1	
CO1b	2	5	1	2	1	
CO2	_	3	1	_	-	
CO3		3	1	_	3	
CO4	3	2	2	_		

Unit -1	Concept of Tax Planning
	(i) Meaning of tax planning, tax avoidance, tax evasion and tax
	management; Objectives of tax planning;



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	(ii) Tax Planning with reference to residential status: Relevance of
	residential status in computing taxable income; Determination of
	residential status of an individual
	(iii) Provisions relating to concept of agricultural income; Composite
	income; tax planning of agricultural income.
Unit 2	Tax Planning with Reference to Salary Income:
	Tax planning in respect of salary income: Valuation of perquisites and allowances,
	Retirement benefits like gratuity, leave encashment, pension tax relief under
	Section 89 (1), Case studies based on designing pay package.
Unit 3	Tax Planning in relation to Income from House Property and Business
	Income:
	House Property:
	1) Tax Planning in respect of self-occupied house property, let-out house
	property partly let out and partly self-occupied house property; and property used for business or profession of the assesse,
	2) Tax planning in respect of interest on loan for purchase, construction,
	repair and renovation of the house property.
	3) Set-off and carry forward of house property losses. Tax planning
	related to Section 80C.
	Tax Planning related to business income covering:
	1) Presumptive schemes of computing business income (Section 44AD,
	44ADA, 44AE)
	2) Provisions relating to maintenance of accounts (Section 44AA)
	3) Provisions relating to audit of accounts (Section 44AB)
Unit 4	Tax Planning in relation to Capital gains and other sources
	1) Tax planning with reference to long-term and short-term capital assets
	and choice of price-inflation indexation; Capital gains on equity and non-
	equity financial instruments. Exemption u/s 54.
	2) Tax planning in relation to gifts received from relatives and non-relatives.
	3) Tax planning in relation of clubbing and deemed income
Unit 5	Other Areas of Tax Planning:
	1) Deductions under Sections 80C, 80CCD(1), 80CCD(1B), 80CCD (2),
	80D, 80DD, 80DDB, 80E, 80G, 80TTA, 80TTB
	2) Rebate under Section 87A.Double taxation relief under Sections 90 and
	91
	3) Advance Payment of tax.

Suggested Readings:

- 1. Ahuja, Girish and Ravi Gupta. *Systematic Approach to Income Tax.* Bharat Law House, Delhi.
- 2. Singhania, Vinod K. and Monica Singhania. *Students' Guide to Income Tax, University Edition.* Taxmann Publications Pvt. Ltd., New Delhi.



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3. Direct Tax including Tax Planning & Management AY 2020-21. (2020). (n.p.): Sahitya Bhawan Publications.

B.Com -502- Foreign Language (French)

Course Objective

To enable students learn the basics of French language and to develop an understanding for the language.

Course Outcomes:

After the successful completion of the course, the students would be able to:

CO1: Demonstrate an elementary knowledge of Grammar elementary French.

CO2: Compare and contrast the similarities and differences between his/her own culture andthose of various Francophone cultures.

CO3: Combine sentences and phrases to express opinions on topics related to the self, personal

	CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5	
CO1	1		1	1	1	
CO2	1	-	-	1	1	
CO3	1	1	-	-	1	

SECTION-A (15 Marks) Grammar

Les sign orthographiques, Les Nouns (nationalité, loisirs, chose dans votre sac, vêtements, légumes, fruits, vente, dans le menu), Les pronoms sujet, Les articles indéfini et défini, Singulier et pluriel, Le genre ,Les verbes réguliers et irréguliers (1st,2nd,3rd), Les verbes auxiliaire, Les verbes pronominaux, Aime et n'aime pas, Les phrases de forme affirmative, les phrases de forme négative, les phrases de forme interrogative (avec inversion et sans inversion),

SECTION-B

(15 Marks)

Reading

Les alphabets, Les nombres cardinaux, L'heure, Vocabulaire, Formules de politesse rencontre, Les jours de la semaine, les mois de l'année, Les temps, , célèb en france, Traduisez les phrases suivantes en anglais, Questions et réponses basées sur la leçon de l'unité 1 du livre prescript, Questions et réponses basées sur la leçon de l'unité 2 du livre prescript (poisson-quinton sylvie, s. a. l. a. (1999)



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SECTION-C

(10 Marks) <u>Writing</u>

Presentez-vous et Presente- ses,

Rédaction de dialogues simples sur sujet donné:

- Un journaliste intervoge vous. Écrivez un dialogue.
- Vous rencontrez un (e) ami (e) francophone. écrivez un dialogue pour décrire votre ville
- Vous rencontrez un (e) ami (e) français (e) à Paris. Écrivez un dialogue
- Vous rencontrez votre ami (e) à la station des paris, il / elle vous demande de décrire votre pays.
- il ya des soldes. Qu'est- ce qu'vous achètez?.
- Vous commandez des plâts dans un restaurant indien à Paris. (le garçon est francophone).

Suggested Readings

- POISSON-QUINTON Sylvie, S. A. L. A. (1999). Marina. Inwa/l, New Delhi: CLE international.
- Jones, A. (1995). Larousse dictionary of world folklore. Edinburgh: Larousse.

B.Com -503- Business Research

Course Objective: This course in business research has been designed keeping in mind thesignificance of it in Commerce studies and how it can be used in business scenarios.

Course Outcomes: After completion of the course, student will be able to:

- CO1a: Understand the fundamentals and application of research.
- CO1b:2 formulations of research problem and hypothesis through review
- CO2: design the outline of research
- CO3: Analysis and Application of research
- CO4: interpretation and communication of research outcome

		CO-PO	Matrix		
	PO1	PO 2	PO 3	PO 4	PO5
CO1a	n	2	2	2	1
CO1b	Z	3	2	Z	T
CO2	1	2	2	1	1
CO3	3	3	2	3	2
CO4	2	3	2	3	2

Unit -1	Concept of Research
	Concept of Business Research and Its Application, Types of Research, Research
	Process.



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	Dicom 2020 2027
Unit 2	Research Problem, Reviewing Literature and formulation of objectives &
	Hypothesis
	Concept of research problems- selection & formulation. Conducting Literature
	Review- Sources & procedure, Setting Objectives, Hypothesis Formulation- Types
	of Hypothesis
Unit 3	Research Design
	Concept & types of research design, Sampling Design- Related concepts, Data
	Collection Methods- Primary & Secondary, Scaling Techniques - Types of Scaling
	Data- Nominal, Ordinal, Interval & Ratio
Unit 4	Analysis
	Coding, Editing and Tabulation of Data. Application through software: Methods of
	Descriptive Analysis- Concept of Mean, Median Mode, Standard
	Deviation, Variance, Various Kinds of Charts and Diagrams Used in Data Analysis;
	Methods of Inferential Statistics: T-test, ANOVA, Correlation and Regression
Unit 5	Research Communication
	Format of research report, Precautions in report writing; Footnoting, Referencing:
	APA, HBR, IEEE and Index.

*A project file based on the syllabus to be prepared by the students for internal subject viva in the fifth Semester in place class presentation and External viva to be conducted in Six semester

Suggested Readings:

- 1. Cooper, Donald R and Schindler, Ramela (2000) Business Research Methods, Tata Mc Graw Hill
- 2. Levin & Rubin (2004), Statistics for Management, 8th Ed, Prentice Hall of India
- 3. Srivastava, Shenoy and Sharma (2002). Quantitative Techniques for Business Decisions, 4th Ed, Allied Publishers
- Dr. S. Shajahan (2004), Research Methods for Management 2nd Edition, Jaico PublishersRanjit Kumar, (2005), Research Methodology, Pearson Education.

B.Com -504- Fundamentals of Financial Management

Course Objective

To familiarize the students with the principles and practices of financial management with various techniques.

Course Outcomes: After completing the course, the student shall be able to:

CO1a: Demonstrate a good understanding of concepts, goals and functions of financial management.

CO1b: Analyze capital budgeting process by capital budgeting techniques for analyzing long term projects.

CO2: Compute cost of capital and familiarize with various capital structure theories.

CO3: Acquaint practicality of leverage and examine various theories of dividend with factors affecting dividend policy.



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CO4: Familiar with the concept of working capital and its management.

CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5
CO1a	3	2	2	2	1
CO1b	3	2	5	5	1
CO2	3	2	1	1	_
CO3	2	2	2	2	_
CO4	1	2	3	2	_

Unit -1	Financial Management - Meaning and definition, nature, scope and importance
	of Finance; Financial Goal — Profit vs. Wealth maximization; Financial function
	Traditional and modern concept - Investment, Financing And Dividend
	Decisions, Responsibility of Financial Manager.
Unit 2	Capital Budgeting
	The Capital Budgeting Process. Cash Flow Estimation. Payback Period Method,
	Discounted Payback Period Method. Accounting Rate of Return, Net Present
	Value (NPV), Net Terminal Value. Internal Rate of Return (IRR). Profitability
	Index, Capital budgeting under Risk-Certainty Equivalent Approach and Risk-
	Adjusted Discount Rate.
Unit 3	Cost of Capital and Financing Decision, Sources of long-term financing,
	Estimation of components of cost of capital. Methods for calculating Cost of
	Equity, Cost of Retained Earnings, Cost of Debt and Cost of Preference Capital,
	Weighted Average Cost of Capital (WACC), Cost of Equity and CAPM.
	Capital Structure Theories: meaning and definitions, Capital Structure Theories
	(Net Income Approach Theory, Net Operating Income Theory, Modigliani and
	Miller Theory and Traditional View Theory), determination of capital structure.
Unit 4	Operating and Financial Leverage: Measurement of leverage: Effects of
	operating and financial leverage on profit; Analyzing alternate financial plans,
	Calculation of operating and financial leverage, Degree of Operating, Financial &
	Combined Leverage.
	Dividend Decision Theories for Relevance and irrelevance of dividend decision
	for corporate valuation- Walter's Model. Gordon's Model. MM Theory, Cash and
	stock dividends. Dividend policies in practice and Determinants of Dividend.
Unit 5	Working Capital Decisions Concepts of Working Capital. Operating & Cash
	Cycles. Risk-return trade off, sources of short term finance, working capital
	estimation, cash management. Receivables management. Inventory management.

Suggested Readings:

- 1. Bhat, S. (2008). Financial Management: Principles and practice. Excel Books India.
- 2. Chandra, P. (2019). Financial Management. Tata McGraw-Hill Education.
- 3. Khan, MY and Jain, PK 2018. Financial Management.8th edition. Noida, India: Tata McGraw-Hill



- B.Com -2023-2027
- 4. Pandey, I. M. (2019). Essentials of Financial Management, 4th Edtion. Vikas publishing house.
- 5. Rustagi, R. P. (2012). Fundamentals of Financial Management. Taxmann.

B.Com:Semester V

Session	B.Com -2023-2027
Class	B.Com
Semester	Fifth
Title of the Paper	Summer internship
Category	(Field Project)
Compulsory/ Optional	Compulsory
Paper Code	B.Com-505
Maximum Marks	100
Internal/ External	40/60



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BACHELOR OF COMMERCE: Three Years (6 Semester)CBCS Programme

	Sixth Semester							
S.	Code	Subject	Cat	ICM		EEM		Total
No.	Couc	Bubjeet	Cat	Max	Min	Max	Min	Marks
38	B.Com-601	Consumer Protection Laws	(Major)	40	14	60	21	100
39	B.Com-602	Virtual Trading in Stock Market	(SEC)	40	14	60	21	100
40	B.Com-603	Auditing and Corporate Governance	(CC)	40	14	60	21	100
41	B.Com-604	Indirect Tax Law- GST	(Major)	40	14	60	21	100
42		Specialization Elective 3	(DSE)-1	40	14	60	21	100
43		Specialization Elective 4	(DSE)-2	40	14	60	21	100
44	B.Com-605	Research Report VIVA	Project	50	25	50	25	100
		Total						700



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B. Com -601- Consumer Protection Laws

Course Objective

The subject will aim to introduce the students to the existing law and practice relating to consumer protection.

Course Outcomes: After completing the course, the student shall be able to:

CO1a: Understand the meaning of consumer and know the legal frame work with existing law onconsumer protection in India.

CO1b: Learn about the composition of redressal commission in consumer protection law-District, State and National commission.

CO2: Awareness of Rights of Consumer and how to file a complaint and appeal with existing law

CO3: Develop the approach to how to fix liability of product manufacturer, service provider and seller and fix penal liability

CO4: Understand and analyse emerging questions and policy issues in consumer law and powerof central/ State Governments.

CO-PO Matrix



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					D.CON
	PO1	PO 2	PO 3	PO 4	PO5
CO1a	2	1	1	1	2
CO1b	2	1	1	1	5
CO2	2	2	2	_	3
CO3	1	2	1	2	2
CO4	1	3	3		2

Unit -1	Meaning of Consumer, Difference between Consumer and Customer, Globalization and Consumerism, Legal Framework and Policy challenges, Historical development of Consumer Protection Laws in India, Characteristics and Significance of The Consumer Protection Act, 2019, Differences with the Consumer Protection Act, 1986
Unit 2	Composition, Jurisdictions, Objects and Functions of Consumer Protection Council; Composition of District, State and National Commission under Consumer Protection Act 2019
Unit 3	Rights of consumer, Consumer complaints, Reasons and Procedure to file consumer complaints, Provisions of Appeal under The Consumer Protection Act, 2019
Unit 4	Liability of Product Manufacturer, Service Providers and Sellers, Penal provisions under The Consumer Protection Act 2019, Cognizance process under The Consumer Protection Act, 2019
Unit 5	Power of Central/ State Governments to make Rules, Power of National Commission or Central Authority to make Regulations, Consumer Protection (E- Commerce) Rules 2020

Suggested Readings:

- 1. Taxman, Consumer Protection Law & Practice (New consumer protection Law) 2020
- 2. D.N. Saraf, N.M. Tripathi, Law of Consumer Protection in India (1990)
- 3. Mamta Rao, Deep & Deep, Public Utility Services under the Consumer Protection Act, (1999)
- 4. Girimaji & Roy, CUTS International, Is it Really Safe? (2004)
- 5. CUTS International, State of the Indian Consumer (2001)
- 6. Dr. V.K. Agarwal, Consumer Protection, 6th edition, Bharat, (2008)
- 7.R.K. Nayak, N.M. Tripathi, Consumer Protection Law in India: An Eco-Legal Treatise on Consumer Justice, (1991)
- 8. Iain Ramsay, Consumer Law, (1992)
- 9. William T. Vukowich, Consumer Protection in the 21st Century: A Global Perspective, (2002)
- 10. Justice D.P. Wadhwa and N. L. Rajah, The Law of Consumer Protection, LexisNexis, (2017)



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B.Com -602- Virtual Trading in Stock Market

Course Objective

To equip students with the basic skills required to operate in stock market.

Course Outcomes: After completing the course, the student shall be able to: After completion of the course, student will be able to:

CO1a: To understand Investing Fundamentals principles and provisions.

CO1b: Develop and explore the knowledge of Stock exchanges in India

CO2: To Analysis international & domestic economic scenario and use tools for Industry analysis, and Company analysis

CO3: Identify and evaluate the scope of Technical Analysis

CO4: Develop understanding about derivative market practices and managing risk by proper investigation of claims.

	CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	2	2	1	1	2	
CO1b	2	3	1	1	2	
CO2	2	2	2	3	-	
CO3	2	2	1	2	-	
CO4	1	3	3	_	2	

Unit -1	Investing Fundamentals: Types of Investment – Equity Shares, IPO/ FPO,
	Bonds. Indian Securities Market: market participants, trading of securities, security
	market indices (Indian & Foreign), Sources of financial information.
	Newspaper Reading and Analysis : Enhancing the usefulness of newspaper
	reading and analyzing the articles effectively for various purposes
Linit 2	
Unit 2	Stock exchanges in India: BSE, NSE, MSEI. Security Market Indices: Nifty &
	Sensex, Sources of financial information.
	Trading in securities: types of orders, using brokerage and analyst
	recommendations.
Unit 3	Fundamental Analysis
	Top down and bottom up approaches, Analysis of international & domestic
	economic scenario, Industry analysis, Company analysis (Quality of management,
	financial analysis :Both Annual and Quarterly, Income statement analysis, position
	statement analysis including key financial ratios, Cash flow statement analysis,
	Industry market ratios: PE, PEG, Price over sales, Price over book value, EVA),
	Understanding Shareholding pattern of the company.
TT 1. 4	
Unit 4	Technical Analysis
	Trading rules (credit balance theory, confidence index, filter rules, market breath,
	advances vsdeclines and charting (use of historic prices, simple moving average



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	D.Com -2025-2027								
	and MACD) basic and advanced interactive charts. Do's & Don'ts of investing in								
	markets.								
Unit 5	Understanding Derivatives: Futures, Options, trading in futures and options.								
	Understanding stock market quotes on futures and options. Types of orders,								
	Virtual trading practice								

Suggested Readings:

- 1. Chandra, Prasanna. Investment Analysis and Portfolio Management. Tata McGraw Hill.
- 2. Damodaran, Aswath. Investment Valuation: Tool and Techniques for Determining the Value of Any Asset. Wiley Finance.
- 3. Gitman and Joehnk. Fundamentals of Investing. Pearson.
- 4. Hirt and Block. Fundamentals of Investment Management. McGraw Hill Publishing Co.
- 5. Pandiyan, Punithavathy. Security Analysis and Portfolio Management. Vikas Publication.

B.Com -603- Auditing and Corporate Governance

Course Objective: To provide knowledge of auditing principles, procedures and techniques in accordance with current legal requirements and professional standards and to give an overview of the principles of Corporate Governance and Corporate Social Responsibility

Course Outcomes: After completing the course, the student shall be able to:

CO1a: Understanding of the various auditing components, particularly those that pertain to internal auditing, internal control, and corporate governance in general.

CO1b: Examine contemporary changes in the auditing process as well as cost, tax, and management auditing.

CO2: Recognize the significance of corporate governance to management in businesses.

CO3: Investigate and review data that led to business fraud and organization failure.

CO4: Understand the organizational governance framework that is offered by various regulatory agencies in India and abroad and also to learn about the ramifications of various corporate ethics theories and CSR initiatives in India.

CO-PO Matrix								
	PO1	PO 2	PO 3	PO 4	PO5			
CO1a	3	1	2	1				
CO1b	5	1	5	1	_			
CO2	1	0	0	0	2			
CO3	0	2	0	1	2			
CO4	1	0	1	0	1			

	Unit -1	Auditing		
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	Basic Principles and Techniques; Classification of Audit, Audit Planning, Internal
	Control – Internal Check and Internal Audit; Audit Procedure – Vouching and
	verification of Assets & Liabilities;
	Company Auditor- Qualifications and disqualifications, Appointment, Rotation,
	Removal, Remuneration, Rights and Duties; Auditor's Report- Contents and
	Types, Liabilities of Statutory Auditors under the Companies Act 2013.
Unit 2	Special Areas of Audit
	Cost audit, Tax audit and Management audit; Recent Trends in Auditing: Basic
	considerations of audit in EDP Environment; Relevant Auditing and Assurance
	Standards (AASs).
Unit 3	Conceptual Framework of Corporate Governance
	Meaning, Theories, Models and Benefits of Corporate Governance; Board
	Committees and their Functions; Insider Trading; Rating Agencies; Green
	Governance/E-governance; Clause 49 of Listing Agreement; Class Action;
	Whistle Blowing; Shareholders Activism.
Unit 4	Major Corporate Governance Failures
	B.COMCI (UK), Maxwell Communication (UK), Enron (USA), World.Com
	(USA), Andersen Worldwide (USA), Vivendi (France), Harshad Mehta Scam,
	Satyam Computer Services Ltd, and Kingfisher Airlines; Common Governance
	Problems Noticed in various Corporate Failures; Codes and Standards on
	Corporate Governance; Initiatives in India.
Unit 5	Business Ethics and CSR
enic e	Morality and Ethics; Business Values and Ethics; Various Approaches to Business
	Ethics; Ethical Theories; Ethical Governance; Corporate Ethics; Benefits of
	Adopting Ethics in Business; Ethics Programme; Code of Ethics; Ethics
	Committee; Concept of Corporate Philanthropy, CSR, CR, Corporate
	Sustainability; Environmental Aspect of CSR; CSR provision under the
	Companies Act 2013, CSR Committees; CSR Reporting; CSR Models, Drivers of
	CSR, Codes and Standards on CSR, Global Reporting Initiatives, ISO 210000.
	_ CSK, Coues and Standards on CSK, Giobal Reporting Initiatives, ISO 210000.

Suggested Readings:

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- 1. Basu, S. K. (2016). Auditing & Assurance. Pearson Education India.
- 2. Goel, S. (2019). Corporate Governance: Principles and Practices. Tata Mc Graw Hill.
- 3. Jha, A. (2020). Auditing and Corporate Governance, 3e. Taxmann's.
- 4. Kumar, R., & Sharma, V. (2015). Auditing: Principles and practice. PHI Learning Pvt. Ltd..
- 5. Tricker, R. B., & Tricker, R. I. (2015). Corporate governance: Principles, policies, and practices. Oxford University Press, USA.Note: Latest Editions of text books may be used.

Latest Editions of text books may be used.

B.Com -604- Indirect Tax Law-GST



Course Objective

The objective of this paper is to introduce students to the different taxes and transactions related to goods and services for levy and determination of duty liability. This will enable them to learn the requirements of filing return and assessment process

Course Outcomes: After completing the course, the student shall be able to:CO1a: Understanding basic concepts of Indirect tax system of India.

CO1b: Apply GST system at intern and intra state level.

CO2: Acquire knowledge about input tax credit, payment and claiming refund under GST law.CO3: Understanding GST assessment, return and GSP eco system.

CO4: Equip with the basics of custom duty rules and calculations.

CO-PO Matrix								
	P01	PO 2	PO 3	PO 4	P05			
CO1a	3	2	1	1	_			
CO1b								
CO2	2	_	2	3	_			
CO3	1	_	_	3	1			
CO4	_	_	2	3	_			

Unit -1	Introduction of Indirect Tax
	Meaning, Features and Objectives; Types Of Indirect Tax
	Central excise duty: Concept, Salient Feature, Importance, Ad-Valorem Duty
	Central Sales: Concept, salient feature and Importance
	Value added Tax (VAT): Concept, Salient Feature, Importance
	Service Tax: Concept, Salient Feature, Importance
Unit 2	GST: Introduction
	Introduction to GST: Meaning Objectives and basic schemes of GST, salient
	features, subsuming of taxes, Benefits of implementing GST, Constitutional
	amendments, Structure of GST (Dual Model). GST Council- structure, powers &
	Functions, Provisions for amendments. GST Acts- CGST, SGST(M.P.), and IGST
	act
Unit 3	Procedures & Levy under GST
	Registration under GST: Procedure for registration, Types of registration, Special
	provisions for casual taxable persons & non-resident taxable persons, exempted
	goods & services/rates of GST. Procedures relating to levy: CGST & SGST: scope
	of supply, tax liability on mixed & composite supply, time of supply of goods &
	services, value of taxable supply- Computation of taxable value & tax liability.
	Procedure relating to levy: IGST: Inter-state supply, Intra-state supply, zero rate
	supply, value of taxable supply- Computation of taxable value & tax liability, Input
	tax credit: eligibility, apportionment, inputs on capital goods, distribution of credit
	by input service distributor (ISD)- transfer of input tax credit- simple problems on
	utilization of input tax credit



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Unit 4	Assessment & Returns
	Furnishing details of outward & inward supply, first return, claim of input tax
	credit, matching reversal and reclaim of input tax credit, Annual return and Final
	return, Problem of Assessment of tax and tax liability. GST and Technology:
	GST Network: Structure, vision & mission, powers & functions. Goods & Service
	tax Suvidha providers (GSP): Concept, framework & Guidelines & architecture to
	integrate with GST system, GSP eco system.
Unit 5	Custom Duty:
	Introduction & nature, types of custom duty, provision of import & export,
	valuation of rules, transaction value & assessable value, computation of assessable
	value and calculation of custom duty.

Suggested Readings:

- 1. Dr. Vinod K Singhania and Dr. Monica Singhania, "Students' Guide to Income Tax Including GST - Problems & Solutions" Taxmann's, (21st Edition 2020-21)",
- 2. Dr. H.C. Mehrotra, Taxation, Prof. V.P. Agarwal, "(G.S.T.) Goods and Services Tax & Customs Duty" Sahitya Bhavan Publications, New Delhi, Sixth Revised, and Updated Edition 2020,
- 3. C A Rajat Mohan, Illustrated Guide to Goods and Service Tax, Bharat Publications, 9th Edition, 2020 in 2 vols.
- 4. Dr. Sanjeet Sharma, Shaileja Anand (2020) "Goods and Services Tax", VK Global Publications, 2020



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	ELECTIVES - Fifth Semester									
	GROUP 1: ACCOUNTING AND FINANCE (V)									
				ICM		EEM		Total		
S. No.	Code	Subject	Cat	Max	Min	Max	Min	Mark s		
	B.Com-AF- 501	Management Accounting	(DSE)	40	14	60	21	100		
	B.Com-AF- 502	Financial Markets, Institutions and Financial Services	(DSE)	40	14	60	21	100		
	B.Com-AF- 503	Corporate Tax Planning	(DSE)	40	14	60	21	100		
	B.Com-AF- 504	Banking and Insurance	(DSE)	40	14	60	21	100		



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B.Com - AF-501- Management Accounting

Course Objectives

The objective of this course is to help students to understand the concepts and measurements that underlie financial statements, develop managerial skills needed to analyze financial statements effectively, and gain an understanding of the choices enterprises make in reporting the results of their business activities

Course Outcomes: On completion of the course the students will be able to:

CO1a: Acquaint with the fundamentals principles of management accounting.

CO1b: Acquire knowledge about analysis and interpretation of financial statements.

CO2: Analysis of business transactions to determine their effects on the financial statements.

CO3: Analyzing business situations by using management accounting tools.

CO4: Understand the role of management accounts in planning, control and decision making inan organization.



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CO-PO Matrix									
	PO1	PO 2	PO 3	PO 4	PO5				
CO1a	2	C	2	2					
CO1b	3	Z	5	Z	-				
CO2		2	3	1	_				
CO3	1		2	3	_				
CO4	1	3	_	3	_				

Unit -1 Unit 2	Management Accounting: Meaning, Nature, Scope, Functions and Role of Management Accounting in Decision Making, Management Accounting vs. financial Accounting and Cost Accounting. Tools and techniques of Management Accounting., Need, Importance, Limitations of Management Accounting, Ratio Analysis: Profitability Ratios, Turnover Ratios and Financial Ratios, Advantages
	of Ratio Analysis, Limitations of Accounting Ratios. Financial Statement: Meaning Importance and Limitations, Objectives and methods of Financial Statements Analysis e.g. Common Size, Comparative and Trend Analysis.
Unit 3	Fund Flow Statement: Meaning, Nature, Scope, Functions and Role of Fund FlowStatement, Preparation of Fund Flow Statement.Cash Flow Statement: Meaning, Nature, Scope, Functions and Role of Cash FlowStatement, Difference between Fund Flow Statement & Cash Flow Statement,Preparation of Cash Flow Statement (As per Indian Accounting Standard-3)
Unit 4	Absorption and Marginal Costing — Marginal and Differential Costing as a Tool for Decision Making, difference between absorption and marginal costing, Cost- Volume- Profit Analysis: Break-even analysis. Contribution / sales ratio, Margin of safety Make or Buy, Change of Product Mix, Pricing, Break Even Analysis, Exploring New Markets, Shut down Decisions.
Unit 5	Budgetary Control, Meaning of Budget and Budgetary Control: Concept of budget, budgeting and budgetary control, Objectives, Merits and Limitations. Budgeting vs Forecasting, Budgeting Process, Functional budgets. Types of Budget: Cash Budget, fixed and Flexible Budget, zero base budgets. Standard Costing — Meaning, Nature, Scope, Functions and Role of standard are costing, Variance Analysis, Concept and Types: material, labour, overhead and sales variances.

Suggested Reading:

- 1. 1 Surendra Singh Management Accounting- PHI
- 2. Jain S. P. Naraga K.L. Management Accounting, Kalyani Publisher New Delhi
- 3. Shashi Gupta Management Accounting, Kalyani Publisher New Delhi
- 4. S. P. Gupta Management Accounting, Shahitya Bhawan, Agra
- 5. Trivedi, Sharma and Mehta Management Accounting, Devi Ahilya V. V. Publication



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- Khan, M.Y. and P.K. Jain, Management Accounting, Tata McGraw Hill, Publishing Co., New Delhi.
- Garrison, R. H. (2017). *Managerial Accounting* (15th Ed.). 15th ed. Boston: Irwin/McGraw Hill. Griffin, Ricky.
- 8. Gupta, A. (2004). Financial Accounting for Management. Delhi:
- 9. Pearson. Kuppapally, J. J. (2010.). Accounting for Managers. PHI.
- 10. R, N. (2011.). Financial Accounting. Delhi: PHI.
- 11. Shah, P. (2007.). Basic Accounting for Managers. Delhi: Oxford
- 12. Gupta, K.L. (2019). Management Accounting (14th Ed.). Sahitya Bhawan Publication, Agra

B.Com -AF-502- Financial Markets, Institutions and Financial Services

Course Objective

To provide students an overview of financial markets & institutions in India and familiarize themwith important fee and fund based financial services

Course Outcomes: After completing the course, the student shall be able to:

CO1(a): Understand the meaning and scope of financial markets, institutions as well as services in India

CO1(b): Describe the framework and structure of Indian Financial Markets

CO2: Demonstrate the understanding of financial institutions and examine the recent developments in India.

CO3: Appraise the existence of financial services in India.

CO4: Display understanding of fund based and fee based services.

CO-PO Matrix									
	PO1	PO 2	PO 3	PO 4	PO5				
CO1a	2		2						
CO1b	3	_	L	—	—				
CO2	2	1	1	_	_				
CO3	2	1	_	_	1				
CO4	3	_	_	3					

Unit -1	Introduction
	An Introduction to Financial System, Components, Financial System and
	Economic Development, Financial Inter-mediation, An overview of Indian
	Financial System since 1951, Financial Sector Reforms since liberalization 1990-
	91 and Post Liberalization-Till Date.; Universal Financial innovations.



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	D. Com -2025-2027
Unit 2	Financial Markets & Capital Markets Financial Markets
	Money Market – functions, organization and instruments. Role of central bank in
	money market. Indian Money Market – an overview.
	Capital Markets –Introduction, role, types and functions. Components of Capital
	market. Cash markets- Equity and Debt, Depository (NSDL, CDSL). Primary
	and Secondary Markets –NSE, BSE, NIFTY, SENSEX. Role of Stock Exchanges
	in India. SEBI and Investor Protection. Derivative market and foreign exchange
	market.
Unit 3	Financial Institutions
	Financial Institutions: Commercial banking – introduction, classification, its role
	in financing - commercial and consumer, recent developments like MUDRA
	financing, problem of NPAs, Bankruptcy and insolvency Act, Financial
	Inclusion.
Unit 4	Financial Services
	Insurance: Life and non-life insurance companies in India: public and private.
	Introduction, Significance, IRDA, Insurance Intermediaries, Reinsurance, Life
	Insurance, General Insurance
	Mutual Funds – Introduction and their role in capital market development. Types
	of mutual fund schemes (open ended vs close ended, Equity, Debt, Hybrid schemes
	and ETFs. Non-banking financial companies (NBFCs).
Unit 5	Financial Services Industry
	Financial Services-Fund based services: Lease, Hire purchase, Consumer credit
	and Factoring, Venture capital financing, Housing finance. Fee based services:
	Stock broking, Credit rating, Merchant banking, Portfolio services, Underwriting,
	Depository services.
L	

Suggested Reading:

- 1. Bhole, L.M., Financial Markets and Institutions. Tata McGraw Hill Publishing Company.
- 2. Kumar, V., Gupta, K., Kaur, M., Financial Markets, Institutions and Financial Services, Taxmann's Publications.
- 3. Khan M.Y. and Jain, P.K Financial Services, Tata McGraw Hill.

Additional Resources:

- 1. Annual Reports of Major Financial Institutions in India
- 2. Khan, M.Y., Indian Financial System Theory and Practice, Vikas Publishing House.
- 3. Sharma, G.L., & Singh, Y.P., Contemporary Issues in Finance and Taxation, Academic Foundation, Delhi.



B.Com -AF-503- Corporate Tax Planning

Course Objective

To provide students with knowledge of various aspects of corporate tax planning and their impact on decision-making; and further to provide an understanding of relevant tax provisions in this context.

Course Outcomes: After completing the course, the student shall be able to:

CO1a: Differentiate between various tax planning concepts and understand the procedure of assessment of corporate assesses.

CO1b: Devise strategies for tax planning in respect of a new business, understand the specific taxissues for start-ups, and comprehend the Income Tax provisions relevant for financial management decisions.

CO2: Decipher the different business conditions in specific managerial decisions for tax benefits.

CO3: Recognize the tax benefit provisions for international business conditions.

CO4: Analysis tax planning with reference to business restructuring.

	CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5	
CO1a						
CO1b	2	3	2	1	2	
CO2	2	3	2	2	2	
CO3	3	3	3	2	2	
CO4	3	3	2	1	_	

Unit -1	Tax planning, tax management, tax evasion, tax avoidance; Types of companies; Residential status of companies and tax incidence, clubbing; Tax liability and
	minimum alternate tax; Carry forward and set off of losses in case of certain
	companies; Deductions available to corporate assesses; Tax on distributed profits;
	Units of Mutual funds.
Unit 2	Tax planning with reference to setting up of a new business; taxation issues of
	start-ups; Location of Business, nature of business, form of organization;
	Tax panning with reference to financial management decision – Capital structure,
	dividend and bonus shares;
	Tax planning with reference to sale of scientific research assets.
Unit 3	Tax planning with reference to specific management decisions – Make or buy,
	own or lease, repair or replace; Tax planning with reference to employee's
	remuneration; Tax planning with reference to receipt of insurance compensation;
	Tax planning with reference to distribution of assets at the time of liquidation.
Unit 4	Tax planning in respect of non-residents, Taxable income for nonresidents,
	interest, salaries and exemptions from tax to non-residents.



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	Double taxation relief			
	Provisions regulating transfer pricing, computation of Arm's length pricing			
	Advance rulings			
	Advance pricing agreement.			
Unit 5	Tax planning with reference to business restructuring - Amalgamation; Demerger;			
	Slump sale; Conversion of sole proprietary concern/ partnership firm into			
	Company; Conversion of company into LLP; Transfer of assets between holding			
	and subsidiary companies			

Suggested Readings:

- 1. Singhania, Vinod K. and Monica Singhania. Corporate Tax Planning. TaxmannPublications Pvt. Ltd., New Delhi.
- 2. Ahuja, Girish. and Ravi Gupta. Corporate Tax Planning and Management. Bharat LawHouse, Delhi
- 3. Acharya, Shuklendra and M.G. Gurha. Tax Planning under Direct Taxes. Modern LawPublication, Allahabad.
- 4. Mittal, D.P. Law of Transfer Pricing. Taxmann Publications Pvt. Ltd., New Delhi.IAS 12 and AS 22.
- 5. Ghosh. T.P. IFRSs. Taxmann Publications Pvt. Ltd., New Delhi.

Note: Latest edition of readings may be used

B.Com - AF-504- Banking and Insurance

Course Objective: The aim of the course is to provide participants with an origin of banking and impart knowledge about the basic principles of the banking and insurance.

Course Outcomes: After completing the course, the student shall be able to:

CO1a: Acquaint the students with the fundamentals of banking sector.

CO1b: Discuss about commercial banks, its types and various policies and provisions.

CO2: Understand the operations and accounting provisions of banking firms.

CO3: Describe fundamental concepts of modern internet banking and functioning of ebanking technologies.

CO4: Develop awareness about the risk and illustrate understanding of the insurance framework.

		CO-PO	Matrix				
	PO1 PO2 PO3 PO4 PO5						
CO1a	2	2	2	1	2		
CO1b	2	3	2	1	2		
CO2	3	2	2	2	2		
CO3	3	3	3	2	2		
CO4	3	2	2	1			



Unit -1	Origin of banking
	Definition, banker and customer relationship, General and special types of
	customers, Types of deposits, Origin and growth of commercial banks in India.
	India's approach to banking Sector reforms, International security standards in
	banking, Global financial crisis and India's banking Sector, Achievements of
	financial sector reforms and areas of concern.
Unit 2	Commercial Banks
	Credit Allocation Policies, Credit Market Reforms, Flow of Credit to Agriculture
	and Allied Activities, Credit Flow to Micro, Small, and Medium Enterprises,
	Technological Channels for the Delivery of Financial Services, Customer Services
	in banking, Role of Foreign Banks, Advantages and Disadvantages of Foreign
	Banks, Road Map for Foreign Banks in India.
Unit 3	Operations of Banking
	Cheques crossing and endorsement, types and rules of crossing. Principles of
	sound lending, secured vs. unsecured advances, Types of advances, Advance
	against various securities. Securitization of Standard Assets, Anti-money
	Laundering Guidelines, Credit Information Bureau of India Ltd. (CIBIL); Balance
	Sheet of a Bank; special items, off balance sheet items. Basel I, Basel II, Migration
	to Basel II Norms.
Unit 4	Era of Internet Banking and its benefits, Home banking, Mobile banking, Virtual
	banking, ECS (Electronic Clearing System), E-payments, Plastic money, EFT
	(Electronic Fund Transfer), E-money: electronic purse; digital cash. Safeguards for
	internet banking, Critical comparison of traditional banking methods and e
TT 1 <i>H</i>	banking.
Unit 5	Basic concepts of risk, Types of business risk, Assessment and transfer, Basic
	principles of utmost good faith, Insurable interest, Indemnity, Economic function,
	Proximate cause, Subrogation and contribution.
	Legal Aspects of insurance contract, Types of insurance: Life and Non-life, Re-
	insurance, Risk and return relationship, Regulatory Framework of Insurance: Role,
	power and functions of IRDA, IRDA Act 1999. Bancassurance.

Suggested Readings:

- 1. Agarwal, O.P. (2017). Banking and Insurance. Himalya Publishing House, ISBN: 978-93-5051-408-5
- 2. Gupta, P.K. (2017). Insurance and Risk Management. Himalaya Publishing House, ISBN Number: 978-93-5051-667-6
- 3. Bhasin, Niti (2014). Indian Financial System: Evolution and Present Structure. New CenturyPublications
- 4. Vaughan, E.J., and Vaughan, T (2013). Fundamentals of Risk and Insurance. Wiley 11th edition. ISBN-10 : 111853400X, ISBN-13 : 978-1118534007



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- Suneja, H.R. Practical and Law of Banking. Himalya Publishing House, 1990, ISBN: 978-81-7040-131-5
- 6. Saxena, G.S. Legal Aspects of Banking Operations. Sultan Chand and Sons, Macmillan India Limited (1 January 2005) ISBN-10 : 1403926654, ISBN-13 : 978-1403926654
- 7. Mishra, M.N. Principles and Practices of Insurance. S. Chand and Sons. ISBN: 9788121910217

	ELECTIVES - Fifth Semester							
Gl	GROUP2: BUSINESS ADMINISTRATION AND LAW(V)							
S. No.	Code	Subject	Cat	IC	M	EE	M	Total
5. INU.	Coue	Subject	Cat	Max	Min	Max	Min	Marks
	B.Com- BA-501	Total Quality management	(DSE)	40	14	60	21	100
	B.Com- BA-502	International Human Resource Management	(DSE)	40	14	60	21	100
	B.Com- BA-503	Supply Chain Management	(DSE)	40	14	60	21	100
	B.Com- BA-504	Industrial Relations and Labour Laws	(DSE)	40	14	60	21	100

B.Com : Semester V B.Com -BA-501- Total Quality Management

Course Objectives

The student is able to relate to the philosophy and significance of total quality management in the arena of business.

Course Outcomes: After completing the course, the student shall be able to:y

CO1(a): Understand basic concepts of quality management

CO1(b): To develop an understanding of basic tools for solving quality problems.

CO2: To develop understanding of quality circle and other advanced tools for solving qualityproblems

CO3: To understand behavioral aspects of quality management.

CO4:To comprehend quality assurance implementation and contemporary issues in qualitymanagement



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CO-PO Matrix						
	PO1	PO 2	PO 3	PO 4	PO5	
CO1a		2	-	2	2	
CO1b	-	2			2	
CO2	-	3	-	3	-	
CO3	=	1	_	1	2	
CO4	-	3	-	2	2	

Unit -1	Principles of quality management, Purpose of TQM, Definitions of quality, Quality philosophies of Deming, Juran and Crosby, Concept of cost of quality, Dimensions of quality, Service vs. Product quality, Quality and business performance, Vision, Mission statements and quality policy.
Unit 2	Evolution of TQM, Employee Involvement, Continuous improvement strategies, Deming Wheel. Customer concept, customer focus, Customer satisfaction index, Seven old QC tools, Seven new management tools, Statistical quality control techniques, Mistake proofing, Process Capability analysis, Reliability prediction analysis, Total productive maintenance.
Unit 3	Quality Circle, 5S principle, Top management's commitment and involvement. Principles and applications of quality function deployment, Failure mode and effect analysis, Taguchi Techniques.
Unit 4	Leadership for quality management, Motivational aspects of TQM, TQM Road map, Training for TQM, Malcolm Baldrige National Quality Award, Rajiv Gandhi National Quality Award.
Unit 5	Introduction—Benefits of ISO Registration—ISO 9000 Series of Standards— ISO 9001Requirements—Implementation—Documentation—Environment. Management System: Introduction—ISO 14000 Series Standards—Concepts of ISO 14001—Requirements of ISO 14001—Benefits of EMS. Contemporary issues in quality - Benchmarking, JIT, Six Sigma.

Suggested Readings:

- 1. Besterfield, D. H., Besterfield-Michna, C., Besterfield-Sacre, M., Besterfield, G. H., & Urdhwareshe, H. (2011). *Total Quality Management*, Pearson Education India.
- 2. Juran, J. M., Godfrey, A. B., Hoogstoel, R. E., & Schilling, E. G. (1999). Juran's quality handbook 5th ed.
- 3. Neuman, R. P., & Cavanagh, R. (2000). *The six sigma way: How GE, Motorola, and other top companies are honing their performance*. USA: McGraw Hill Professional.
- 4. Sharma, D. D. (2004). Total Quality Management-Principles, Practice and Cases. *New Delhi: Sultan Chand and Sons*.



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B.Com -BA-502- International Human Resource Management

Course Objective: To enable students to understand the concept and significant issues related to International HRM. The course also aims to comprehend the major challenges associated to crosscultural work scenario.

Course Outcomes: After the successful completion of the course students will be able to: CO1a: Understand the social, cultural and ethical aspects in global issues.

CO1b: to understand the HR planning for international workforce

CO2: to design performance appraisal criteria for international scenario

CO3:Discuss training and development needs and techniques for employees

CO4: Demonstrate the knowledge of International industrial relations

		CO-PO	Matrix		
	PO1	PO 2	PO 3	PO 4	PO5
CO1a	C	C	1	2	2
CO1b	2	L	L	2	2
CO2	2	1	1	2	2
CO3	2	1	2	2	1
CO4	1	2	2	2	1

Unit -1	Introduction to concepts of culture and nationality; Impact of culture on international business environment; Hofstede's approach; cross cultural differences at work; strategies to Managing workforce diversity; Diversity management programme; International Human Resource Management: Difference between domestic and international HRM.
Unit 2	International Workforce planning and staffing: Issues in supply of international human resources; International Recruitment; International staffing choice, different approaches to multinational staffing decisions; Types of international assignments; Selection criteria and techniques; Successful expatriation, Causes of expatriate failure, female expatriation.
Unit 3	Performance appraisal: Criteria for performance appraisal, Variables that influence expatriate performance appraisal. Issues and challenges in international performance management; Compensation: Objectives of expatriate compensation plan, Factors affecting international compensation, Approaches to expatriate compensation: Going rate approach, Balance sheet approach, Cultural impact on compensation policy.
Unit 4	Training and development of international staff: Areas of global training, cross cultural training, Diversity training. Cross cultural team building; Repatriation: Process, Problems of repatriation; Cross border Mergers and Acquisitions: HRM perspective.
Unit 5	International industrial relations: Key Players in industrial relations, Labour unions and MNC's, Employee relations in MNC's, Response of labour unions to MNC's.



Suggested Readings:

1. Dowling P.J and Engle Sr.A.D. International HRM. Thomson Learning.

2. Browaeys M.J and Price R. Understanding cross cultural management. Prentice Hall.

3. Mausami S.Bhattacharya and Nilanjan Sengupta. International Human Resource Management. Excel Books.

4. Thomas.D.C. Cross cultural Management essential concepts. Sage Publication.

5. Lucas Rosemary and Lupton Ben. Human resource management in International Context. Jaico publication house.

B.Com -BA-503- Supply Chain Management

Course Objectives

The student develops a keen understanding of logistics management, inventory management and networking of elements of Supply Chain.

Course Outcomes: On completion of the course, students will be able to:

CO1a: Understand the concepts of supply chain management

CO1b: Analyze the Network Design and Logistics Management of a firm.

CO2: Learn the concepts of Purchasing and Vendor Management.

CO3: Understand the Inventory Management and related concepts.

CO4: Learn and understand the key issues of IT in SCM

	CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5	
CO1a		3		r	1	
CO1b	-	5	-	2	1	
CO2	-	3	2	3	2	
CO3	1	3	1	2	2	
CO4	-	2	_	2	2	

Unit -1	Introduction
	Basic Concept, Objectives, Essential Features and Benefits of Supply Chain,
	Philosophy of Supply Chain Management, Evolution of SCM, Various Flows
	(Cash, Value and Information), Key Issues in SCM.
Unit 2	Network Design and Logistics Management
	The role of Network Design in the Supply Chain, Factors influencing Network
	Design Decisions, The Impact of Uncertainty on Network Design, Logistics as part
	of SCM, Logistics Costs, Different Models, Logistics Sub- System, Inbound and
	Outbound Logistics, Bullwhip Effect in Logistics, Distribution and Warehousing
	Management.
Unit 3	Managing Predictable Variability and Purchasing & Vendor Management



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	Responding to Predictable Variability in a Supply Chain, Managing Supply and
	Managing Demand, Centralized and Decentralized Purchasing, Functions of
	Purchase Department and Purchase Policies, Use of Mathematical Model for Vendor
	Rating / Evaluation, Single Vendor Concept, Management of Stores, Accounting for
	Materials.
Unit 4	Inventory Management
	Concept, Various Costs Associated with Inventory, Models of Inventory Buffer
	Stock (Trade-off between Stock out and Working Capital Cost), Lead Time
	Reduction, Reorder Point/ Reorder Level Fixation, Exercises-Numerical Problem
	Solving, ABC, SDE, VED, FSN Analysis, Just in Time & Kanban System of
	Inventory Management.
Unit 5	Recent Issues in SCM
	Role of Computer/ IT in Supply Chain Management, The Supply Chain IT
	Framework, Customer Relationship Management, Internal Supply Chain
	Management, Supplier Relationship Management, The Transaction Management
	Foundation, The Future of IT in the Supply Chain, Risk Management in IT, Supply
	Chain IT in Practice.

Suggested Readings:

- 1. Chopra, S., Meindl, P. (2007). Supply Chain Management: Strategy, Planning & Operation, 3rd Ed. PHI.
- 2. Chopra, S., Meindl, P., Kalra, D.V. (2013). Supply Chain Management: Strategy, Planning and Operation, 5th Ed. Pearson.
- 3. Reghuram G. (I.I.M.A.). Logistics and Supply Chain Management, 1st Edition
- 4. Krishnan Dr. G. Material Management, 5th Edition, Pearson.
- 5. Agarwal D.K. A Text Book of Logistics and Supply Chain Management, 1st Edition Macmillan
- 6. Sahay B.S. Supply Chain Management, 1st Edition Macmillan

B.Com -BA-504- Industrial Relations and Labor Laws

Course Objectives

To enable the students to learn the concepts of industrial relations including trade unions, collectivebargaining, discipline and various labor enactments.

Course Outcomes: Upon completion of course, the students will be able to;

CO1a: Understand the concept of Industrial Relation.

- CO1b: Comprehend the various aspects of Trade Union.
- CO2: Understand the role and applicability of bargaining and participative management.
- CO3: Report the aspects of industrial grievances and its resolution.



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		CO-PO	Matrix		
	PO1	PO 2	PO 3	PO 4	PO5
CO1a		1		1	1
CO1b	—	1	—	1	1
CO2	_	3	_	2	2
CO3		3	_	2	2
CO4		2		1	1

Unit -1	Industrial Relations (IR)
	Concept of Industrial Relations; Nature of Industrial Relations; Objectives of IR;
	Factors affecting IR in changing Environment, Evolution of IR in India IR Role of
	ILO in Industrial Relations, International Dimensions of IR
Unit 2	Trade Union
	Trade Union: Origin and growth, unions after Independence, unions in the era
	of liberalization; Factors Affecting Growth of Trade Unions in India,
	Multiplicity & Recognition of Trade Unions; Major Provisions of Trade Union
	Act1926
Unit 3	Collective Bargaining and Workers' Participation in Management
	a) Collective Bargaining: Meaning, Nature, Types, Process and Importance of
	Collective Bargaining, pre-requisites, issues involved; Status of Collective
	Bargaining in India, Functions and role of Trade Unions in collective bargaining
	b) Workers' Participation in Management: Concept, practices in India, Works
	Committees, Joint
	Management councils; Participative Management and co-ownership; Productive
	Bargaining and Gain Sharing
Unit 4	Discipline and Grievance Redressal
	Discipline: Causes of indiscipline, Maintenance of discipline and misconduct;
	Highlights of domestic enquiries; Principle of Natural Justice; Labour turnover;
	Absenteeism; Grievance:
	Meaning of Grievance, Grievance redressal machinery in India, Grievance handling
	procedure;
	salient features of Industrial Employment (Standing orders) Act 1946
Unit 5	A)The Industrial Disputes Act, 1947:
	Definitions of Industry, workman, and Industrial Dispute; Authorities under the Act:
	Procedure, Powers and Duties of Authorities; Strikes and Lock outs: Lay-off and
	Retrenchment: Provisions relating to Layoff, Retrenchment, and closure
	b) The Factories Act, 1948:
	Provisions relating to Health, Safety, Welfare facilities, working hours, Employment
	of young persons, Annual Leave with wages.



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Suggested Readings:

- 1. PK Padhi, Industrial Relations and Labour Law, PHI Learning
- 2. Arun Monappa, Industrial Relations and Labour Law, McGraw Hill Education
- 3. SC Srivastav, Industrial Relations and Labour Law, Vikas Publishing House
- 4. C.S Venkata Ratnam, Industrial Relations, Oxford University Press
- 5. P.L. Malik's Handbook of Labour and Industrial Law, Vol 1 and 2, Eastern Book Company
- 6. JP Sharma, Simplified Approach to Labour Laws, Bharat Law House (P) Ltd

Note: Latest edition of text books may be used.

	ELECTIVES - Fifth Semester GROUP3: APPLIED BUSINESS ECONOMICS(V)							
S. No.	o. Code Subject		Cat	ICM		EEM		Total
5.110.	Coue	Bubjeet	Cat	Max	Min	Max	Min	Marks
	B.Com- ABE-501	Business & Economic Environment	(DSE)	40	14	60	21	100
	B.Com- ABE-502	Mergers and Acquisitions	(DSE)	40	14	60	21	100
	B.Com- ABE-503	Industrial Economics	(DSE)	40	14	60	21	100
	B.Com- ABE-504	Agriculture Economics	(DSE)	40	14	60	21	100



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B.Com -ABE-501- Business & Economic Environment

Course Objectives

The student is able to look at the environmental forces, both external and internal and their interaction and effect on businesses.

Course Outcomes: On completion of the course, the students will be:

CO1a: To Understand the Concept of Business Environment, Environmental Scanning, and Economy

CO1b: To Analyze the Competition Act, Stock Exchange, SEBI Act, Consumerism, Consumer Protection Act

CO2: To Understand the Concept of Business Environment, Environmental Scanning, and Economy

CO3:To Demonstrate the Concept of MSME



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CO4:To Analyze and apply the Concept of GST

CO-PO Matrix					
CO/PO	PO1	PO 2	PO 3	PO 4	PO5
CO1 A	1	2	2	n	3
CO1 B	1	5	2	2	5
CO2	1	3	2	3	2
CO3	2	2	2	2	3
CO4	1	2	3	2	3

Unit -1	Business Environment-meaning, importance; Environmental Scanning- Meaning, Scope and Process, Internal and External Environment; Internal Factor Analysis Summary (IFAS) and External Factor Analysis Summary (EFAS); Basic Philosophies of Capitalism, Socialism and Mixed Economy.
Unit 2	Competition Act 2002 (with background of MRTP); FEMA Act 2000 (with background of FERA); Stock Exchange, SEBI Act 1992; Consumerism, Consumer Protection Act 1986 (Consumer Protection Bill 2019).
Unit 3	Industrial policy in India, Major Changes; Monetary Policies;Fiscal Policies; Fiscal Responsibility and Budget Management Act 2003; InternationalMonetary Fund; World Bank; Depository System in India; RBI- Roles, Functions; TheInsolvency and Bankruptcy Act 2016.
Unit 4	Introduction to MSME- Concept, Evolution, their role and significance in economic development, Policies for MSME, Challenges and Opportunities of MSMEs in the current scenario.
Unit 5	Preparation of Project report on MSME; GST – Concept and its application in various sectors.

Suggested Readings:

- 1. Cherunilam, F. (2010). *Business Environment*. Himalaya Publishing
- 2. House. Paul, J. (2010). *Business environment*. Tata McGraw-Hill Education.
- 3. Shaikh, S. (2010). Business Environment (2/E ed.). Pearson Education India.

Note: Latest edition of text books may be used.



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B.Com - ABE-502- Mergers and Acquisitions

Course Objectives

The primary objective of the course is to develop a comprehensive understanding of mergers and acquisitions (M&A) from the perspective of the corporate executive.

Course Outcomes: On completion of the course, the students will be:

CO1a: Understanding basic concepts of mergers and acquisitions.

CO1b: Acquaint with regulatory environment and its impact on the planning and execution of M&A transactions

CO2: Understanding basic concepts of takeover.

CO3: Know the corporate restructure strategies.

CO4: Demonstrate the concept of International Mergers and Acquisitions as well as key issuestherein.

CO-PO Matrix										
	PO1 PO2 PO3 PO4 PO5									
CO1a										
CO1b	3	2	3	1	1					
CO2	CO2 3		1	-	_					
CO3	3		_	2	_					
CO4	2		2		1					

Unit -1	Introduction to Merger and Acquisition: Meaning of mergers and acquisitions (M & A), motives behind the M & A, advantages and disadvantages of M & A, types of mergers and steps for a successful merger, motives behind M & A, process of M & A, reasons for failure, reverse merger, recent Examples of M & A in India, concept of Acquisition and types of Acquisitions, Due Diligence: Concept, Types of Due Diligence. Cross Border Acquisition: Concept, Benefits of Cross Border Acquisitions, Difficulties in Cross Border Acquisition.
Unit 2	Legal issues in M & A, Provision for M & A under Companies Act, 2013, SEBI Buyback of Securities Regulations, SEBI (Substantial Acquisition of shares and Takeover Regulations), SEBI (Delisting of Securities) Guidelines, Provisions of Income Tax Act, Competition Act for M & A
Unit 3	Takeover: Concept, Takeover Defense tactics, Benefits and disadvantages of Takeover Divesture: Concept, benefits, Types of Divesture, Reasons for Divesture Going Private and Leverage Buyout: Concept, Types of Leverage Buyouts.
Unit 4	Corporate restructuring: Concept, significance, forms of restructuring, joint ventures: sell off and spin off, divestitures, equity carve out, leveraged buy outs (LBO), management buy outs, master limited partnership, Limited Liability Partnership (LLP) in India: Nature and 91 incorporations of LLP-De merger-



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	strategic alliance- buyback of shares.
Unit 5	LBOs, MBOs, MLPs and ESOPs - meaning of LBO, MBO, MLP, ESOP,
	governance and mode of purchase in LBO, key motives behind an MBO, structure
	of MBO, types of MLP and ESOP, regulations that govern ESOPs. International
	M & A –Introduction of international M & A activity, the opportunities and threats,
	role of M & A in international trade growth, the external advantages in differential
	products, impact of government policies and political and economic stability on
	international M&A decisions, recommendation for effective cross-border M & A.

Suggested Readings:

- 1. Aurora, Shetty, Kala, Mergers and Acquisitions, Oxford Publication
- 2. P. Rajesh Kumar, Mergers & Acquisitions, TMH Publication
- 3. Prasant Godbole Mergers, Acquisitions and Corporate Restructuring Vikas Publication
- 4. Bhagaban Das, Debdas Rakshit, Sathya Swaroop Debashish Corporate restructuring: Merger, acquisition and other forms Himalaya Publication
- 5. Pradip Kumar Sinha Mergers, Acquisitions and Corporate Restructuring Himalaya Publication
- 6. Mergers, Restructuring And Corporate Control, Fred Weston, Kwang S Chung, Susan E Hoag, 4/e, Pearson Education.
- 7. Corporate Finance-Theory And Practice AswathDamodaran John Wiley & Sons.
- 8. Takeovers, Restructuring And Corporate Governance, Weston, Mitchell And Mulherin 4/e, Pearson Education, 2003.
- 9. Mergers, Ramanujam et al, TMH, 2003. Advanced Accounts Vol. 2 Shukla & Grewal, S.Chand& Sons.
- 10. Mergers and Acquisitions, Rajinder S. Aurora, Kavita Shetty and Sharad R. Kale, Oxford University Press, 2011.

B.Com - ABE-503- Industrial Economics

Course Objective

To develop in depth-understanding of the concept of Industrial economy and its components.

Course Outcomes: After this subject the students will be able to:

CO1a: Explain, analyze and predict factors and determinants of Industrial Growth and development

CO2b: Analyze the different forms of business organization and their motives respectively CO2: Analyze Regional disparity and development policies in India

CO3: Examine competition policy and its features in the India

CO4: Evaluate industrial growth after independence to and now

CO-PO Matrix								
	PO1 PO2 PO3 PO4 PO5							
CO1a _ 3 _ 3 2								



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CO1b					
CO2	_	2	_	3	1
CO3	_	3	_	2	1
CO4	_	2	_	3	1

Unit -1	Industry and Economic Development
	Introduction, The meaning of Industrialization: Characteristics of Industrialization
	, Pattern of Industrialization, Urge/Role of Industrialization: Determinants of
	Industrial Growth, Economic Factors, Non-Economic Factor, Factor Inhibiting
	Industrialization/Problems, and International Measures: Role of Industrial
	Countries, Plant Firm, And Industry: Concept of plant, firm and Industry,
	Classification of Industry.
Unit 2	Organizational Form and Alternative Motives of the Firm
	Introduction, Types of Organizational form: Private sector (Individual ownership
	and Collective ownership), Joint sector, Public sector (Departmental organization,
	Statutory corporations and Government companies), Business Motives: Profit
	Maximization,
Unit 3	Industrial location and regional imbalance
	Introduction: Weber's theory of industrial location (The pure theory), Regional
	imbalance : (Regional disparity and development policies in India), Policy initiatives for
	balanced regional growth, Globalization, Privatization
Unit 4	Competition Policy
	Introduction, General Features of Industrial Policy, Competition Policy, Co-
	Ordination of Industrial Policy with other Policies
	Indian industry: Small Scale Industry, Introduction, Key role of SSI in the Indian
	economic structure, Policy issue and performance
	Industrial sickness: Introduction, Reasons for Sickness in Small Scale Industry,
	Remedies
Unit 5	Industrial growth in India
	Introduction, Trend and prospects of Indian industry after independence, Productivity
	and performance constraints.

Suggested Readings:

- 1. Ahluwalia, I. J. (1985), Industrial Growth in India Stagnation since Mid-sixties, Oxford University Press, New Delhi.
- 2. Ahluwalia, I. J. (1991), Productivity and Growth in Indian Manufacturing, Oxford University Press, New Delhi.
- 3. Desai, A. V. (1994), "Factors Underlying the Slow Growth of Indian Industry", in Indian Growth and Stagnation The Debate in India Ex. Deepak Nayyar, Oxford University Press.
- 4. Ferguson, Paul R. and Glenys J. Ferguson, (1994), Industrial Economics Issues and Perspectives, Macmillan, London.



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- 5. Shepher, William G. (1985), The Economics of industrial Organization, Prentice Hall, Inc, Englewood Cliffs, N. J.
- 6. Staley, E & Morse R. (1965), Modern Small Industry for Developing Countries, McGraw Hill Book Company.
- 7. Vepa R. K. (1988), Modern Small Industry in India, Sage Publications.
- 8. Srivastava, M.P. (1987), Problems of Accountability of Public Enterprises in India, Uppal Publishing House, New Delhi.
- 9. Mohanty, Binode (1991), Ed. Economic Development Perspectives, Vol. 3, public Enterprises and Performance, Common Wealth Publishers, New Delhi.
- 10. Jyotsna and Narayan B. (1990), "Performance Appraisal of PEs in India: A Conceptual Approach", in Public Enterprises in India Principles and Performance, Ed. Srivastave V.K.L., Chug Publications, Allahabad.
- 11. Mathur, B. L. (1996), "Organization Patterns for PEs", in Organizational Development and Management in PEs, Ed Mathur B. L., Arihant Publishing House, Jaipur.

Note: Latest edition of text books may be used.

B.Com -ABE-504- Agriculture Economics

Course Objectives

Students should be able to use concepts, approaches, and methods from Agricultural Economics curricula in their career or future studies to understand and evaluate issues, plans, or projects

Course outcomes: After this subject the students will be able to:

CO1(a): Understand the concept of agriculture and allied Services in farm and non farm sector

CO 1(b): Evaluate how agro based industries helps in rural infrastructure and Economic development

- CO2: Assess India's agrarian relations and land reforms
- CO3: Evaluation of technical changes in Agriculture
- CO4: Analyze the growth of agriculture sector in India

CO-PO Matrix										
	PO1 PO 2 PO 3 PO 4 PO5									
CO1a	_	3	_	3	2					
CO1b										
CO2		2	_	3	1					
CO3	_	3	_	2	1					
CO4	_	2	_	3	1					



Unit -1	Rural Economy of India
	Structure of the Indian Economy: Place of agriculture in rural economy;
	Composition of the Indian rural economy; farm sector, and non-farm sector
	Diversification of agriculture: Agriculture and allied activities (fisheries,
	horticulture, floriculture); Forestry in India: Its growth, problems and state
	policies; Cattle wealth of India and dairying
Unit 2	Development of Agriculture
	Rural Industrialization: Food processing industries and agro-based industries, development of rural infrastructure
	Role and importance of agriculture in Economic Development: linkages between
Unit 3	the agricultural sector and the non-agricultural sector, changing nature of linkagesAgrarian Relations and Land Reforms in India
Unit 5	Agricultural resources in India: land utilization and cropping pattern; Irrigation in
	India; Command area development and flood control; Trends in agricultural
	growth and agricultural productivity; Pattern of Agricultural development:
	regional variation
	Agrarian Relations: historical evolution and land reforms programme during 1950s
	and 1960s; Land Reforms: programme and performance during 1970s and after.
Unit 4	Technology and Streams
	Technology in agriculture: traditional techniques and practices, HYV Seeds -
	fertilizers, water technology (green revolution); Sustainable agriculture; Emerging
	trends in agricultural technology; Dry land farming, use of bio-technology
	techniques.
	Agricultural finance in India: Importance; types of requirements; sources: non- institutional and institutional: existing rural credit delivery system (multi-agency
	approach)
Unit 5	70 Years of Indian Agriculture
	Agricultural marketing in India: markets and marketing functions, channels of
	distribution of various commodities; regulated markets and warehousing; Role of
	cooperatives in Agriculture.
	An overview of agricultural development; Under-employment and unemployment
	in the rural economy; Globalization of Indian Economy and its effects on Indian
	agriculture.

Suggested Readings:

- 1. Bilgrami, S.A.R. (2000), An Introduction to Agricultural Economics, (2nd edition), Himalaya Publishing House, Mumbai.
- 2. Sadhu, A.N. and J. Singh (2000), Agricultural Problems in India, (3rd edition), Himalaya Publishing House, Mumbai.
- 3. Sundaram, I.S. (1999), Rural Development, (3rd Edition), Himalaya Publishing House,



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Mumbai. Economics 62

- 4. Government of India, Economic Survey (Annual), New Delhi.
- 5. Government of India, Ninth Five Year Plan (1997-2000), Vol. I & II, Planning Commission, New Delhi.
- 6. Reserve Bank of India, Hand Book of Statistics on Indian Economy (Annual).
- 7. Soni, R.N. (2000), Leading Issues in Agricultural Economics, Arihant Press, Jalandhar.

Note: Latest edition of text books may be used.

ELECTIVES - Fifth Semester								
GROUP4: BANKING AND INSURANCE(V)								
S. No.	S. No. Code Subject Cot ICM EEM Total							
5. NO.	Code	Subject	Cat	Max	Min	Max	Min	Marks



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						·····	-2025-20
B.Com- BI-501	Principles and Practices of Life Insurance	(DSE)	40	14	60	21	100
B.Com- BI-502	Functional Aspects of Banking	(DSE)	40	14	60	21	100
B.Com- BI-503	Insurance Laws and Environment	(DSE)	40	14	60	21	100
B.Com- BI-504	E-Banking	(DSE)	40	14	60	21	100



B.Com -BI-501- Principles and Practices of Life Insurance

Course Objective

To impart the students with knowledge about the life insurance and enumerate its

maincharacteristics, provisions and principles.

Course Outcomes: On completion of the course the students will be able to:

CO1a-Acquire Knowledge regarding insurance contract in essentials and classification

CO1b-Understand the role and power of agent in the insurance industry

CO2- Obtain Knowledge about life insurance products, reinsurance and provisions of underwriting

CO3-Demonstarte the knowhow of the insurance documentations and provision of life insurance claims

CO4- Acquaint about the life insurance organization and legislative bodies of life Insurance contract.

	CO-PO Matrix				
CO/PO	PO1	PO 2	PO 3	PO 4	PO5
CO1a		1	2	3	1
CO1b		Ţ	Z	5	Ť
CO2	2		1		
CO3	3	2			2
CO4		2		1	

Unit -1	Introduction toInsurance
	Meaning, characteristics and principles of insurance, Role of insurance in economy and society, Advantage of insurance, insurance contract, Essentials of insurance contract, Classification and types of insurance, Economic basis of life and health insurance.
Unit 2	Classification of Insurance
	Classification and types of insurance, Comparison between life and general
	insurance, Fundamental principles of life insurance, Rules of life insurance contract construction, Powers of the agent, Agent's liability to principal for
	misconduct, Provisions protecting the policy owner, Provisions providing policy
	owner flexibility; Settlement options, Assignment provision etc., Provisions
	protecting the insurance company.
Unit 3	LifeInsurance Products and Underwriting
	Life insurance products: Basic products, Traditional products,
	Reinsurance.Underwriting: The origin of underwriting, Definition, Objectives,
	Principles, Underwriting process, Need for underwriting, Underwriting authority,



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	Underwriting activities, Underwriting policy, Underwriting guides, Rate making,
	Underwriting results.
Unit 4	Insurance Documents and LifeInsurance Claims
	Insurance Documents: Policy conditions, Loan (Privilege), Revival, Alteration
	(Privilege and Condition), Assignment (Privilege)
	Life Insurance Claims: Survival Benefit Claim, Maturity Claim, Death Claim Ex
	Gratia Claim, Claims Concession, Accident Benefit, Extended Permanent
	Disability Benefit.
Unit 5	Insurance Organization and Legislative Matters
	Insurance Organization:Introduction to Office Layout, New Business Department,
	Sales Department, Human Resource Department, Marketing Department, Office
	Service Department, Policy Servicing Department, Account Department, Planning
	Department, Information Technology Department, Claims Department, Actuarial
	Functions Department, Vigilance Department, Audit Department.
	Legislative Matters: (In Special Context to Life Insurance)
	 Indian Contract Act, 1872 (Law Relating to Contracts)
	• Negotiable Instrument Act, 1881
	• Transfer of Property Act, 1882
	• The Indian Stamps Act, 1999
	• Insurance Act, 1938
	Life Insurance Corporation of India Act, 1956
	• Income Tax Act, 1961

Suggested Readings:

- 1. Vaughan E. J, Vaughan T.M. Fundamentals of Risk and Insurance. Wiley, 2003
- 2. Willey N. Principles and Practice of Life Insurance. Spectator Company, 2013
- 3. Krishnaswamy, Principles & Practice of Life Insurance, Excel books, 2016
- 4. Pal K, Bodla B. S., Garg M. C., Insurance Management Principles and Practices. Deep & Deep Publications, New Delhi, 2017
- 5. Dar A. A., Insurance in India: Principles and Practices. create space publishing, 2017
- 6. Kutty S. K, Managing Life Insurance. PHI Learning, 2008

Note: Latest edition of text books may be used.



B.Com -BI-502- Functional Aspects of Banking

Learning Objectives:

The objective of this course is to help students to gain the fundamentals of Bank management, overall communication process, business ethics and challenges and provide relevant financial accounting career skills applying both quantitative and qualitative knowledge to their future careers in banking sectors.

Course Outcomes: On completion of the course, the student will be able to-

CO1a: Understand the concept and working of development banks in India.

CO1b: Anaylyze the function and importance of different development banks and subsidies provided to SME's

CO2: Comprehend the methods adopted by banks to deliver their services.

CO3: Understand the working of back office operations and importance of CRM in banking

CO4: Review the interbank payment system and digital money transfer used in banking

	CO-PO Matrix				
CO/PO	PO1	PO 2	PO 3	PO 4	PO5
CO1a	3	2	2	2	3
CO1b					
CO2	1	2	1	2	1
CO3	2	2	2	1	1
CO4	1	2	2	_	_

UNIT 1Introduction: Origin of development banks-Meaning- scope and importance in the
economy- Structure and functions of development banks-Difference between
development banks and commercial banks-Development banks and merchant banks.
Branch Operation and Core Banking - Introduction and Evolution of Bank



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	Management – Technological Impact in Banking Operations – Total Branch
	Computerization – Concept of Opportunities – Centralized Banking – Concept,
	· · · · ·
	Opportunities, Challenges & Implementation.
UNIT 2	Development Banks in India: Origin-Growth-Pre-Independence and Post-
	Independence and lending policies-The role-coverage-functions-importance in
	industrial growth- Working of IDBI-IFCI-SIDBI-STCs-UTI-NABARD- RBI and
	Government Initiative- Subsidies for SMEs
UNIT 3	Delivery Channels: Overview of delivery channels, Automated Teller Machine
	(ATM), Phone Banking, Call centres, Internet Banking, Mobile Banking, Payment
	Gateways, Card technologies, MICR electronic clearing.
UNIT 4	Back office Operations: Bank back office management – Inter branch reconciliation
	- Treasury Management - Forex Operations - Risk Management - Data centre
	Management – Network Management – Knowledge Management (MIS/DSS/EIS) –
	Customer Relationships Management (CRM).
UNIT 5	Interbank Payment System: Interface with Payment System Network, Structured
	Financial Messaging system, Electronic Fund transfer, RTGSS, Negotiated Dealing
	Systems & Securities Settlement Systems, Electronic Money, E Cheques.
	Contemporary Issues in Banking Techniques: Analysis of Rangarajan Committee
	Reports - E Banking - Budgeting - Banking Software's - Case study: Analysis of
	Recent Core Banking Software.

Suggested Readings:

- 1. Financial Services Information Systems-Jessica Keyes Auerbach publication; 2 nd edition (March 24, 2000) (Text Book)
- 2. Banking Technology Indian Institute of Bankers Publication
- 3. Pradeeb Dubey, Developmnet Banking in India, Raj Publications (2012)
- 4. F. S. Mishkin and S. G. Eakins, Financial Markets and Institutions, Pearson Education, Latest Edition.
- 5. Advance Bank Management, Macmillan Publishers India Limited, 2010

Note: Latest edition of text books may be used.

B.Com -BI-503- Insurance Laws and Environment

Course Objectives

To enable the students gain insights into the insurance sector in the country as well as variouslaws associated with it along with the prevailing environment.

Learning Objectives: To enable the students gain insights into the insurance sector in the country as well as various laws associated with it along with the prevailing environment. **Course Outcomes:** After completion of the course, student will be able to:



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CO1 a: Explain insurance business, legal framework of insurance laws and regulations and insurance business environment in the country.

CO1 b: Understand about the conduct of Insurance Business in India

CO2: Evaluate various types of Insurance and financial environment's effect on the growth ofInsurance.

CO3: Analyze the Legal aspects related to insurance sector in India.CO4: Develop the knowledge of the global insurance environment

		CO-PO	Matrix		
CO/PO	P01	PO 2	PO 3	PO 4	PO5
CO1 A	3	3	_	2	3
CO1 B					
CO2	3	3	3	3	_
CO3	_	3	_	3	3
CO4	_	2	2	2	3

UNIT 1	Introduction of Insurance
	Definition, History and development of Insurance in India, Insurance sector reforms,
	Role of insurance in Indian market, Comparison of Life Insurance with other forms
	of insurance, Global Picture of Insurance, Globalization and its impact on India.
UNIT 2	Basic Concepts of risk, Types of business risk, Assessment and transfer, Basic
	principles of utmost good faith, Insurable interest, Indemnity, Proximate cause,
	Subrogation and contribution.
UNIT 3	Legal Aspects of insurance Contract, Types of insurance: Life and Non-life: Types
	of Insurance, Fire and Motor Insurance, Health Insurance, Marine Insurance,
	Automobile Insurance, Online Insurance, Re-insurance, Risk and return relationship,
	Bancassurance.
UNIT 4	Legal Framework: Regulatory Framework of Insurance: Introduction, Role, power
	and functions of IRDA, IRDA Act 1999 & Insurance Act, 1938.
UNIT 5	Insurance Business Environment: Business environment – Internal environment –
	external environment, Legal and economic Environment – Financial environment –
	commercial environment - Environmental impact on Insurance business, Role of
	Insurance Companies.

Suggested Readings:

- 1. Gupta, P. K. Fundamentals of Insurance. Mumbai: Himalaya Publication.
- 2. Mishra, S. B. and Mishra M. N. Insurance Principles and Practice. New Delhi: S. Chand Publishers.
- Murthy K. S. N. and Sharma K. V. S. Modern Law of Insurance in India. New Delhi: N M Tripathi Pvt. Ltd.
- 4. Sreenivasan, M. N. Principles of Insurance Law. Lucknow: Eastern Book Company.



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Note: Latest edition of text books may be used.

B.Com -BI-504- E-Banking

Course Objective

To familiarize the students about banking in a digitalized environment with prime focus on the need for digitalization of banking industry, innovative banking products, banking management ina technological environment and banking and information security

Course Outcomes: After completion of the course, student will be able to:

CO1a: Comprehend the concept of E-Banking and Future of E-Banking in India

CO1b: Understanding Electronic Payment System and outlining the working of Payment gateway system.

CO2: Analysing the legal issues in E-Banking/Mobile Banking and evaluating Major issuesrelated with cyber security.

CO3: Summarizing possible solutions/procedures to enhance e-banking/mobile banking securitycontrols

CO4: Associating knowledge e -builder solution with e-locking techniques.

CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5
CO1a	1	2	1	1	1
CO1b	1	1	2	1	-
CO2	-	1	2	1	1
CO3	1	2	1	3	1
CO4	-	1	2	1	-

UNIT 1	Introduction: Concept, Definition & Origin of E-Banking, Scope and Type of E- Banking – Internet Banking, Mobile Banking etc., Issues and Challenges in E- Banking, Advantages and Limitations of E-Banking, Future of E-Banking in India.
	Electronic Banking: Traditional Banking Vs E-Banking.
UNIT 2	Electronic Payment System: Concept of Electronic Payment, Basic elements of electronic payment system, Types and methods of Electronic Payment Systems – Electronic Cash, Electronic Cheque, EFT, RTGS, Debit Card, Credit Card, Smart Card, Working of ATM, electronic or digital wallet, digital signature (procedures, working and legal provisions), Concept of Payment Gateway and working of payment gateways [Core Banking Solution or CBS, Mobile Payment, UPI, NCPI, International Payments.
UNIT 3	Cyber Security and Legal Issues: Cyber Crimes & Security, Cyber Attacks – Trojan, Virus, Worm, Spam, Hacking – Phishing, IP Spoofing, Safety Measures – Firewalls, Intrusion Detection Systems, Secure Sockets Layer, Authentication & Assurance of Data Integrity, Cryptography, Digital Signatures Overview of Information Technology Act – 2000



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UNIT 4	E-Banking Security: Introduction need for security, Security concepts, Privacy,
	Findings on Security-Attack-Cybercrimes-Reasons for Privacy, Tampering-
	Encryption – Meaning, the encryption process-may appear as follows – Cryptogram,
	Cryptanalyst, cryptography, Types of Cipher systems -Code Systems-
	Cryptography-Cipher-Decipher-Jumbling-Asymmetric-Crypto System-Data
	Encryption Standard (DES).
UNIT 5	E-Builder Solutions-Digital certificate, Digital Signature & Electronic Signature-E-
	Security solutions, solutions providers, E-locking technique, E-locking services,
	Netscape security solutions- Pry Zone – E-software security Internet-Transactions-
	Transaction security, security devices, Public Key Infrastructure-(PKI)-Firewalls
	Secure Ledger-(FSL)-Secure Electronic Transaction(SET).

Suggested Readings:

- 1. C.S. Rayudu (2018), E-Commerce E-Business, Himalaya Publishing House. ISBN Number : 978-93-5142-906-7
- 2. Bhushan Dewan (2001), E-Commerce. S. Chand Limited. ISBN: 9788121920834
- 3. P. T. Joseph, E-Commerce: An Indian Perspective, PHI Learning. Sixth Edition. Print Book ISBN: 9789389347272
- 4. E-Commerce, Fundamentals and Applications (2007). Henry Chan, Raymond Lee, Tharam Dillon, Elizabeth Chang. John Wiley & Sons. ISBN: 9788126514694
- 5. E-Commerce (2018). Laudon Kenneth C, E-Commerce, Pearson Education India. 14th Edition
- 6. Schneider G. (2017), Electronic Commerce, Cengage
- 7. Bhaskar, B., E-Commerce, Tata McGraw-Hill Education. ISBN: 9780070264328

Note: Latest edition of text books may be used.



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	GROUP5: INTERNATIONAL BUSINESS(V)							
S.				ICM		EEM		Total
No.	Code	Subject	Cat	Ma	Mi	Ma	Mi	Mark
				X	n	X	n	S
	B.Com-	International Business	(DSE)	40	14	60	21	100
	IB-501	Management	(DSL)	10		00		100
	B.Com-	International Trade (DSE)		40	14	60	21	100
	IB-502	Operations	(DSE)	40		00		100
	B.Com-	International Logistics	(DSE)	40	14	60	21	100
	IB-503	International Logistics	(DSE)	40		00		100
	B.Com-	Export – Import			14		21	
	IB-504	Documentation and	(DSE)	40		60		100
		Procedure						



B.Com: Semester V

B.Com -IB-501- International Business Management

Course Objective

The objective of this course is to provide an understanding of the function of International Business, covering the concepts, theories, Environments, International Marketing Mix and various International Economic Institutions.

Course outcomes: On completion of this course, the students will be able to:

CO1a: To disseminate fundamentals of international business with respect to foreign trade/international business

CO1b: To understand business environment at different levels

CO2: Analyse the principle involved in international marketing mix

CO3: To acquire knowledge of theories of international trade

CO4: To understand and evaluate International economic institutions

CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5
CO1a		3		2	2
CO1b	—	3	-	Z	2
CO2	_	3	_	2	1
CO3	_	3	_	2	1
CO4	1	3	1	2	1

"

UNIT 1	INTRODUCTION TO INTERNATIONAL BUSINESS
	Definition, Concepts Need (why to go International), Types of International
	Business, Globalization: Implication and Impact on Indian Market; Methods of
	entering into foreign market; Euro Currency Market.
UNIT 2	NATIONAL AND INTERNATIONAL BUSINESS ENVIRONMENT
	Nature of International Business Environment; Political Environment; Economic
	Environment; Socio- Culture Environment and Indian Values, technological
	Environment; Trading Environment: Trade Barriers and Non- trade barriers present
	in India
UNIT 3	INTERNATIONAL MARKEITNG MIX



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	Product: Definition and Concepts, NPD, Comparison of PLC and IPLC; International Pricing: Concepts, Objectives, Factor affecting Pricing, Methods; Distribution: Channels and Channel Management; Promotion Mix and its Ethical Dimensions.			
UNIT 4	THEORIES OF INTERNATIONAL TRADE			
	Production Possibility Curve, Absolute Advantage theory, Comparative Advantage			
	theory, Modern Theory of Trade, Factor Endowment Theory.			
UNIT 5	INTERNATIONAL ECONOMIC INSTITUTIONS			
	International Monetary Fund (IMF), International Bank for Reconstruction and			
	Development (IBRD), World Intellectual Property Organizations (WIPO), World			
	Trade Organization (WTO). History of India's Participation in various Economic			
	Institutions.			

Suggested Readings:

- 1. Aswathappa, A. (2005). International Business, 2e. Tata McGraw-Hill Education.
- 2. Cherunilam, F. (2020). International business. PHI Learning Pvt. Ltd..
- 3. Justin, P. (2007). International business. Prentice Hall of India Private Limited.

Note: Latest edition of text books may be used.



B.Com -IB-502- Management of International Trade

Course Objective

The objective of this course is to provide an understanding of the function of International Trade Operations covering the concepts of Trade Agencies, International Economic Operations and integrations. The subject also covers FDI, FII, Globalization and MNC's.

Course Outcomes: on completion the course the student will be able to

CO1a-Gain understanding of International Trade Operations through Model, Barriers of International trade.

CO1b- Comprehending the Causes of Disequilibrium.

CO2-Determining various regional trade integrations

CO3-Multinational Cooperation and its effect on Indian Culture and develop the understanding of foreign direct investment.

CO4-Current trends across the world

CO-PO Matrix					
CO/PO	PO1	PO 2	PO 3	PO 4	PO5
CO1a	1	2	2	2	3
CO1b	1	2	2	2	5
CO2	I	1	2	1	2
CO3			_		_
CO4	_	2	2	1	3



OI model of			
Bilateral v/s multilateral trade agencies for multinational trade. IOL model of international trade. Barriers in International Trade.			
ment, causes,			
on, NAFTA,			
of technology,			
n with Global			
ors Favoring			
-			

Suggested Readings:

- 1. Gandolfo, G. (2014). International trade theory and policy. Springer.
- 2. Krugman, P. R., Melitz, M. J., & Obstfeld, M. (2018). International trade: theory and policy. Pearson.
- 3. Ohlin, B. (1935). Interregional and international trade. Harvard University Press, Cambridge.

Note: Latest edition of text books may be used.

B.Com -IB-503- International Logistics

Course Objective

To provide an understanding of the function of Logistics, Various Concepts of Logistical Information System, Importance Transportation, warehousing in Logistics, Packaging and material handling, Along with this the subject provides the information about ships and shipping Industry and various ports of World.

Course outcomes: on completion the course the student will be able to:

CO1(a): Understand and implement the functions and concepts of Logistics.

CO1(b): Implement information system for forecasting logistical processes.

CO2: Take decisions associated with selection warehouses and modes of transportation.

CO3: Select and implement best practices for containerization and packaging.

CO4: Select best way to ship the package using most feasible mode.



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			3.5. / 1		D.Com /
		СО-РО	Matrix		
	PO1	PO 2	PO 3	PO 4	PO5
CO1a:					
CO1b:	2	2	2	3	_
CO2:	2	2	2	0	0
CO3:	3	2	1	1	3
CO4:	2	2	2	0	0

UNIT 1	Introduction to Logistics: Overview, Meaning and Concepts of Logistics. Difference
	between Logistics and SCM; Customer service: concept and Customer Satisfaction.
UNIT 2	Logistics Information System: Introduction, Nature, Components Principles of
	Evaluating Information System; Forecasting Methods & Process.
UNIT 3	Transportation and Warehousing Modes of Transportation, Principles, Participants
	in Transportation Decision, Model Characteristics and Transport Economics
	Decision; Warehousing: need, Principles and Types
UNIT 4	Packaging and Material Handling Packaging Perspectives, Packaging for Material
	Handling Efficiency: Package Design, Containerization/Unitization,
	Communication; Material Handling: Considerations, Mechanized System,
	Automated and Semi automated Systems
UNIT 5	Carriage of Goods by Sea and Land, Conference Shipping, Charter Shipping and
	Non-Conference Shipping, Types of Ships, Major Sea Routes, Major Ports of India
	and World

Suggested Readings:

- 1. Bowersox, D. J., & Closs, D. J. (1996). *Logistical management: the integrated supply chain process*. McGraw-Hill College.
- 2. Buurman, J. (2002). Supply chain logistics management. McGraw-Hill.
- 3. Lun, Y. V., Lai, K. H., & Cheng, T. E. (2010). *Shipping and logistics management*. London: Springer.
- 4. Sudalaimuthu, S., & Raj, S. A. (2009). *Logistics management for international business: text and cases.* PHI Learning Pvt. Ltd.
- 5. Wood, D. F., Barone, A., Murphy, P., & Wardlow, D. (2012). *International logistics*. Springer Science & Business Media.

Note: Latest edition of text books may be used.

B.Com -IB-504- Export – Import Documentation and Procedure

Course Objective

The objective of the paper is to enable students to learn about dynamics of the export and import business. After completion of the course, the student will be able to perform accumentation process required for import and export. The student will learn about business required for import and export. The student will learn about B.Com 72023-2027

complexities involved with export import documentation and resolve the issues faced by importers and exporters.

Course outcomes: On the completion of the project, report student will be able to:

CO1(a): Explain the concepts in custom clearance in international business with respect to foreign trade

CO1(b): Apply the current documentation phenomenon and to evaluate the global business environment in terms of economic, social, and legal aspects

CO2: Analyze the principle of international payments and incoterms.

CO3: Integrate concept in custom clearance concepts with the functioning of global trade CO4: demonstrate the role of various Exim associations in failing subsidies and credit facility.

	CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5	
CO1a:	2	2		1	1	
CO1b:	3	5	—	1	1	
CO2:	1	1	2	2	1	
CO3:	1	1	1	3	2	
CO4:	2	2	1	2	3	

UNIT 1	Export Management: Meaning and definition of export management, Major activities in export management, National and Individual Need for export, Benefits from export Features of export management, Role of export manager Export Procedures: Export Marketing process, Source of information related to exports
UNIT 2	Access to International Market: Modes of entering into International market, Modes of international business, Types of export organizations; Process of execution of export order; Selection of product for export, Factors affecting product selection, Procedures of selecting overseas markets; Setting up an export firm, Various organizations and export marketing channels
UNIT 3	Export Import Documentation: Importance, Categories- Principle, Auxiliary, Export and Import Documents, Relevance of Documentation, Proforma of basic documents, Incoterms in Export Management: Importance, categories, steps of global logistics, groups in Incoterms, Clearing and forwarding agents: Functions and Importance.
UNIT 4	 Exim Bank: history, objectives, features, functions, Exim Bank of India. Export finance: importance, pre shipment finance and its features, post shipments finance and features. Export pricing: factors determining export pricing, export pricing quotations, export pricing strategies, Marginal cost pricing, break even pricing, penetration pricing policy
UNIT 5	Export Assistance of India: Introduction, Importance of Export Assistance, Export Promotion Measure in India, Expansion of Production Base for Exports, Export Houses Status for Export of Services; Rendering Exports Price Competitive; Fiscal Incentives; Financial Incentives; Strengthening Export Marketing Effort, 100% Export Oriented Units (EOUs); Facilities for Units in EOUs, EPZs, EHTPs & STPs.



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Suggested Readings:

- 1. Bade, D. (2015). Export/import procedures and documentation. Amacom.
- 2. Gopal, C. R. (2006). *Export Import Procedures-Documentation and Logistics*. New Age International.
- 3. Kumar, A. (2005). Export and Import Management. Excel Books India.

Note: Latest edition of text books may be used.



	ELECTIVES - Fifth Semester GROUP6: E- Commerce (V)									
S. No.		Subject	Cat	IC Ma x	M Mi n	EEM Ma Mi x n		Total Mark s		
	B.Com-EC- 501	Digital Marketing	(DSE)	40	14	60	21	100		
	B.Com-EC- 502	IT Trends and Technology	chnology (DSE) 40 ¹		14	60	21	100		
	B.Com-EC- 503	Introduction to Cyber securities (DS		40	14	60	21	100		
	B.Com-EC- 504	Web Designing (introduction)	(DSE)	40	14	60	21	100		



B.Com -EC-501- Digital Marketing

Course Objectives: This course intends to familiarize the students with the basics of digital marketing and its processes. The Course also aims at imparting expertise in various digital Mediaaspects like Keyword Planning, SEO, Social Media Marketing, Search Engine Marketing, and Google Analytics.

Course Outcomes: On successful completion of this course, the students will be able to:CO1a: Understand the concepts of Digital Marketing.

CO1b: Illustrate a better understanding of the basics of Internet and its applications to websitesand digital businesses

CO2: Apply the knowledge of Google analytics and Google Data Studio to monitor traffic and achieve the goals.

CO3: Apply the knowledge of content creation, content management and deployment on socialmedia platforms

CO4: Develop Google Adwords & create campaigns for Digital Marketing.

CO-PO Matrix								
PO1 PO2 PO3 PO4 PO5								
CO1a		2	1	3	2			
CO1b	—	Δ.	1	5	5			
CO2	_	3	1	3	_			
CO3	_	3	_	2	2			
CO4	_	3	1	1	3			

Unit -1 Digital marketing, understanding the Marketing process, increasing visibility, types of visibility, examples of visibility, visitor engagement, bringing targeted traffic, inbound, outbound, understanding conversion process, retention, types of retention, performance evaluation, tools needed.



\sim	B.Com -2023-2027					
Unit 2	Understanding Internet, Difference Between Internet & Web, Understanding					
	Websites and domain names, extensions, web server & web hosting, different types					
	of web servers. Practical: Planning and conceptualizing a website, building website					
	using Content Management System (CMS).					
Unit 3	Understanding Google analytics, set up analytics account, add analytics code in a website, understanding goals and conversions, set up goals, understanding bounce					
	rate, difference between bounce rate and exit rate, reduce bounce rate, monitoring					
	traffic sources.					
Unit 4	Marketing on social networking websites. Viral marketing and its importance,					
	Facebook marketing, Twitter Marketing, LinkedIn marketing, YouTube					
	marketing, Pinterest marketing.					
	Practical: Making brand Facebook page and brand YouTube Channel					
Unit 5	Introduction to SEO and its importance, Google Adwords overview, understanding					
	Adwords algorithm, creating search campaigns, creating Ads, tracking					
	performance/ conversion, optimizing search campaigns, creating display					
	campaign.					

Suggested Readings:

- 1. Ahuja, V. (2015). Digital Marketing. India: Oxford University Press.
- Bala, M., &Verma, D. (2018). A critical review of digital marketing. M. Bala, D. Verma (2018). A Critical Review of Digital Marketing. International Journal of Management, IT & Engineering, 8(10), 321-339.
- 3. Chaffey, D. (2019). Digital Marketing. India: Pearson
- 4. Dahiya, R., &Gayatri. (2017). Investigating Indian car buyers' decision to use digital marketing communication: an empirical application of decomposed TPB. Vision, 21(4), 385-396.
- 5. Dahiya, R., &Gayatri. (2018). A research paper on digital marketing communication and consumer buying decision process: An empirical study in the Indian passenger car market. Journal of Global Marketing, 31(2), 73-95.
- 6. Gupta, S. (2015). Digital Marketing. India: McGraw-Hill Education.
- 7. Umrez, M. (2014). A study on digital marketing opportunities and challenges. International Journal of Marketing and Technology, 4(4), 136-143.

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B.Com -EC-502- IT Trends and Technology

Course Objectives: The main objectives of this course are to understand the importance of managing information in the modern era, provide insight about various forms of computing and application development, provide knowledge about various communication technologies, introduce various IT based applications among students and acquaint students with IT related trends and ethical constraints of information technology.

Course Outcomes: On successful completion of this course, the students will be able to: CO1a: Understand the use of E-governance with respect to business

CO1b: Understand and analyze the role of cyber security to secure data on internet

CO2: Analyze and demonstrate the emerging trends of communication technology used in businesses

CO3: Demonstrate and Analyze the role of MIS data to be used in fact-based business decisionmaking

CO4: Understand the Fundamental concepts of block chain and cloud computing used for businesses

CO-PO Matrix							
	PO1	PO 2	PO 3	PO 4	PO5		
CO1a	-	-	-	-	2		
CO1b	2	2	2	2	3		



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					2.0
CO2	2	2	2	2	2
CO3	2	3	3	3	3
CO4	-	3	3	3	3

Unit -1	E-Governance, E- Democracy, Government Efforts to Encourage Citizen
	Participation, PPP Model, E-Governance Websites & Services, Digital Locker,
	Digital Library.
Unit 2	Cyber Security: Introduction To Cyber Security; Types Of Cyber Crime: Email
	Fraud, Phishing, Spoofing, Hacking, Identity Theft; Types of Virus: Spyware,
	Malware, Spam Mail, Logic Bombs, Denial Of Service; Cyber Security: Firewall,
	Antivirus, VPN, Encryption and Decryption.
Unit 3	Introduction to Wireless Communication, Blue Tooth, Wifi, Wimax, Lifi, Mobile
	Technology, 2G, 3G, 4G, 5G Services, IMEI, SIM, IP Telephony, Soft Phone,
	Voice Mail, Ad- Hoc & Sensor Networks, GIS, ISP, Mobile Computing,
Unit 4	Introduction To MIS, System Development Life Cycle, Various Phases Of System
	Development, Considerations For System Planning, Initial Investigation,
	Determining Users Requirements And Analysis, Fact Finding Process And
	Techniques, Data Analysis, Data Dictionary, Decision Table, Decision Tree &
	Form Design Process.
Unit 5	Block chain: Introduction, overview, features, limitations and application areas
	fundamentals of Block Chain. Crypto currencies: Introduction, Applications and
	uses; Cloud Computing introduction, use and Application; Augmented Reality and
	its uses;

Suggested Readings:

B.Com -EC-503- Introduction to Cyber Securities

Course Objectives:

Aims to provide a comprehensive understanding of information security principles, threats, countermeasures, and legal aspects, preparing students to effectively navigate and protect against the ever-evolving landscape of cyber threats.

Course Outcomes:

CO1a: Understand the fundament concepts of Cyber and Information Security

CO1b: Understand cryptography techniques and apply them for secure data communication and authentications

CO2: Understand Security threats wrt Cyber Security

CO3: Understand the concept of cyber-crime and digital signatureCO4: Understand Cyber



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Laws & offences under IT-ACT

CO-PO Matrix								
CO/PO	PO1 PO 2 PO 3 PO 4 PO5							
CO1a	1	1	2	2	2			
CO1b	Ţ	Ţ	5	0	5			
CO2	-	2	1	3	2			
CO3	_	3	2	1	3			
CO4	3	1	2	1	3			

Unit -1	Information security: overview, information security importance, information securitycomponents. Threats to information system- external and internal thread, security threat andvulnerability- overview, malware, type of malware: virus, worms, trojans, rootkits, robots,adware's, spywares, ransom wares, zombies etc.,
	desktop security
Unit 2	Application security - database security, e- mail security, internet security, principles ofsecurity- confidentiality, integrity, availability, introduction to cryptography- symmetric keycryptography, asymmetric key cryptography, message authentication, applications of cryptography. Security technology-firewall, type of firewall, firewall benefits, VPN, antivirussoftware.
Unit 3	Cyberspace - cloud computing &security, social network sites security, attack prevention passwords, protection against attacks in social media, securing wireless networks, securitythreats.
Unit 4	Cybercrime - concept of cybercrime, type of cybercrime, phishing, cyber-crime prevention, casestudy, security threats to e- commerce- electronic payment system, Digital Signature– digital signature process.
Unit 5	Introduction to Cyber Laws - E-Commerce and E-Governance - Certifying Authority and Controller - Offences under IT Act- Computer Offences and its penalty under IT Act 2000 - Intellectual PropertyRights in Cyberspace.

References:

- Allan Friedman and P. W. Singer, Cyber Security and Cyber war: What Everyone Needs to Know by Published Oxford University
- Don Franke, Cyber Security Basics: Protect Your Organization by Applying the Fundamentals by Publisher CreateSpace Independent Publishing Platform, 2016
- Mayank Bhushan, Fundamental of Cyber Security

B.Com -EC-504- Web Designing

Learning Objective: To gain and exhibit a good understanding of the principles and tools forcreating an efficient static website.

Course Outcomes: On completion of the course the students will be able to:

CO1a: Display a good understanding of the basics of web page structuring and designing



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- CO1b: Demonstrate an in-depth understanding of basics of HTML
- CO2: Exhibit the knowledge of basic and advanced elements of HTML
- CO3: Demonstrate the usage of CSS while designing a web page
- CO4: Develop an effective and well-structured website for displaying their personal portfolio.

CO-PO Matrix									
	PO1 PO 2 PO 3 PO 4 PO5								
CO1a	1	1	1	2	2				
CO1b	1	1	1	2	Z				
CO2	1	1	1	1	3				
CO3	1	1	1	1	3				
CO4	2	2	2	1	3				

Unit -1	Web page overview, Elements of a web page; Guidelines for creating Web pages: Matching format to audience, Creating a site structure, Deciding Content for web page, Managing download time of web page; Addressing a web site: URL, Absolute & Relative addresses, Types of Websites: Static & Dynamic websites; Basic Tools for creating web pages: HTML, CSS, JavaScript, etc.
Unit 2	Abut HTML Editors: Dream Viewer, Notepad++, Sublime Text Hands-on with HTML: Intro to HTML: Tags, Elements, Attributes; Basic Tags in HTML: Head Title, Body ,Heading, Paragraph ,Line Break, Horizontal Line, Lists, Image, Input, Font, Table, Label, Button, Radio Button, Dropdown List, Anchor tag, Division tag; HTML
Unit 3	Hands-on with HTML: Frames, HTML Form: Creating & Designing a form; Using White Space, Animation effects; Working with Images: Image formats for the web, obtaining images, image size, editing images, thumbnails, image and text, rollover images; Navigation: types of hyperlinks, navigation bars, linking to external sites, email links, three-click navigation; Working with image maps: creating image maps, image maps in action; Sitemap
Unit 4	Hands-on with CSS: Types of CSS;CSS Syntax; CSS Selectors; CSS Comments; CSS Design Elements: Backgrounds, Colors, Borders, Margins & Padding, Fonts, Links, Lists, Navigation Bar; Working with Audio & Video files: Adding Audio & files, linking to Audio & Video, files, embedding Audio & Video files
Unit 5	 Minor Project: Personal Portfolio Create your own portfolio webpage with the following features: Showcase your work samples and skills with your name and pictures In your header section mention some menus like: Home About Contact



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- Work or Services
- \circ Gallery
- At the top add one of your images and introduce yourself there
- At last add a footer containing contact information or social media account
- Header & Footer must be same for every web page of your portfolio

Textbooks:

- 1. Kogent Learning Solutions Inc.(2010), "HTML 5 in Simple Steps", Dreamtech Press
- 2. Ivan Bayross (2011), "HTML 5 & CSS Made Simple", BPB Publications

3. Thomas Powell (2017), "HTML & CSS- The Complete Reference Fifth Edition", McGraw Hill Education

Reference Books:

- 1. Steven M. Schafer (2010), "HTML, XHTML & CSS Bible", Wiley Ffth Edition
- 2. John Duckett (2009), "Beginning HTML, XHTML, CSS and JavaScript", Wrox Indian Edition
- 3. Kogent Learning Solutions Inc. (2013), "Web Technologies, Black Book", Dreamtech Press



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	GROUP 1: ACCOUNTING AND FINANCE (VI)									
S. No.	Code	Subject	Cat	IC	M	EEM		Total		
5. 110.	Coue	Subject	Cat	Max	Min	Max	Min	Marks		
	B.Com- AF-601	Project Management	(DSE)	40	14	60	21	100		
	B.Com- AF-602	Financial Reporting and Analysis	(DSE)	40	14	60	21	100		
	B.Com- AF-603	Security Analysis and Portfolio Management	(DSE)	40	14	60	21	100		
	B.Com- AF-604	Business Tax Procedure and Management	(DSE)	40	14	60	21	100		



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B.Com - AF-601- Project Management

Course Objectives: The course explains the concepts of Project Management from planning to execution of projects, the feasibility analysis and network analysis tools for cost and time estimation, comprehending the fundamentals of Contract Administration, Costing and Budgeting, and enabling the students to analyze, apply and appreciate contemporary project management tools and methodologies.

Course Outcomes: After completion of successful course student will be able to:

CO1a: Understand the concept of project, its appraisal, feasibility analysis and the elements of social cost benefit analysis.

CO1b: Analyze the market to attain the demand and supply of the project.

CO2: Apply the various tools and techniques of investment appraisal for identifying financialneeds of a project.

CO3: Evaluate the social cost benefit analysis of a project in Indian context.

CO4: Appraise the project by risk assessment approaches and preparation of project report.

CO-PO Matrix									
	PO1 PO 2 PO 3 PO 4 PO5								
CO1a	C	3	2	3	1				
CO1b	2	5	2	5	1				
CO2	3	3	2	1	1				
CO3	2	2	3	2	1				
CO4	2	2	3	2	2				

.UNIT 1	Appraisal
	An introduction, Project appraisal and evaluation, Project cycle, Project cycle
	management, Private and Public sector Projects/commercial / National
	probability; Identification of investment opportunities - industry analysis review
	of project profiles, – feasibility study, Project identification and formulation,
	Generation of Project ideas, Entrepreneurship-concept, Theory and perspective.
UNIT 2	Market Analysis
	Market analysis of a project, Need for market analysis, Demand and supply
	analysis, Collection analysis, primary /secondary data, Forecasting techniques;
	Technical appraisal of a project, Business and Technology Acquisition and
	management of technology.
UNIT 3	Investment appraisal
	Introduction and techniques, DCF and non DCF methods, Sensitivity Analysis,
	components of financial analysis, financial needs of a Project, Investment criteria,
	and Project appraisal parameters of select Financial Institutions.
UNIT 4	Social cost benefit analysis



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	Value added concept, social surplus indirect impact of projects, rationale of SCBA, Efficiency and Equity in Project Appraisal, UNIDO approach, Little Mirlees Approach, Project Appraisal of Indian Plans.
UNIT 5	Project risk assessment Taxonomy of Risks, probabilistic cash flow approaches – application of
	simulation techniques; Monitoring and Evaluation of a Project - PERT / CPM, Monitoring mechanism, Evaluation and Lessons, Preparation of project report - Case Analysis.

Suggested Readings:

- 1. Chandra, P. (2017). Projects: Planning Analysis Selection FinancingImplementation And Review, 8Th Edn.
- 2. Desai, V. (2000). Project Management and Entrepreneurship. Himalaya Publishing House.
- 3. Passenheim, O. (2009). Project Management. Ventus Publishing APS.
- 4. Vasant Desai Project Management Himalaya Publishing House.

Note: Latest edition of text books may be used.



B.Com -AF-602- Financial Reporting and Analysis

Course Objectives:

The objective of this course is to help student to understand the financial reporting and analysisand enhance the financial decision making skills.

Course Outcomes: Upon completion of this course, student will able to-

CO1a: Understand the concept of Financial Reporting and the different entities subject to Reporting;

CO1b: Analyzing different financial statement as per companies act.

CO2: Evaluate the challenges in financial reporting and role of SEBI in IFRS

CO3: Assess the concept of Asset and Liabilities in accounting

CO4: Reviewing different financial reports to evaluate the financial health of the business.

		CO-PO	Matrix		
	PO1	PO 2	PO 3	PO 4	PO5
CO1a	3	3	2	3	3
CO1b	5	3	2	5	3
CO2	2	3	2	1	3
CO3	2	_	1	_	1
CO4	2	3	2	2	_

UNIT 1	Financial Reporting
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	An Overview- Concept of financial reporting, financial reporting and financial
	statements, objectives of financial reporting, uses of financial information, benefits
	of financial reporting, Qualitative characteristics of financial reporting information.
	Conceptual Framework
	Concept, need and benefits of conceptual framework, ASB's framework for
	preparation and presentation of financial statements, IASB's (earlier IASC)
	conceptual framework, USA's FASB's conceptual framework.
UNIT 2	Understanding Financial Statement
	Nature, Legal Requirements under Companies Act 2013, Preparation of Statement
	of Profit & Loss Account and Balance Sheet; Cash Flow Statement (IND AS 3)-
	Classification of Cash Inflows and Outflows, presentation of cash flow statement,
	preparation of cash flow statement. Cash Flow Statement (IND AS 7); Major
	changes in AS 7 vis-a-vis notifies AS 3.
UNIT 3	Financial reporting
	Concepts – users, Objectives of financial reporting – Qualitative characteristics of
	information in financial reporting – basic problems of disclosure – Role of SEBI in
	IFRS – Statutory disclosures in IFRS – Corporate reporting practices in India
	Challenges in financial reporting
UNIT 4	Assets
	Meaning and characteristics of Assets, Assets valuation; objectives/concepts, types
	of assets, Introduction to IND AS 10 (Property, Plant and Equipment), Provisions
	and features of IND AS 16; IND AS 19- Provisions of Lease.
	Liabilities
	Meaning of Liabilities, types of liabilities, features of AS 22 about accounting for
	taxes on Income.
	Revenues, Expenses, Gains and Losses- Concept of revenues and expenses, revenue
	recognition criteria, concept of gains and losses, difference between revenue and
	gains.
UNIT 5	Financial Statement Analysis
	Meaning and Objectives, Types of financial Analysis, Techniques of Financial
	Statement Analysis, Financial Statement Valuation by types of Industry.
	Ratio Analysis
	Meaning, advantages, practical problems on different classification of ratios. Use of
	ratios and financial Statements for industry wise comparison. Analysis of financial
	reporting by corporate sector.

Suggested Readings:

- Gibson, C. H. (2012). Financial Reporting and Analysis. United States: Cengage Learning.
- Gibson, C. (2008). Financial Reporting and Analysis: Using Financial Accounting Information. United States: Cengage Learning.
- 3. Financial Reporting and Disclosure Practices. (2000). India: Deep & Deep Publications.



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4. Corporate financial reporting and analysis, second edition. (2019). (n.p.): phi learning Pvt. Ltd.

Note: Latest edition of text books may be used.

B.Com -AF-603- Security Analysis and Portfolio Management

Course objective The course describes the application of utility analysis and develops an insightinto behavior of stock market prices.

Course Outcomes: Upon completion of this course, students will be able to:

CO1a: Assess the risk associated with different financial investment

CO1b: Analyze stock returns and risk as EIC framework through technical analysis

CO2: Apply various technical tools to evaluate fundamental results of the stock.

CO3: Comprehend different portfolio theories to maximize the returns

CO4: Reviewing the portfolio performance to manage investment.

CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5
CO1a:	2	2	2	2	1
CO1b:	5	3	2	2	1
CO2:	2	3	2	2	2
CO3:	1	3	3	3	1
CO4:	2	3	2	3	2

UNIT 1	Investment: Meaning, Investment vs. Speculation:
	Characteristics of Investment; Investment Process; Securities Market; Issue of
	Securities; Initial Public Offer (IPO); Right Issue; Bonus Issue; Private Placement;
	Listing; Trading; Settlement
UNIT 2	Valuation of Securities:
	Basic Concepts: Return, Risk, Intrinsic Value; Problem of Return & Risk; Expected
	Return, Variance, Standard Deviation Valuation of Fixed Income Securities;
	Debentures and Bonds; Current Yield; Yield To Maturity (YTM); Yield to Call
	(YTC); Bond Duration
	Valuation of Equity; Constant Rupee Dividend Model; Constant Growth Model;
	Multiple Growth Model; Price Earnings (P/E) Approach; Components of Risk;
	Measurement of Risk; Variance, Standard Deviation, Security Beta; Calculating &
	Interpreting Beta.
UNIT 3	Approaches to Security Analysis: Fundamental Analysis:
	Economy, Industry and Company Analysis; Technical Analysis: Dow Theory; Elliot
	Wave; Moving Average, Exponential Average; Oscillators; Rate of Change (ROC);



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	Relative Strength Index (RSI); Moving Average Convergence Divergence (MACD);
	Breadth of the Market;
UNIT 4	Portfolio Analysis and Selection:
	Portfolio Return and Portfolio Risk; Modern Portfolio Theory; Markowitz Theory;
	William Sharpe's Single Index Model; Capital Asset Pricing Model (CAPM);
	Arbitrage Pricing Theory (APT); Efficient Market Hypothesis (EMH); Security
	Market Line (SML).
UNIT 5	Portfolio Evaluation & Revision:
	Methods of Portfolio Evaluation: Sharpe's, Treynor's and Jensen's Measures
	ofPortfolio Performance Evaluation; Fama's Decomposition of Portfolio Return;
	Portfolio Revision: Need, Constraints, Revised Techniques, Value at Risk and
	PortfolioOptimization.

Suggested Readings:

- 1) Bodie, Z. K. (2005). Investments (6th Edition ed.). New Delhi: Tata McGraw Hill Publishing CompanyLtd
- 2) Chandra, I. A. (2012). Investment Analysis and Portfolio Management (FourthEdition). Published byTata McGraw-Hill Education Pvt. Ltd
- 3) Jordan, R. J. (1995). Security Analysis and Portfolio Management. (New Delhi, India.: Published by PrenticeHall
- 4) V.A., A. (1997). Security Analysis and Portfolio Management. New Delhi, India: Himalaya Publishing House
- 5) V.Gangadhar. (2006). Security Analysis and Portfolio Management. Anmol Publications Pvt. Ltd
- 6) Security Analysis & Portfolio Management Fisher and Jordan, 6/e Pearson, PHI

Note: Latest edition of text books may be used.

B.Com -AF-604- Business Tax Procedure and Management

Course Objectives

To gain knowledge about the business tax laws in force and to provide an insight into procedural aspects for assessment of tax liability for firm HUF, AOP, BOI, Companies and tax management of business.

Course Outcomes: On completion of the course, the students will be able to:

CO1a: Evaluate the procedure to compute total income of a firm, AOP or BOI and its tax determination.

CO1b Examine the assessment procedure of HUF and its treatment with reference to partition



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ofHUF.

CO2: Assess Partnership firm assessed as association of persons and computation of total income

CO3: Demonstrate the procedure to assessment of companies and explore the concept of MAT and tax on income in certain cases such as royalties, copyrights, literary works etc

CO4: Analyse different types of returns, determination of advance tax, interest and TDS for tax implications in financing decisions.

CO-PO Matrix					
CO/PO	PO1	PO 2	PO 3	PO 4	PO5
CO1 A	2	2	2	1	-
CO1 B					
CO2	2	2	2	1	I
CO3	3	2	2	1	3
CO4	3	2	1	3	_

UNIT 1	Assessment of Firms			
	Computation of income of the firm, Computation of tax, Association of persons or			
	Body of individuals. (Theory and Problems).			
UNIT 2	Assessment of HUF			
	Concept of Hindu coparcenaries, Difference between a Hindu undivided family and			
	a firm, Assessment of HUF, Partition of the Hindu undivided family. Incomes which			
	are not treated as family income. (Theory and Problems).			
UNIT 3	Assessment of Partnership Firms Assessed As AOP:			
	Partnership firm assessed as association of persons (AFAOP) – Computation of Total			
	Income – Allocation of PFAOP's – Total Income – Treatment of Share of Income			
	received by partners of PFAOP (Theory and Problems).			
UNIT 4	Assessment of Companies			
	Meaning of Company – Types of Companies – Computation of Gross Total Income			
	of a Company – Deductions – Carry Forward and set off of losses- MAT – Tax			
	Liability Tax on Distributed Profits - Tax on income in certain cases such as			
	royalties, copyrights, literary works etc (Theory and Problems).			
UNIT 5	TAX MANAGEMENT			
	a) Provision for Filing of Return			
	Date of filing of return, relevant forms of return, different types of returns, return			
	by whom to be signed, PAN, TAN			
	b) Assessment of Return			
	Self-assessment, summary assessment u/s 143(1), scrutiny assessment u/s 143(3)			
	and best judgment assessment u/s 144			
	c) Advance Tax			
	When liable to pay, due dates and computation of advance tax			
	(excludingCorporate assesses)			
	d) Interest			
	Interest u/s 234A, 234B, 234C, (simple problems on interest)			



e) TDS TDS from salary, lottery, horse racing, interest on securities

Suggested Readings:

- 1. Ahuja, G., & Gupta, R. (2019). *Systematic Approach to Income Tax*. Wolterskluwerindia Pvt Ltd.
- 2. Lal, B. B. (2010). *Income tax*. Pearson Education India.
- 3. Mehrotra, H.C.(2020) Income Tax Law. SahityaBhawan, Agra.
- **4.** Singhhania, V. K., & Singhania, M. (2019). Corporate Tax Planning Business Tax Procedures 23rd ed.

Note: Latest edition of text books may be used.



	ELECTIVES - Sixth Semester									
GROUP 2: BUSINESS ADMINISTRATION AND LAW(VI)										
S.	Code	Subject	Cat	ICM		EEM		Total		
No.	Coue	Subject		Max	Min	Max	Min	Marks		
	B.Com- BA-601	Compensation Management	(DSE)	40	14	60	21	100		
	B.Com- BA-602	New Venture Planning	(DSE)	40	14	60	21	100		
	B.Com- BA-603	Corporate Governance and Laws	(DSE)	40	14	60	21	100		
	B.Com- BA-604	Labour Laws	(DSE)	40	14	60	21	100		



B.Com -BA-601- Compensation Management

Course Objectives: The art and science of compensation, concept, context, implementation and strategies and its role in promoting a company's competitive advantage.

Course Outcomes: On completion of the course students will be able:

CO1a: To understand the foundation concepts of compensation management

CO1b: To comprehend theories and policies pertaining to compensation

CO2: To understand several components of compensation

CO3: To acquire the know-how of international compensation system

CO4: To understand the labour laws pertaining to compensation in India

CO-PO Matrix							
	PO1	PO 2	PO 3	PO 4	PO5		
CO1a	1	2	1	2	2		
CO1b	1	2	1				
CO2	1	2	1	1	1		
CO3	1	1	1	1	1		
CO4	1	1	1	1	1		

UNIT 1	Introduction to Compensation Management Concept and principles; Consequences of pay dissatisfaction; Job grading, broad banding and job design.
UNIT 2	Foundations of Compensation Theories of compensation; Executive compensation; Challenges of compensation design; Developing strategic compensation alternatives; Compensation policies in India.
UNIT 3	Components of Compensation Basic pay, dearness allowance, fringe benefits, incentive wage plans (individual, group, organisation wide), employee stock ownership, retirements benefits-



	(pension, gratuity, provident fund); Impact of collective bargaining and negotiation					
	skills on compensation.					
UNIT 4	International Compensation Management					
	Types of overseas employment, kinds of overseas workforce, components of					
	expatriate compensation, approaches to international compensation.					
UNIT 5	Compensation Laws					
	Wages and bonus: The Payment of Wages Act, 1936; The Minimum Wages Act,					
	1948; The Payment of Bonus Act, 1965.					
	Social security: The Workmen's Compensation Act, 1923; The Employees' State					
	Insurance Act, 1948; The Employees' Provident Funds & Miscellaneous Provisions					
	Act, 1952; The Maternity Benefit Act, 1961; The Employees' Family Pension					
	Scheme, 1995.					

Suggested Readings:

- 1. Armstrong, M. And Murlis, H. Reward Management. Kogan Page.
- 2. Chhabra T. N. and Rastogi, S. Compensation Management. Sun India
- 3. Dunn, J. D. and Stephens, E. C. Management of Personnel. Mcgraw, NY
- 4. Dwivedi, R.S. Managing Human Resources. Galgotias publishing house.
- 5. Milkovich, G. T. & Newman, J. M. Compensation. Irvin.

Note: Latest edition of text books may be used.

B.Com -BA-602- New Venture Planning

Course Objective: The course is designed to introduce students to the issues crucial to the development of a new venture, the entrepreneur and the entrepreneurial team, and the relationship of the smaller organisation to its environment.

Course Outcomes: On completion of the course students will be able:

CO1a: Develop ideas for starting new ventures

CO1b: Able to undertstand the methods required to start new ventures

CO2: Comprehend the legal aspects of starting new ventures

CO3: Able to understand the sources of acquiring capital for startups

CO4: Prepare a business plan for a new venture start or development.

CO-PO Matrix								
	PO1	PO 2	PO 3	PO 4	PO5			
CO1a	1	3	1	1	2			
CO1b	1				2			
CO2	1	3		2	2			
CO3	1	2		1	1			
CO4	1	2		1	2			



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UNIT 1	Starting New Ventures
	Opportunity identification. The search for new ideas. Source of innovative ideas.
	Techniques for generating ideas. Entrepreneurial imagination and creativity: The
	role of creative thinking. Developing your creativity. Impediments to creativity.
UNIT 2	Methods to Initiate Ventures
	The pathways to New Ventures for Entrepreneurs, Creating New Ventures.
	Acquiring an established Venture: Advantages of acquiring an ongoing Venture.
	Examination of key issues. Franchising: How a Franchise works. Franchise law.
	Evaluating the franchising opportunities.
UNIT 3	Legal Challenges in Setting up Business
	Intellectual Property Protection: Patents, Trademarks, and Copyrights. Requirements
	and Procedure for filing a Patent, Trademark, and Copyright. Legal acts governing
	businesses in India. Identifying Form of Organisation: Sole Proprietorship,
	Partnership, Limited Liability Partnership and Company.
UNIT 4	The Search for Entrepreneurial Capital
	The Entrepreneur's Search for Capital. The Venture Capital Market. Criteria for
	evaluating New-Venture Proposals. Evaluating the Venture Capitalist.
	Financing stages. Alternate Sources of Financing for Indian Entrepreneurs. Bank
	Funding. Government Policy Packages. State Financial Corporations (SFCs).
	Business Incubators and Facilitators. Informal risk capital: Angel Investors.
UNIT 5	Business Plan Preparation for New Ventures
	Business Plan: Concept. Pitfalls to Avoid in Business Plan. Benefits of a Business
	Plan. Developing a Well-Conceived Business Plan. Elements of a Business Plan:
	Executive Summary. Business Description. Marketing: Market Niche and Market
	Share. Research, Design and Development. Operations. Management. Finances.
	Critical-Risk. Harvest Strategy. Milestone Schedule.
	The Marketing Aspects of New Ventures Developing a Marketing Plan: Customer
	Analysis, Sales Analysis and Competition Analysis. Market Research. Sales
	Forecasting. Evaluation. Pricing Decision.
	Suggested Case Studies: Case studies related to business or start ups in e-commerce,
	services, retailing, travel and hospitality.

Suggested Readings:

Kuratko, D.F., and Rao, T. V. Entrepreneurship: A South-Asian Perspective. Cengage Learning.

Robert, H. M., Manimala, M. Peters., and D. Shepherd. *Entrepreneurship*. **Tata** McGraw Hill, India.

Barringer, B. R., and Ireland, R. D. Entrepreneurship: Successfully Launching New Ventures. Pearson Education, India.

Allen, K.R. Launching New Ventures: An Entrepreneurial Approach. Cengage Learning.

Hishrich, Peters. Entrepreneurship: Starting, Developing and Managing a New Enterprise. Irwin.

Ramachandran, K. Entrepreneurship Development. Tata McGraw Hill, India.



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Roy, Rajeev. Entrepreneurship. Oxford University Press.

Kumar, Arya. *Entrepreneurship: Creating and Leading an Entrepreneurial Organization*. Pearson, India.

Holt, David H. Entrepreneurship: New Venture Creation. PHI Learning.

Nickels, William G., McHugh, James M., and M McHugh, Susan. *Understanding Business*. Tata McGraw Hill.

Note: Latest edition of text books may be used.

B.Com -BA-603- Corporate Governance and Laws

Course Objectives:

To enable the students to understand the principles of corporate governance, to make the studentsaware about the role of CSR in the business to encourage moral practices and sensitivity towards the ethical dimension of business.

Course Outcomes: On completion of the course, the students will be:

CO1 a: Understand the formation of Industrial Jurisprudence and Labour Laws in India.CO1 b: Acquaint with the principles of Industrial Dispute Act 1947.

CO2: Study the provisions related to economic coercion under the Labour and Industrial Laws

CO3: Evaluate the rules related of Factories act and the employee's provident fund act 1952 CO4: Develop the concepts related to Social security and welfare legislations in India for workmen and labours.

	CO-PO Matrix					
CO/PO	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	2	2	2	n	2	
CO1b	2	2	2	Z	5	
CO2	2	2	2	2	3	
CO3	2	2	1	2	2	
CO4	2	2	2	2	3	

UNIT 1	Corporate Governance
	Definition of Corporate Governance, Need and scope of Corporate Governance,
	Evolution of Corporate Governance, Role of Corporate Governance, Elements of
	Good Corporate Governance, Corporate Governance in public sector, banking and
	non- banking financial institutions.
UNIT 2	Business Ethics
	Morality and ethics, business values and ethics, approaches and practices of business
	ethics, corporate ethics, ethics program, codes of ethics, ethics committee; Ethical
	Behavior: Concepts and advantages; Rating Agencies; Green Governance.



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UNIT 3	Major Corporate Governance Failures - BCCI(UK), Maxwel
	Communication(UK), Enron(USA), World.Com(USA), Andersen,
	Worldwide(USA), Vivendi (France), Satyam Computer Services Ltd(India) ,
	Lehman Brothers(USA).
	Regulatory Framework of Corporate Governance in India - Relevant provisions
	of Companies Act, 2013, SEBI, Insolvency and Bankruptcy Code 2016.
UNIT 4	Overview of Corporate Social Responsibility (CSR)
	Meaning, Concept and Relevance of Corporate Social Responsibility; CSR and
	Corporate Sustainability, Corporate Responsibility of Business towards Employees,
	Consumers and Community, CSR and Corporate Governance, Environmental
	Aspect of CSR, Models and benefits of CSR, CSR in India.
UNIT 5	Legal Regime Governing CSR
	Corporate Social Responsibility Voluntary Guidelines 2009, National Voluntary
	Guidelines on Social, Environmental and Economic Responsibilities of Business.
	Corporate Citizenship - Beyond the Mandate of Law, Global Principles and
	Guidelines, Profit maximization vs. social responsibility.

Suggested Readings:

- 1. Harlalka, M. (2012). Corporate Governance & Business Ethics. *Management Prudence*, *3*(1), 13.
- 2. Fernando, A. C. (2010). *Business ethics and corporate governance*. Pearson Education India.
- 3. Tricker, R. B., &Tricker, R. I. (2015). *Corporate governance: Principles, policies, and practices*. Oxford University Press, USA.
- 4. Mitra, N., &Schmidpeter, R. (2020). Corporate Social Responsibility. Springer.
- 5. Blowfield, M., & Murray, A. (2014). Corporate responsibility. Oxford University Press.
- 6. Tricker, R. B., &Tricker, R. I. (2015). *Corporate governance: Principles, policies, and practices*. Oxford University Press, USA.

Note: Latest edition of text books may be used.



Course Objective:

The paper will focus on law relating to labour management, working conditions of employees, wage policies, compensation, social security and retirement benefits during the course of employment, implementation of international norms and the hold of appropriate governments on industrial adjudication to bring industrial

Course Outcomes: On completion of the course, the students will be able to:

CO1a: Know the development and the judicial setup of Labour Laws.

CO1b: To comprehend the laws pertaining to resolution of industrial disputes

CO2: To understand the instruments of economic coercion

CO3: To comprehend the legislations related to factories, Trade unions and employee providentfunds

CO4: To comprehend the legislations related to wage, Bonus, Gratuity, Compensation and Maternity.

		CO-PO	Matrix		
	PO1	PO 2	PO 3	PO 4	PO5
CO1a	1	3	_	2	3
CO1b					
CO2	1	3	_	2	3
CO3	1	3	_	2	3
CO4	1	3	_	2	3

UNIT 1	Conceptual Framework
	Industrial Jurisprudence– Objectives and Principles of Labour Laws; Development
	of Labour Laws in India – Pre and Post-Independence Period; Doctrine of Social
	Justice; Judicial Activism and Labour Welfare in India; Labour Policy of India-
	Impact of Liberalization and Globalization.
UNIT 2	Resolution of Industrial Dispute
	Industrial Disputes Act, 1947: Industrial Dispute and IndividualDispute; Arena of
	Interaction and Participants: Industry, Workman and Employer; Settlement of
	Industrial Dispute: WorksCommittee, Conciliation Machinery, Court ofEnquiry,
	VoluntaryArbitration; Adjudication: Labour Court and Tribunal; Powers of the
	Appropriate Government, Unfair Labour Practices
UNIT 3	Instruments of Economic Coercion
	Concept ofStrike, Gherao, BandhandLock-out, Types ofStrike, Right to Strike and
	Lock-out, Prohibition of strikes andlock-outs, Illegal Strikes andLock-outs,
	Justification of Strikes and Lock-outs, Penalties for Illegal strikes andLock-outs,
	Wages for Strikes and Lock-outs; Lay-off, Retrenchment, Transfer and Closure,
	Definition of Lay-off and Retrenchment, Compensation to workmen in case of
	Transfer or undertakingClosure, Prevention andRegulation for Closure, Precedent
	forRetrenchment, Special Provisions Relating to Lay-off, Retrenchment and Closure



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	in CertainEstablishments, Procedure for Retrenchment and Re-employment of Retrenched Workmen and Penalty; Disciplinary Action and DomesticEnquiry; Management's Prerogative during the Pendency ofProceedings; Notice ofChange
UNIT 4	Social Security and Welfare Legislation in India-I Factories Act, 1948, Introduction, Definition, Registration/License and Notice by occupier, Notice of change of Manager, General duties as to Health, Safety and Welfare of Workers, General duties as regards Articles and Substances for use in Factories, Rights of Employers, Rights of Employees, Offences and Penalties, Obligation of Employer, Compulsory approval; Trade Union and Trade Dispute, Registration of Trade Unions, Legal Status of Registered Trade Union, Powers and Duties of Registrar, Right and Duties of Office-bearers and Members, Recognition of Trade Union, Collective Bargaining; The Employee's Provident funds and miscellaneous provisions Act, 1952, Employee's provident fund, applicability Authorities: their powers and Functions, contribution of the Fund, Recovery of money due, penalties and offences by companies, exemptions, Rights of employers and Rights of Employees.
UNIT 5	Social Security and Welfare Legislation in India-II Minimum Wages Act, 1948: Concept of Minimum Wages, procedure for fixation and revision, Fixation of Working Hours, procedure for Enforcement payment of Minimum wage; Payment of wages Act, 1956: Concept of Payment of Wages, procedure for Ensuring payment of wages; Authorized deductions; Payment of Bonus Act, 1965: Concept of Bonus, Interpretation by Indian Courts and Tribunals, Basis for the Calculation of Bonus, Set-on and sat-off allocate surplus; Payment of Gratuity Act, 1972: Concept of Gratuity, When amount payable, Procedure for settlement of disputes and information machinery; Workmen Compensation Act, 1948, Nature and extent of Compensation of workers suffering an injury in course of employment, variants and disablement, Social Insurance, Maternity benefit Act, 1961

Suggested Readings:

1. Taxmann'sLabour Laws with Code on Wages (2020 Edition)

2. Kaufman B E, The Global Evolution of Industrial Relations: Events, Ideas and IIRA, International Labour Organization, Geneva (2006)

3. Roger W. Ridout- Principles of Labour Law, Sweet & Maxwell

4. The Sage handbook of industrial relations, 2008, Sage publications Ltd., London

5. Indian Law Institute "Labour Law and Labour Relations" Parts I to XI

6. Casale, Giuseppe, and ASivananthiran, The Fundamentals of Labour Administration, Geneva, Switzerland: International Labor Organization (2010)

7. International LabourOrganisation, Geneva on "Conciliation in Industrial Disputes" (1978)

8. Johri, C. K., Labour law in India, The Netherlands: Wolters Kluwer, 2nd Edition (2014)

9. Sinha, Sharma, and Shekhar (2017), Industrial Relations, Trade Unions and Labour Legislation, Pearson Publication



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10. S N Mishra, Labour and Industrial Laws, 29th Edn. - 2019, Central Law Publications, Allahabad

11. O P Malhotra, The Law of Industrial Disputes, 6th Edn.-2004, Butterworths, New Delhi, Vol. 1 & 2

- 12. EM Rao, Industrial Jurisprudence, Lexis Nexis, New Delhi, 2017,
- 13. Report of the first National Commission on Labour- 1969
- 14. Report of the National Labour Commission- 2002

Note: Latest edition of text books may be used.



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	ELECTIVES - Sixth Semester							
	GROUP 3: APPLIED BUSINESS ECONOMICS(VI)							
S.	S. Code Subject Cat ICM EEM						Total	
No.	Coue	Subject	Cat	Max	Min	Max	Min	Marks
	B.Com-	Economic Growth &	(DSE)	40	14	60	21	100
	ABE-601	Development	(===)			00		100
	B.Com-	Financial Econometrics	(DSE)	40	14	60	21	100
	ABE-602		(DDL)	10		00		100
	B.Com-	Industrial Organisation	(DSE)	40	14	60	21	100
	ABE-603	Industrial Organisation	(DSE)	40		00		100
	B.Com-	Environmental Economics	(DSE)	40	14	60	21	100
	ABE-604	Environmental Economics	(DSE)	40		00		100



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B.Com -ABE-601- Economic Growth & Development

Course Objective: To familiarize students with the concept of economic growth and development and its components

Course Outcomes: On completion of the course students will be able to-

CO1a: Understand the theories of economic growth and growth models. CO1b: Evaluate factors determining economic development and its models

CO2: Analyze various development indicators and sustainable development.

CO3: Examine the poverty measures taken for alleviation of poverty

CO4: Corelating the role and contribution of education and health to economic growth and development



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CO-PO Matrix					
CO/PO	P01	PO 2	PO 3	PO 4	PO5
CO1 A	_	2	_	3	2
CO1 B					
CO2	_	3	_	3	3
CO3	_	1	_	2	0
CO4	_	3	_	2	1

UNIT 1	Economic Growth
	Introduction, Economic Growth, The long term significance of growth, The four
	wheel of growth Theories of economic growth: The classical dynamics of Smith and
	Malthus, Economic growth with capital accumulation: Thr neo classical model,
UNIT 2	Economic Development
	The Concept of economic development, The challenges of economic development,
	The four element of development, Strategies of economic development, Alternative
	models for economic development : The central dilemma: Market Vs Command, The
	ASIAN Models, The Rise of China, The Failed Model: Centrally Planned
	Economies, Distinction between Growth and development
UNIT 3	Development index and sustainable development
	Introduction, Progress of human development in India: Health Indicators,
	Economics Indicators, Human development Index: Three dimension in the HDI,
	Method of HDI measures, GDP, Gender related development index (GDI), ,
	Environmental sustainability and development: Meaning and Objectives
UNIT 4	Poverty measures and policy options for alleviation of poverty
	Introduction, Concepts of Poverty: Absolute Poverty and Relative Poverty,
	Measurement of Poverty: Human Poverty Index and Alternative Poverty, Policy
	options for alleviation of poverty, Evaluation of the anti – poverty programmes
UNIT 5	The role and contribution of education and health to economic growth and
	development
	Introduction, Economic Development and Human Capital, The Importance of
	Education and Health in Economic Development, Contribution of Education,
	Literacy Rates and Investment in Education, Role and Contribution of Health
	Facilities, Health Challenges faced by Developing Countries, Health Indicators
	Investment in Health Devices and Health Policy

Suggested Readings:

- Bardhan, P. K. (1984). *The political economy of development in India* (pp. 185-205). B. Blackwell.
- 2. Demirgüç-Kunt, A., & Levine, R. (Eds.). (2004). *financial structure and economic growth: A cross-country comparison of banks, markets, and development*. MIT press.



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- 3. Abramovitz, M. (1989). *Thinking about growth: And other essays on economic growth and welfare*. Cambridge University Press.
- 4. Hicks, J. (1969). A theory of economic history (Vol. 9). Oxford: Oxford University Press.

Note: Latest edition of text books may be used.

B.Com -ABE-602- Financial Econometrics

Learning Objectives: The course aims to provide students with the basic framework of financial Econometrics.

Course Outcomes In particular, it will benefit students in terms of:

CO1a:Understand types and forms of data and how to use them in econometric analysis. CO1b:Identify sources of financial data (Bloomberg, Capital IQ, Compustat, Yahoo Finance,etc.) to retrieve necessary data for econometric analysis.

CO2:Demonstrate knowledge in econometric methods such as regression analysis andForecasting Models.

CO3: Help students acquire skills in using computer Software (Eviews, excel) to perform econometric applications.

CO4:Developing their ability to model the expected mean and volatility in financial data as a means to a more informed assessment of the risk and return associated with different investment strategies.

CO-PO Matrix								
	P01	PO 2	PO 3	PO 4	P05			
C01a:	1	2	2	_	_			
C01b:								
CO2:	1	2	2	_	_			
CO3:	1	2	2	_	_			
CO4:	1	3	2	_	_			

UNIT 1	Introduction of Financial Econometrics Meaning of Econometrics, Econometrics as a separate Discipline; Methodology of Econometrics, Types of Econometrics, specification of Mathematical Model, Estimation of Econometrical Model, Economic Data Types,
	The Research Process: Writing a Research Proposal, A Process for writing a Research Report Sources of Economic Data: Links to Economic Data on the Internet, Interpreting
UNIT 2	Economic Data, Obtaining the Data Time series Econometrics: Some basic concepts



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	Testing for Trends and Unit Roots: Stochastic Processes, Unit Root Stochastic
	Processes, Trend Stationary and Difference Stationary Stochastic Processes,
	Integrated Stochastic Processes, The Phenomenon of Spurious Regression, Test of
	Stationarity, The Unit Root Test (Dickey Fuller Test, Augmented Dickey Fuller test
	and Phillips-Perron Test)
UNIT 3	Single Equation Regression Models
	The Nature of Regression Analysis
	Historical Origin of the Term Regression, The Model Interpretation of Regression,
	Statistical Versus Deterministic Relationship, Regression versus Causation,
	Regression versus Correlation, Terminology and Notation, The Nature and Scope of
	Data for Economic Analysis.
	Estimation of Regression Model (OLS)
	The Method of Ordinary Least Squares, The Classical Linear Regression Model: The
	Assumption Underline The Method of Least Squares, Standard Errors of Least
	Squares Estimates, The Coefficient of Determination r ² : A Measure of Goodness of
	Fit
UNIT 4	Multiple Regression Analysis and validation of model assumptions
	The Three- Variable Model: Notation and Assumptions, Interpretations of Multiple
	Regression Equation, The Meaning of Partial Regression Coefficients, OLS and ML
	Estimation of the Partial Regression Coefficients, The Multiple Coefficients of
	Determination R ² and the Multiple Coefficients of Correlation R, R ² and Adjusted R ²
	Validation of Regression Model Assumptions Test
	Multicollinearity, Heteroscedasticity, Autocorrelation, Residual normality test
UNIT 5	Time Series Econometrics: Forecasting
	Approaches to Economic Forecasting, AR, MA and ARIMA Modeling of Time
	Series Data, Forecasting.
	Measuring Volatility in Financial Time Series: Introduction to ARCH Model:
	Properties and Weaknesses of ARCH Models; Introduction to GARCH Model-
	Extensions to the Basic GARCH Model.

Suggested Readings:

- **1.** Wooldridge, Jeffrey M.: *Introductory Econometrics*, South-Western College Publishing, 2000.
- 2. Griffiths, William E., R. Carter Hill and George G. Judge: *Learning and Practicing Econometrics*, John Wiley & Sons, New York, 1993.
- **3.** Gujarati, Damodar N.: *Essentials of Econometrics*, 4th ed., McGraw-Hill, New York, 2004.
- **4.** Hill, Carter, William Griffiths, and George Judge: *Undergraduate Econometrics,* John Wiley & Sons, New York, 2001.
- 5. Greene, William H.: *Econometric Analysis*, 4th ed., Prentice Hall, Englewood Cliffs, N. J., 2000.
- 6. Patterson, Kerry: An Introduction to Applied Econometrics: A Time Series Approach, St. Martin's Press, New York, 2000.
- 7. Campbell, J. L. (1997). The Econometrics of Financial Markets: Princeton University



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Press, Princeton, N.J. Note: Latest edition of text books may be used.

B.Com -ABE-603- Industrial Organisation

Course Objectives: The objective of the subject is to present the modern industrial organization including firm strategy, competition policy, market power, relationships between market structure, pricing, profitability, innovation, advertising and network product, etc.

Course Outcomes: On completion of the course students will be able to:CO1a: To disseminate fundamentals of industrial organization CO1b:To demonstrate a good understanding of Market power CO2: To Understand significance and fundamentals of Pricing and segmentationCO3:To acquire knowledge of the Competition Policy CO4:To understand and evaluate strategies of Network goods and intermediated goods markets.

CO-PO Matrix								
	P01	PO 2	PO 3	PO 4	P05			
CO1a	_	3	_	2	2			
CO1b								
CO2		3		2	1			
CO3		3		2	1			
CO4		3	3	1	1			

UNIT 1	Introduction to Industrial Organisations
	Firms, Consumers & Markets; Monopoly; Regulations of Natural Monopoly;
	Oligopoly; Basic Monopoly & Oligopoly problems-decision theory vs. game theory:
	Nash equilibrium & sub game perfect equilibrium; Cournot competition; asymmetric
	costs; Cournot vs Bertrand.
UNIT 2	Market Power
	Imperfect competition; Sources of Market Power: Product differentiation,
	Advertising and Consumer Inertia.
UNIT 3	Pricing Strategies & Market Segmentation
	Group Pricing and personalized pricing; Menu pricing; Intertemporal Price
	Discrimination; Bundling; Experience tools.
UNIT 4	Theory of Competition Policy
	Cartels & Collusion; Horizontal Mergers; Strategic Incumbents, Entry, Predation &
	Merger of Firms; Vertically related Markets & Regulations.



UNIT 5	Networks & Market intermediation
	Markets and Strategies for network goods; Intermediated Goods Market.

Suggested Readings:

- 1. Belleflamme, P & Peitz, M. (2015). Industrial Organization: Market & Strategies, 2nd Edition, Cambridge University Press.
- 2. Church, J. R., & Ware, R. (2000). Industrial organization: a strategic approach (pp. 367-69). Homewood, IL.: Irwin McGraw Hill.
- 3. Cabral, L. M. (2017). Introduction to industrial organization. MIT press.
- 4. Shy, O. (1995). Industrial organization: theory and applications. MIT press.
- 5. Shepherd, W. G., & Shepherd, J. M. (2003). The economics of industrial organization. Waveland Press.
- 6. Cherunilam, F. Industrial Economics: Indian Perspective, (Revised Edition), Himalaya Publishing House, Mumbai
- 7. Desai, B. Industrial Economy in India (Revised Edition) Himalaya Publishing House, Mumbai)

Note: Latest edition of text books may be used.

B.Com - ABE-604- Environmental Economics

Course Objectives: This course provides a broad coverage of environmental economics making student learn to apply economic approaches to analyze policy options to better manage the environment at both the local and global levels.

Course Outcomes: On completion of the course students will be able to:

CO1a: Understanding the basics of Environmental Economics, growth and evolution.

CO1b: Memorize the concept of environmental pollution with aspect to its impact on economy

CO2: Demonstrate the concept of environmental goods with respect to consumption and demand

CO3: Illustrate the application of environmental accounting with reference to SEEA and forestresource accounting.

CO4: Priorities the concerns of ideal environmental policy

CO-PO Matrix								
CO/PO	PO1	PO 2	PO 3	PO 4	PO5			
CO1 a		2		1	3			
CO1 b	_	2	—	Ţ	3			
CO2	1	1						
CO3	3	1	3	1				
CO4	1			1				



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UNIT 1	Introduction
	Definition and Scope of Environmental Economics; Environmental Economics vs.
	Traditional Economics; The Rationale of Environmental Economics; Evolution and
	Growth of Environmental Economics; Environment and Economy (Neo-Malthusian
	Pessimistic Perspective, Cornucopian Optimistic Perspective, The Middle Path,
	Material Balance Perspective).
UNIT 2	Environmental Pollution
	Concept of Environmental pollution – Impact of population growth on Environment
	with reference to output growth and environment – Types of pollution Air, Water,
	Noise, Chemical, thermal and degradation of land & habitant - causes &
	consequences - climate change & Global warming.
UNIT 3	Basic Concepts And Theories (Individual Choice)
	Interlocution – Basic concept, Main Characteristics of Environmental Goods (Pure
	Public/Collective goods, Mixed collective good, Public Bads, Externalities),
	Consumption and Demand – Utility and the theory of consumer behavior, The Law
	of Diminshing Marginal Utility, Consumer Surplus.
UNIT 4	Environmental Accounting –
	Concept, Historical development of National Accounts in India, Genesis of
	environmental accounting, Some salient of SEEA, Forest Resource Accounting,
	Integration of environmental accounts in to the system of national accounts.
UNIT 5	Ideal Environment Policy
	Introduction, Need for an environmental policy, the vision, Goal and Objectives of
	environmental policy, Management system of environmental policy, Instruments of
	environmental policy, Enlisting stakeholder's Participation, Institutional Mechanism
	for integration and A critic of India's environmental policy
L	

Suggested Readings:

- 1. Charles Kolstad, Intermediate Environmental Economics, Oxford University Press, 2nd edition, 2010.
- 2. Robert N. Stavins (ed.), Economics of the Environment: Selected Readings, W.W. Norton, 5th edition, 2005.
- **3.** Roger Perman, Yue Ma, James McGilvray and Michael Common, Natural Resource and Environmental Economics, Pearson Education/Addison Wesley, 3rd edition, 2003.
- **4.** Maureen L. Cropper and Wallace E. Oates, 1992, —Environmental Economics: A Survey, Journal of Economic Literature, Volume 30:675-740.
- 5. Environmental Economics: An Indian Perspective Paperback 12 June 2002 by Bhattacharya Rabindranath (Editor)
- 6. Environmental Economics , BY ShunsukeManagi and Kochi Kuriyama (2017) Routrege -2017
- 7. Environmental Economics, By Katar Singh and Anil Shishodia, Sage Publication

Note: Latest edition of text books may be used.



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	ELECTIVES - Sixth Semester									
	GROUP 4: BANKING AND INSURANCE(VI)									
S. C. I. S. L. C. ICM EEM					Total					
S. No.	Code	Subject	Cat	Max	Min	Max	Min	Marks		
	B.Com- BI-601	Principles and Practices of General Insurance	(DSE)	40	14	60	21	100		
	B.Com- BI-602	Banking Laws and Environment	(DSE)	40	14	60	21	100		



				B. (Com -2	023-20	27
B.Com- BI-603	Marketing of Financial Product and Services	(DSE)	40	14	60	21	100
B.Com- BI-604	Management of Commercial Bank	(DSE)	40	14	60	21	100

B.Com -BI-601- Principles and Practices of General Insurance

Course Objective:

The objective of this subject is to provide the students an overview of general insurance concepts, types, prevailing practices and procedures on renewal, pricing and claim settlement procedure. The course shall also cover some recent trends relating to general insurance in India.

Course Outcomes: On completion of the course, the students will be:



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CO1a: To understand principles and provisions that governs general insurance

CO1b: To analyze Motor Insurance and Fire Insurance and prevailing policies practices and procedures on pricing and claim settlement.

CO2: Identify and evaluate the scope of marine insurance and analyze progress and growth ofmarine insurance business in India.

CO3: Develop and explore the knowledge of Types of Insurance

CO4: Develop underwriting practices and managing risk by proper investigation of claims.

CO-PO Matrix								
	PO1	PO 2	PO 3	PO 4	PO5			
CO1a					_			
CO1b	2	2	2	1				
CO2	2	2	2	1				
CO3	2	2	2	1				
CO4	2	2	2	2	_			

UNIT 1	Introduction
	Origin of General Insurance & Its Concepts, Purpose and Need, Basic Principles,
	Growth and Development, Structure of General Insurance Corporation of India,
	General Insurance Business Nationalization Act, 1972
UNIT 2	Motor Insurance
	Overview of Motor Vehicle Act, 1939, Coverage, Insurer Right, Rights of Third
	Party, Types of Motor Policies, Premium, Claims, Duties when Claims Arises,
	Claims Settlement
	Fire Insurance
	Characteristics of Fire Insurance, Scope and Coverage under a Standard Fire and
	Perils Policy, Types of Fire Policies, Fire Claims and Termination of Fire Insurance
	Policy.
UNIT 3	Marine Insurance
	Overview of Marine Insurance Act 1963, Types of Marine Insurance Policies,
	Marine Insurance Coverage, Uninsured Perils, Types of Losses, Marine Policy
	Types, Warranties, Cargo Insurance, Freight Insurance, Claims, Marine Losses,
	Progress and Growth of Marine Insurance Business in India.
UNIT 4	Miscellaneous Insurance
	Health Insurance, Travel Insurance, Liability Insurance, Bank Indemnity Insurance,
	Catastrophe Insurance, Rural Insurance, Agriculture Insurance, Micro and Credit
	Insurance, Burglary Insurance
UNIT 5	Underwriting & Risk Management
	Underwriting Practices, New Business Procedure, Renewal Procedure, Reinsurance
	Practice, Risk Inspection, Risk Management, Claims Documents, Investigation and
	Assessment of Claims, In House Settlement, Recent Trends of General Insurance in
	India

Suggested Readings:



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- 1. ShardaKumaraswamy&V.Kumaraswamy, Corporate Insurance, (2005), Tata McGraw- Hill Publishing Co. Ltd., New Delhi.
- 2. Misra, M.N. & Mishra, S.B. (2009), Insurance Principles and Practices, S. Chand Publication
- **3.** Gulati, Neelam. C. (2013), Principles of Risk Management and Insurance, Excel Books.
- 4. Sahoo& Das (2009), Insurance Management: Text and Case, Himalaya Publication
- 5. K.C. Mishra & G.E. Thomas, General Insurance: Principles and Practice (1st Edition), Cengage Learning
- 6. Dr.Aanchal Aggarwal &Dr.Nupur Arora, Practice of General Insurance JSR Publishing House

Note: Latest edition of text books may be used.

B.Com -BI-602- Banking Laws and Environment

Course Objective

The course will enable student to learn core concept of banking and legislation in currentenvironment.

Course Outcomes: On completion of the course, the students will:

CO1a: To disseminate fundamentals of banking regulations and reforms

CO1b: To Demonstrate a good understanding of Central Bank and its operations with particular reference to Developing Economies.

CO2: To Understand the functions and significance of RBI in India.

CO3: To acquire knowledge of the banking organizations and their regulatory bodies with their qualifications, rights and liabilities.

CO4: Examine and anlayse of various banking reports and statements with management of capital funds.

	CO-PO Matrix									
	PO1	PO 2	PO 3	PO 4	PO5					
CO1a	3	2	2	1						
CO1b	5	3	5	1	—					
CO2	3	3	3	1	_					
CO3	3	3	3	1	_					
CO4	3	3	3	1	_					

Unit -1

Banking Legislations and Reforms

Banking Regulation Act as applicable to banking companies and public sector banks Share capital-Capital brokerage-Restriction on holding of shares in other companies-Directors, managing agents, chairman and their powers Constitution of board of directors-Appointment of a whole-time chairman-Shareholders and their rights-Reserve fund, cash resrve.etc.- Reserve banks power opening of new banks and branch licensing-audit inspection-Submissions of reports to RBI- Corporate



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	D.Com -2025-20
	governance-Winding up of a banking companies-Amalgamation of banking
	companies
	Banking Regulation Act as applicable to certain co-operative banks Cooperative
	societies to which the act applies-Co-operative societies to which the act does not
	apply-Main provision of the act as applicable to cooperative banks-Non
	applicability of companies act 1956-Licensing of co-operative banks, Use of word
	bank, or banker or banking-Minimum paid up capital-Cash reserve.
Unit 2	Central Banking
	Evolution Development of Central Banks in other countries-Objectives and
	Functions-Monopoly of note issue-Monetary and fiscal policy- methods of credit
	control- quantitative credit control- qualitative or selective credit control. Banking
	assets liability accounting for central bank, money multiplier theory and credit
	creation-Recent trends in Central Banking- State and Central Bank- Central Bank
	and Economic development: with particular reference to Developing Economies.
Unit 3	Reserve Bank of India
	Reserve Bank of India- Objectives: Organization structure- Nationalization of the
	RBI-Nationalization of the Bank-Liquidity management-functions of the Bank-
	Monopoly of Note Issues-Different Departments of the RBI Reserve
	Bank and Agricultural Credit-The Reserve Bank and Industrial Finance-Banker to
	Government, Exchange Control, Development role- Measures to Develop a Bill
	Market in India-Discount and Finance House of India.
Unit 4	Banking Organizations
	Private individuals-Prohibition of acceptance of deposits by unincorporated
	bodies- Partnership firms-Hindu joint family system-Banking companies and
	corporation-Legal position of directors- Discretions of directors- Directors of the
	20 nationalized banks-Directors appointed by the banks on the boards of the
	company- Director's civil liability-Duties of bank directors- Uniform provisions
	for term of office of directors-General Manager: qualification, scope of authority,
	rights and liabilities.
Unit 5	Management of Capital Funds in Commercial Banks
	Management of capital funds in commercial banks: meaning & functions of capital
	funds; Necessity of adequate capital funds; Asset Securitization: Introduction,
	objectives, process of asset securitization, cash flow in asset securitization, global
	scenario, ratings approach to asset securitization, objective, concept, concerns,
	rating process, rating agencies, mortgage backed securitization, (commercial); auto
	loan receivable securitization; future flow receivable securitization.

Suggested Readings:

- 1. Shekar. K. C., ShekarLekshmy.,(2013). Banking Theory and Practice, (13thed.) Vikas Publishing House Pvt. Limited., Delhi
- 2. Reddy.P.N.(2007). Banking theory & amp; practice(10thed.).Bangalore: Himalaya Publishing House Private Limited.
- 3. Maheshwari.S.N., 2011) Law and Practices of Banking(3rded.). Bangalore: Kalyani Publishers.



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- 4. E.Gordon& K. Natrajan (2015) Banking Theory, Law & Practice", Himalaya Publishing House, Mumbai, 24th revised edition.
- 5. K.P.M. Sundaram and P.N.Varshney (2014) Banking Law and Practice", Sultan Chand & Sons Publishing House, New Delhi, 18th edition.
- 6. K.C.Shekar, LekshmyShekar (2007) Banking theory and Practice", Vikas Publishing House Pvt.Ltd., 20th edition.

Note: Latest edition of text books may be used.

B.Com -BI-603- Marketing of Financial Product and Services

Course Objectives:

The objective of this course is to equip students with knowledge about strategy, mix and promotion of Financial Products and Services.

Course Outcomes: On completion of this course, student will able to:

CO1a: Understand the role of the marketing function and its application to financial sector. CO1b: Understanding frameworks and implementation of CRM that is helpful in marketingfinancial products and services

CO2: To Familiarize various products/services in Banking, and Insurance

CO3: Understand the practical aspects of marketing of the financial product and services in Mutual Funds

CO4: Evaluate in-depth causes of financial services and legal issues Marketing of Financial product and services.

CO-PO Matrix								
CO/PO	PO1	PO 2	PO 3	PO 4	PO5			
CO1 a	3	2	2	3	2			
CO1 b	5	5	Z	5	Z			
CO2	2	2	3	2	2			
CO3	2	2	2	1	3			
CO4	3	2	3	2	3			

UNIT 1	Nature, Characteristics and Overview of financial products and services; The Business Environment of the BFSI Sector; Marketing of financial products and service. Factors Affecting Financial Services Buyer Behavior; Role of marketing
	research in decision making; STP in Financial market; Dimensions of Service quality
	in marketing of financial products and services.
UNIT 2	Financial product and services mix, strategies and branding; CRM- Concept;
	evaluations; implementation. CRM and relationship marketing. Importance of CRM
	in marketing of financial product and services.
UNIT 3	Banking - Commercial and Retail; Types of banking products; NPD; Pricing;
	Promotion; Distribution and need and issues in cross selling of banking products.
	Life Insurance and general insurance - Product range; Product planning; pricing;



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	D :Com -2025-2027
	Promotion and distribution; Current marketing trends in Indian banking and
	insurance sector.
UNIT 4	Mutual Funds-meaning, history and current market scenario in India; Types of
	Mutual Funds -types of Debt and Equity Funds/Growth Funds, concept of Hybrid
	Funds; Mutual Funds Vs. other investment options; Fund Structure, Introduction to
	the role and responsibility of Asset management company; Registrar & custodian;
	Distribution channels and marketing strategies being followed by Mutual Funds in
	India.
UNIT 5	Financial Services-Fund based services and Fee based services – Pricing strategies;
	Distribution; People; and Process. Ethics and technology in marketing of financial
	product and services. Consumerism; Legal Issues in Marketing of Financial product
	and services.

Suggested Readings:

- 1. Suresh P., Paul J (2010): Management of Banking and Financial Services. Pearson Education.
- 2. Khan MY (2010): Financial Services. Fifth Edition. Tata Mcgraw Hill.
- 3. AvadhaniV.A(2009) : Marketing of financial services. Himalya Publishers
- 4. Bhall, L.M. (4thed., 2004). Financial Institutes & Markets. Tata McGraw Hill.
- Kotler, Philip, (2016) "Marketing Management: Analysis, Planning, Implementations and Control", Pearson Education, New Delhi.
- 6. SaxenaRajan,(2017) "Marketing Management", Tata McGraw Hill, New Delhi.

Note: Latest edition of text books may be used.

B.Com -BI-604- Management of Commercial Bank

Course Objective: To impart the students, knowledge about the Banking and enumerate its mainfunctions and principles.

Course Outcomes: On completion of the course, the students will be able to: CO1a:To disseminate fundamentals of Commercial Banking CO1b:To Demonstrate a good understanding Deposit and Lending CO2: To Understand the functions of Bank Investment and other activities of commercial bank



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CO3:To acquire knowledge of relationship between bank and Customers CO4:Examine and anlayse Risk management in commercial banks

	CO-PO Matrix							
	PO1	PO 2	PO 3	PO 4	PO5			
CO1a	2	2	3	2	1			
CO1b	3	3	3	1	1			
CO2	3	3	3	1	1			
CO3	3	3	3	1	1			
CO4	3	3	3	1	1			

UNIT 1	Introduction to Commercial Banking
	Meaning and definition of banks, evolution of banks in India, banking structure in
	India, functions of bank, Banking sector reforms, competitive landscape of banks in
	India, types of banking, evolution of commercial banks in India, functions of
	commercial banks.
UNIT 2	Management of Deposit and Lending
	Introduction to bank deposits, types of deposit accounts, strategies of mobilizing
	deposits, common guidelines of opening and operating deposit accounts, deposit
	related services, deposit services offered to non-resident Indians, deposit insurance.
	basics of bank lending, principles of lending and loan policy, regulations relating to
	providing loans, loan appraisal, credit decision-making, types of advances.
UNIT 3	Bank Investments and Other Activities of Commercial Banks
	Concept and classification of bank investment, investment policy, statutory reserve
	requirements, Non-SLR investment, banks' investment classification and valuation
	norms.
	Other basic banking activities: foreign exchange transactions, payment and
	settlement systems, cash management services, Para-banking activities, merchant
	banking, investment banking, mutual fund business, depository system, wealth
	management services, insurance services, retail lending.
UNIT 4	Relationship between Bank and Customer
	Services to different customer groups, competition amongst banks for customers,
	customer relationship management, banking ombudsman scheme, know your
	customer (KYC) norms, prevention of money laundering act (PMLA) 2002, trends
	evolving in modern banking.
UNIT 5	Risk Management in Commercial Banks
	Concept of risk management, Categories of Risk, Control risks in commercial
	banking, Types of control, Organizational Structure for Risk Management, MIS
	Support for Risk Management.
	Case Study: Risk Management in Commercial Banks

Suggested Readings:

1. Rose, S., Peter, Commercial Bank Management, McGraw Hill International Editions, Fourth edition, 2014.



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- 2. Onyiriuba, L. (2016). Bank Risk Management in Developing Economies: Addressing the Unique Challenges of Domestic Banks. Netherlands: Elsevier Science.
- 3. Meiburg, C. O., Gup, B. E. (1986). Cases in Bank Management. United States: Macmillan.
- 4. Sinkey, J. F. (2002). Commercial Bank Financial Management in the Financial-services Industry. United Kingdom: Prentice Hall.
- 5. Ghosh, A. Managing Risk in Commercial and Retail Banking. Wiley, 2012.
- 6. Basu, C. R. Central Banking in a Planned Economy: The Indian Experiment, 2nd Edition , Tata-McGraw Hill Publishing
- 7. Basu, C. R. Commercial Banking in the Planned Economy of India. India: Mittal Publications. 1991.
- 8. Dutta, Commercial Bank Management. McGraw Hill, 2008.
- 9. Fraser, D. R., Gup, B. E., Kolari, J. W. (2001). Commercial Banking: The Management of Risk. United States: South-Western College Pub

Note: Latest edition of text books may be used.

	ELECTIVES - Sixth Semester								
	GROUP 5: INTERNATIONAL BUSINESS(VI)								
S.	Code	Subject	Cat	IC	M	EE	Μ	Total	
No.	Code	Subject	Cat	Max	Min	Max	Min	Marks	
	B.Com- IB-601	Cross Cultural Issues in International Business	(DSE)	40	14	60	21	100	
	B.Com- IB-602	International Ethical and Legal Issues	(DSE)	40	14	60	21	100	
	B.Com- IB-603	International Marketing	(DSE)	40	14	60	21	100	



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	B.Com- IB-604	International Business Finance and Risk Management	(DSE)	40	14	60	21	100

B.Com -IB-601- Cross Cultural Issues in International Business

Course Objective

This course will help students in developing understanding of the concepts of cross culturalmanagement issues and increasing complexity in terms of international business

Course Outcomes:

At the end of the course students should be able to: CO1a: Analyze the critical role of culture and the importance of managing cultural differences.



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CO1b: Understand the influence of culture on different functions of management including communication, negotiation, marketing, leadership, motivation, human resource management and teams

CO2: Demonstrate improved cross-cultural competence and will be able to perform accordingly.

CO3: Identify problems in cross-cultural management, and offer solutions to the problem.

CO4: Acquire an integrative understanding of the ethical and social issues in cross-cultural management and negotiation.

CO-PO Matrix								
CO/PO	PO1	PO 2	PO 3	PO 4	PO5			
CO1a	n	3 2		1	2			
CO1b	5	Z	-	Ť	2			
CO2	2	2	0	2	2			
CO3	2	2	1	1	2			
CO4	3	2	1	2	3			

UNIT 1	Introduction
	Concept of Culture; Organizational culture & its dimensions; Cross-cultural
	Management, Managing the Interface of Cultures, Culture and the Individual:
	Cultural Identity, Fundamentals of Cross-Cultural Interaction.
UNIT 2	Culture and Global Management in International business
	Global Business Scenario and Role of Culture Framework for Analysis; Elements &
	Processes of Communication across Cultures; Communication Strategy for/ of an
	Indian MNC and Foreign MNC & High-Performance Winning Teams and Cultures;
	Cultural Implications for Team Building, The Challenge of Multicultural Work
	Groups and Teams.
UNIT 3	Cross Cultural Negotiation & Decision Making
	Process of Negotiation and Needed Skills & Knowledge Base for International and
	Global Business
	Business Operations
	Strategy Formulation & Implementation; Aligning Strategy, Structure & Culture in
	an organizational Context.
UNIT 4	Global Human Resources Management
	Staffing and Training for Global Operations, Expatriate, Developing a Global
	Management Cadre. Motivating and Leading; Developing the values and behaviors



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	necessary to build high-performance organization personnel for global business, Retention strategies.
UNIT 5	Corporate Culture The Nature of Organizational Cultures Diagnosis, Designing the Strategy for a Cultural Change Building; Successful Implementation of Cultural Change; Measurement of ongoing Improvement.

Suggested Readings:

- 1. Browaeys, M. & Price, R. (2010). Understanding Cross-cultural Management, Pearson Education, New Delhi.
- 2. Deresky, H. (2009). International Management: Managing across Borders and Cultures, 5th Edition, Pearson Education.
- 3. Franklin, C. (1999). Revitalize your Corporate Culture. PHI, Delhi.
- 4. Helen, D. (2017). International Management: Managing Across Borders and Cultures, Pearson, Delhi.
- 5. Shobhana, M. (2016). Cross-cultural Management Concepts and Cases, Oxford University Press. Second Edition. New Delhi
- 6. Sinha, J. (2004). Multinationals in India. Managing the Interface of Cultures. Sage Publications. New Delhi

Note: Latest edition of text books may be used.

B.Com -IB-602- International Ethical and Legal Issues

Course Objectives

To acquaint the students with the concepts related to international ethics and legal issues, to develop their understanding, acumen and critical thinking for making decisions based on laws relating to business.

Course Outcomes: On completion of the course, the students will be able to:

CO1a: Understand the concepts of integrity, ethics and law, including how they overlap and how they are different



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CO1b: Learn the International Business laws

CO2: Analyze a problem involving integrity, ethics and law in the public domain, and create and evaluate solutions

CO3: Recognize the importance of Ethics in situation analysis in International businessCO4: Compare the Indian laws with laws of other countries

	CO-PO Matrix					
CO/PO	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	2	2		1	2	
CO1b	5	2	_	Ŧ	5	
CO2	3	3	0	1	3	
CO3	3	2	0	1	3	
CO4	3	2	0	1	1	

UNIT 1	Introduction and basic concepts of Business ethics
	Business ethics: Context and history; Ethics and Stakeholders; Business Ethics and
	individual decision making; Ethics Personal and Organizational ethics in
	International Business; Advertising and ethical Issues; Ethical Issues confronting
	International Business; Ethics, organization and Corporate social responsibility;
	Community Trade agreements and Globalization; Upholding Ethics and Integrity in
	International Business
UNIT 2	International Business Law
	Meaning, scope, sources of International business law; Legal Environment of
	International Business, International law and Organizations; resolution of
	International Disputes; GATT law and WTO dispute settlement, dumping and anti-
	dumping measures, laws governing access to foreign markets - Technical barriers to
	trade, import licensing procedures, government procurement, trade in services, trade
	in agriculture
UNIT 3	Ethics and International Business
	Ethical analysis, ethical concepts and principles, Most common ethical issues:
	Employment practices, Human Rights, Environmental regulations, corruption and
	moral obligations of multinational corporates.
UNIT 4	Ethical dilemma in decisions
	Whistle blowing: meaning, types, regulations; Whistle blower policy; Insider
	trading: Meaning, prohibition, trading plan, crony capitalism and corporate funding.
UNIT 5	Law Relating to United Nations
	United Nations Commission on International Trade Laws: Definition and application
	of international commercial arbitration, International arbitration, International origin
	and General principles, Definition and form of arbitration agreement, Grounds for
	Challenge.

Suggested Readings:

1. John M. Kline, *Ethics for International Business*, Routledge, Taylor & Francis Group, ISBN 0-203-88059-5



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- 2. Cheeseman, Henry R, *Business Law: The Legal, Ethical, and International Environment*, Prentice Hall, 2nd Edn.
- 3. Bohlman, *The Legal, Ethical & International Environment of Business Industrial Laws & Legislation.*
- 4. Nan S. Ellis, *Study Guide with Critical Legal Thinking Cases: Business Law: The Legal, Ethical, and International Environment*, Allyn & Bacon 3rd Edn.
- 5. Palle Krishna Rao, 'WTO text and cases' Excel Books
- 6. Vinod V Sople, 'Managing Intellectual Property' PHI Learning Private Limited
- **7.** Herbert M Bohlman& Mary Jane Dundas, *The Legal, Ethical, and International Environment of Business, 4th Edition*, South Western College Publishing.

Note: Latest edition of text books may be used.

B.Com -IB-603- International Marketing

Course Objective

To have knowledge of strategies adopted in the foreign markets to succeed with a suitablemarket plan and have better understanding on international marketing mix.

Course Outcomes: On the completion of the course, the student will be able to

CO1a: Understand the concepts of International marketing & interpret the challenges faced therein.

CO1b: Outline the method of entering into International Market.

CO2: Inspect the Product Policy Decisions and understand International Product Life Cycle.



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CO3: Reflect upon the Distribution and Place decisions in International market. CO4: Devise Pricing & Promotion strategies while considering foreign risks.

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	CO-PO Matrix					
CO/PO	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	2	n	2	2	2	
CO1b	2		2	5	5	
CO2	2	2	2	3	3	
CO3	2	3	1	2	2	
CO4	2	3	2	2	3	

UNIT 1	International Marketing: Introduction to International Marketing, Definition, Comparison between Domestic and International Marketing. Challenges faced in International Marketing: Social, Political, cultural.			
UNIT 2	Process of entering into International market, Decision criteria for entry methods in the international market and the various entry methods for the international market. Modes of international business, Key factors to be considered before entering into international market.			
UNIT 3	Product Decisions: Product policy decisions, Product Standardization and Product Adaptation. Packaging, Labelling and Positioning, New product development, Adoption and Diffusion of new products, Product line extensions, International product life cycle.			
UNIT 4	Managing Foreign Distribution through distributors and through firm's presence in the international market, Types of intermediaries: Direct and Indirect Channel, Channel Adaptation, Channel Development. Dumping: Meaning, Advantage and Disadvantage, Anti-Dumping measures.			
UNIT 5	Product Pricing-Objectives, Frame work of international pricing, Price escalation, Foreign exchange risk, transfer pricing; International Promotion: Role of Advertising, advertising decisions taken for international market, Personal selling, Sales promotion, public relations and trade shows.			

Suggested Readings:

- International Marketing Analysis and Strategy OnkVisitSak John J. Shaw, Pearson Education 2006 International Marketing Management – Subhash Jain, CBS Publishing &Distribution, Latest Edition
- 2. International Marketing-- P.K.Vasudeva, Excel Books, 2004
- 3. International Marketing—F. Cherunilam , Himalaya Publishing House Ltd, Latest Edition
- 4. International Marketing Management—M.N.Mishra, Oxford & IBH Publication , Latest Edition
- 5. International Marketing Management—R.L. Varshney and B.L.Bhattacharya, Sultan Chand, Latest Edition

Note: Latest edition of text books may be used.



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B.Com -IB-604- International Business Finance and Risk Management

Course Objective

The purpose of this paper is to make students aware of changes in foreign exchange market, risk management and development in International Financial Business Environment.

Course Outcomes: On the completion of the course, the student will be able to:

CO1a: Understanding the concept of International Business Environment and Financial System

CO1b: Learn about Finance Exchange Rate and Risk in International Finance.

CO2: Understand Parity conditions in International Finance

CO3: Evaluate benefits of exchange rate patterns for business decision making

CO4: Analyze Risk and to averse it ethically to for societal development



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CO-PO Matrix					
	PO1	PO 2	PO 3	PO 4	PO5
CO1a	1	1	2	1	1
CO1b	1	1	2	1	1
CO2	1	1	2	0	1
CO3	3	3	2	0	2
CO4	2	2	2	0	3

UNIT 1 Introduction to the environment of international finance and its International business. Need for International Financial System	implications on
International business Need for International Financial System	
international business. I teed for international I maneral System	and changes in
Global Finance Market.	C
UNIT 2 Intricacies of Foreign Exchange Markets and meaning of Spo	t and Forwards
Exchange Rates, Eurocurrency and Domestic Interest Rates and	Quotations and
Market Rules. Various Risk in International Finance.	-
UNIT 3 Parity conditions in International Finance	
Purchasing Power Parity, Advantages and drawback of Purchasing	Power Parity
theory. Covered Interest Parity, Real Interest Parity. Parity Condition	ons and its
Managerial Implications	
UNIT 4 Forecasting Exchange Rates	
Fundamental Factors Affecting Exchange Rates. Carry of	future contract,
speculation and hedging strategies, swap deals and their types. Con	ncept of LIBOR,
LIBID, SIBOR, MIBOR etc.	
UNIT 5 Country Risk	
Introduction, Macro Risk, Micro Risk, Existence and Measurement	of Political Risk:
Factors determining the extent of political risk for a company:	Country related
factors, company related factors, Six Step process to deal with	n Political Risk,
Approaches to political risk management, Negotiating with host go	vernment.

Suggested Readings:

- 1. Multinational Financial Management- Alan C. Shapiro, Wiley India (P.) Ltd., 8 thedition
- 2. International Financial Management: A.K. Seth, Galgotia Publication Pvt Ltd, latest edition
- 3. International Financial Management: P.G. Apte, Tata McGraw Hill, 6thedition
- 4. International Financial Markets and India -- Machirauj, New Age Publication, 3rd edition
- 5. Multinational Business Finance David K. Eiteman, Michael H.Moffett, Arthur. I.Stonehill, AlokPandey, Pearson Education, 10thedition.

Note: Latest edition of text books may be used.



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	ELECTIVES - Sixth Semester							
	GROUP 6: E- Commerce (VI)							
S.	S. C. I. S. I. C. I. ICM EEM					M	Total	
No.	Code	Subject Cat		Max	Min	Max	Min	Marks
	B.Com-EC- 601	Advance Excel for Business Decision Making	(DSE)	40	14	60	21	100
	B.Com-EC- 602	R application for Decision making in Business	(DSE)	40	14	60	21	100
	B.Com-EC- 603	RDBMS	(DSE)	40	14	60	21	100
	B.Com-EC- 604	Cyber securities and Laws	(DSE)	40	14	60	21	100



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B.Com -EC-601-Advance Excel for Business Decision Making

Course Objectives

The course details the tools of Computer Science & Applications for effectively disseminating information in an appropriate manner.

Course Outcomes: On completion of the course, the students will be:

CO1a: Understand the use of MS-Excel to store data to solve business problem CO1b: Understand and apply the filter and sorting techniques for business solution CO2: Understand and apply the date and time, lookup and logical function to prepare data

for the business insight CO3. Understand and apply the mathematical s

CO3: Understand and apply the mathematical, statistical function and pivot table to aggregate and prepare data for the solution of business problem



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CO4: Understand and apply the conditional formatting color theory and pivot chart for data visualization to make business solution more clear.

CO-PO Matrix						
	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	2	2	2	2	2	
CO1b	Ζ	5	5	2	2	
CO2	3	2	3	2	2	
CO3	2	3	3	2	2	
CO4	2	2	3	2	2	

Unit -1	Introduction to MS Excel : Understanding Basic working with Excel, Quick review on MSExcelOptions,ribbon,sheets,SavingExcelFileasPDF,CSVandolderversions,Copy,Cut, Paste, Hide, Unhide and link the data in Rows, Columns and Sheet; Using paste special options, Formatting cells, Rows, Columns and sheets.
Unit 2	Protecting and Unprotecting cells, rows, columns and sheets with or without password, Page Layout and Printer properties, Inserting Pictures and other objects in worksheets, Understanding Data Consolidation, Consolidating With Identical Layouts , Consolidating With Different Layouts.
Unit 3	 Working with formulas/functions: (a) Lookup and Reference Functions: VLOOKUP, HLOOKUP, INDEX, ADDRESS, MATCH, OFFSET, TRANSPOSE, INDIRECT etc. (b) Logical Functions: IF/ELSE, AND, OR, NOT, TRUE, NESTED IF/ELSE etc. (C) Date and time functions: DATE, DATEVALUE, DAY, DAY360, SECOND, MINUTES, HOURS, NOW, TODAY, MONTH, YEAR, YEARFRAC, TIME, WEEKDAY, WORKDAY.
Unit 4	 (a) Information functions: CELL, ERROR.TYPE, INFO, ISBLANK, ISERR, ISERROR, ISEVEN, ISLOGICAL, ISNA, ISNONTEXT, ISNUMBER, ISREF, ISTEXT, TYPE etc. (b) Math and trigonometry Functions: RAND, ROUND, CEILING, FLOOR, INT, LCM, MOD, EVEN, SUM, SUMIF, SUMIFS etc. (C) Statistical Functions: AVEDEV, AVERAGE, AVERAGEA, AVERAGEIF, COUNT, COUNTA, COUNTBLANK, COUNTIF, FORECAST, MAX, MAXA, MIN, MINA, STDEVA andUsing Data analysis. Data Sorting and Filtering: Sorting data A-Z and Z-A, Using Filters to sort data, Advance filtering options Pivot tables, Creating Pivot tables and using pivot table options, Changing and updating data range, Formatting Pivot table and making Dynamic Pivot Tables.



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Unit 5	Conditional Formatting: Using Conditional formatting, Using Conditional formatting		
	with multiple cell rules, Using Color Scales and Icon sets in conditional		
	formatting, creating new rules and managing existing rules.		
	Pivot Charts: Changing and updating Data Range, Types of pivot charts and their		
	usage, formatting pivot charts and making Dynamic Pivot Charts.		

REFERENCE BOOKS:

- 1. Frandsen, T. L. (2010). Microsoft office excels. Retrieved fromwww.bookboon.com
- 2. Leon, M., & Leon, A. (2009). Introduction to Computers (1st Ed.). VikasPublishing.
- 3. Introduction to Information Technology, ITL education solutions, Pearson.

B.Com -EC-602- R application for Decision making in Business

Course Objectives

The objective of this module is to enable students to exercise the fundamentals of statistical analysis in the R environment.

Course Outcomes: On completion of the course, the students will be:

CO1a: Perform basic tasks on Vectors, Matrices and Data frames

CO1b: Describe key terminologies, concepts and techniques employed in Statistical Analysis.

CO2: Implement Probability and Probability Distributions to solve a widevariety of problems.

CO3: Conduct and interpret a variety of Hypothesis Tests to aid Decision Making.



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CO4: Interpret Correlation and Regression to analyse therelationships between different variable.

	CO-PO Matrix					
CO/PO	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	3	3	1	3	_	
CO1b						
CO2	2	2	1	2	1	
CO3	2	2	2	1	1	
CO4	3	2	1	2		

Unit -1	VARIABLES FOR DATA ANALYTICS:
	Types of Variables: Determine the nature of variables in data analysis - Differentiate
	between numerical and categorical. Variables - Distinguish between nominal and ordinal
	variables - Differentiate between interval and ratio - Distinguish between continuous and
	discrete
Unit 2	ESSENTIAL STATISTICS DATA ANALYTICS:
	Central Tendency of Data: Identify the components of central tendency - Calculate
	mean/median/mode - Identify the steps in calculating weighted/geometric/harmonic means -
	Measurement and Variability: Determine core aspects of measurement and variability - Calculate
	range - Calculate quartiles - Calculate interquartile range - Calculate variance -
	Calculate
	standard deviation - Analyze permutation with repetition - Analyze combinations
	without repetition
Unit 3	PROBABILITY FOR DATA ANALYTICS :
	Basic Probability: Uses of probability - Differentiate between sample space, event,
	independent and dependent - Calculate probability - Probability and Ven Diagramming:
	Analyze "this" OR "that" diagram - Analyze "this" AND "that" diagram - Analyze
	exclusive diagram – Joint probability - Conditional probability - Calculating Probability:
	Calculate P using a contingency table - Calculate P from trees - Calculate Bayes' theorem - Calculate the mean in terms of probabilities - Calculate the variance and
	standard deviation in terms of probabilities – Calculate conditional probability
Unit 4	DISTRIBUTIONS:
Chit I	Distributions: Analyze distributions - Discrete distributions - Binomial distributions -
	Poisson
	distributions - Continuous Distributions: Identify continuous distributions - Calculate
	continuous
	distributions - Identify cumulative distributions - Identify normal distributions -
	Calculate normal
	distributions - Compare quartiles and normal distributions - Identify skew



Unit 5	CASE STUDIES USING R:
	Statistics in R Case Study: Apply Vectors in R - Use Data Frames in R - Use data from an external file in R - Apply mean/median/standard deviation in R - Distributions in R Case Study: Use Normal distribution function in R - Use Poisson distribution function in R - Apply Scatter plot in R - Apply Histogram in R - Apply Box Plot in R - Fraud Detection
	Case Study: Apply scripts in R - Create reusable, user defined function in R - Use Bayes' Theorem in R - Choose a function flexible to allow for different input parameters

REFERENCE BOOKS:

- 1. Application of Data Analysis Essentials Certificate; AICPA
- 2. Fundamentals of Business Analytics, 2nd Edition; R N Prasad, Seema Acharya; Wiley
- 3. Business Analysis with Microsoft Excel and Power BI, 5th edition; Conrad G. Carlberg; Pearson
- 4. Data Analytics with R; Bharti Motwani; Wiley

B.Com-EC-603- RDBMS

Course Objectives

The objective is to provide students with a comprehensive understanding of database management systems, including fundamental concepts, data modeling techniques, normalization principles, transaction processing mechanisms, concurrency control methods, and data warehousing architectures, enabling them to design, implement, and manage efficient and reliable database solutions.

Course Outcomes: On completion of the course, the students will be:



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CO1a: describe the fundamentals of database management systems.

CO1b: design data models using ER diagrams and construct relational models.

CO2: apply normalization techniques to transform relational database schemas to higher normal forms.

CO3: analyze transaction processing in DBMS, including evaluating serializability, implementing recovery mechanisms, and resolving deadlocks.

CO4: compare various concurrency control methods and differentiate between data warehousing architectures and design approaches.

CO-PO Matrix									
CO/PO	D/PO PO1 PO 2 PO 3 PO 4								
CO1a	3	3	1	2	1				
CO1b	5	0	Ť	2	Ţ				
CO2	2	2	2		2				
CO3	2	2	2	1	1				
CO4	3	2	1	2					

Unit -1	Introduction to Database Management Systems What is database, types of databases, what is RDBMS, DBMS vs RDBMS, DBMS vs file system, DBMS architecture, schema architecture, data models, data model schema, data independence, DBMS language, ACID properties in DBMS
Unit 2	Data Modelling & Relational data Model ER model concepts, notation for ER diagram, ER design issues, mapping constraints, DBMS keys, DBMS generalization, DBMS specialization, DBMS aggregation, convert ER into table, relationship of higher degree, relational algebra, join operation, integrity constraints, relational calculus
Unit 3	Normalization Functional dependency, inference rule, DBMS normalization, DBMS 1NF, DBMS 2NF, DBMS 3NF, DBMS BCNF, DBMS 4NF, DBMS 5NF, relational decomposition, multivalued dependency, join dependency, inclusion dependency, canonical cover
Unit 4	Transaction ProcessingTransaction, transaction property, states of transaction, DBMS schedule, testing of serializability, conflict schedule, view serializability, recoverability of schedule, failure classification, log-based recovery, DBMS checkpoint, deadlock in DBMS
Unit 5	Concurrency Control & Data Warehousing Concurrency control, lock based protocol, time stamping protocol, validation-based protocol, Thomas Write rule, multiple granularities, recovery concurrent transaction, Overview of data warehousing, components building blocks of data warehousing, difference between operational database and data warehouse, three-tier data warehouse architecture, ETL vs ELT, types of data warehouse, data warehouse design, terminologies,

REFERENCE BOOKS:.

1. Ramakrishnan, R, Gehrke, J. Database Management Systems, McGraw Hill Publication

2. Elmsari, Navathe(2008). Fundamentals of Database Systems (5th Edition). Pearson Education



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3. Jorgensen, A, Ball, B(2014). Professional Microsoft SQL Server 2014 Administration. Wiley

B.Com -EC-604- Cyber securities and Laws

Course Objective

Students will comprehend the principles of information security, including its attributes, authentication mechanisms, threats and vulnerabilities, operating system security, web and internet security protocols, and relevant IT acts and cyber laws.

Course Outcomes: On completion of the course the students will be able to:

CO1a: explain the need for information security and its attributes,

CO1b: analyze security services, mechanisms, attacks, threats, vulnerabilities, and authentication techniques,

CO2: evaluate the security aspects of operating systems, including their functions, types, tasks, weaknesses, and hardening techniques for installation,

CO3: differentiate between various internet and web security protocols,

CO4: describe the salient features and legal provisions of the Information Technology Act, including recent amendments related to cyber crimes and offenses.

CO-PO Matrix										
CO/PO	D/PO PO1 PO 2 PO 3 PO 4 PO5									
CO1a	2	n	1	2	2					
CO1b	5	3	Ţ	5	Z					
CO2	2	2	3	2	2					
CO3	2	2	2	1	3					
CO4	3	2	3	2	3					

Unit -1	Information Security, Need of Information Security, Attributes of Information Security, Authentication, Confidentiality, Integrity, Availability, Non Repudiation.
Unit 2	Security Services, mechanism and attacks, Access Control, Threats and Vulnerabilities, Security Attacks, Unauthorized Access, Impersonation, Denial of Service, Malicious Software, Viruses, Worms, Trojan Horses. Definitions, Types of authentication, Password Authentication, Password Vulner abilities &Attacks: Brute Force & Dictionary Attacks. Password Policy & Discipline, Single Sign-on –Kerberos, Alternate Approaches, Biometrics: Types of Biometric Techniques: False Rejection False Acceptance, Cross over Error Rates. Antivirus installation, Password management, User Account Control (Windows), Biometric techniques.
Unit 3	 Physical and System Security, Function of Operating system, Types of OS (Real time OS, Single User Single task OS, Single,User-Multi tasking System, Multiuser System), Task of OS, Process, Memory Management, Device Management, Storage Management, Application Interface, User Interface, Security Weakness, Operating System, Windows Weakness, Hardening OS during Installation, Secureser Account Policy, Strong User Password Policy, Creating list of Services and Programs running on Server, Patching Software, Hardening Windows, Selecting File System, Active



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	D :Com -2023-2027
	Directory
Unit 4	Internet and Web security ,web Servers and Browsers, HTTP, Cookies, Caching, Plug-
	in, ActiveX, Java, JavaScript, Secure Socket Layer (SSL), Secure Electronic Transaction
	(SET).E-mail Risks, Spam, E-mail Protocols, Simple Mail Transfer Protocol (SMTP),
	Post office Protocol
Unit 5	IT acts and Cyber Laws, IT Act: Salient Feature of IT Act 2000, Legal Provisions under
	the Information Technology Act, Recent amendments by the IT (Amendment Act) 2008,
	ActSection66(A, B, C, D, E, F), ITActSection67(A,B,C)

Readings:

Cryptography & N/W Security by William Stallings

BACHELOR OF COMMERCE	
Three Years (7 Semester)CBCS Programme	

	Seventh Semester									
S.	S. Cada Subject Cat ICM EEM Total									
No.	Code	Subject	Cat	Max	Min	Max	Min	Marks		
45	B.Com-701	Financial Derivatives	(Major)	40	14	60	21	100		
46	B.Com-702	Behavioural Finance	(SEC)	40	14	60	21	100		



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-						_	E	B.Com ·	-2023-2027
	47	B.Com-703	Data Visualization	(CC)	40	14	60	21	100
	48	B.Com-704	Business Valuation	(Major)	40	14	60	21	100
	48	B.Com-704	Project Report (Dissertation)	(Major)			100	35	100

B.Com -701- Financial Derivatives

Course Objective: The course aims to impart knowledge about development and trading ofderivatives in India focusing specifically on futures, options and swaps.

Course Outcomes: On completion of the course the students will be able to:

CO1 a: Demonstrate knowledge of all aspects of derivative market theory and the roles they play in the financial markets

CO1 b: Identify how derivative instruments can be used to change or hedge risk and evaluate risks and pay-offs associated with trading such instruments and their implications CO2: Understand the basic risk management and trading strategies using futures and options

CO3: Critically evaluate the clearing mechanism and techniques used to analyse risk of the portfolio.



CO1b

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3

2

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PO5

3

CO4	CO4: Evaluate the significance of the usage of Swap transactions.								
	CO-PO Matrix								
	PO1 PO2 PO3 PO4								
	CO1a 3 2 2								

3

3

	0010	5	5	5	4	_	
	CO2	3	2	2	1	_	
	CO3	3	3	1	2	_	
	CO4	2	3	2	2	_	1
		•		•			•
Unit -1	Unit 1: I	ntroduction to	Derivatives				
	Meaning	, definition a	nd features of	f derivatives,	Functions of	derivatives, I	Participants in
							atives market,
	Introduct	tion of deriva	atives trading	in India, L.	C. Gupta Co	ommittee and	l J. R. Varma
	Committ	ee on deriva	tives. Recen	t developmen	nts in the de	rivatives man	rket in India.
	Regulation	ons of derivat	ives market.				
Unit 2	Unit 2:	Financial Der	rivatives				
	Concep	t and Types of	of derivatives.	Currency De	rivatives. Exc	change traded	and over the
	-	• -		•		ures of forwa	
					0	Meaning and	
				-		contracts, He	
	futures;	Meaning and	l features of o	options, Types	s of option co	ntracts, Optio	ons Trading
		-			-	del and Expec	-
	0				•	trage opportu	
			1		1	mial pricing	
		nd Scholes m				<i>FB</i>	,
	Index o		, 0				
Unit 3		Pricing of Fu	tures and Opt	tions			
e niv e		•	1		for stock and	l index futures	s- cash price
		•	1	•		options pricir	1
		-	0 11		0	oles model, P	0 1
	Index o		1 0	,		,	U
Unit 4		rading, Clear	ing and Settle	ement			
		-	-		Futures and	l Options trac	ding system,
	-		0			ding charges,	•••
						echanism: ad	
	corporate	e actions, Ope	en position cal	lculation; Mar	gining and se	ttlement mecl	hanism, Risk
	-	-	-			isk Analysis	
Unit 5						· ·	
	Unit 5:	Swaps					
1	T T T T			СТА		C C	C

Introduction to Swaps, Overview of Interest Rate Swaps, Cross Currency Swaps, Pricing of Swaps, Equity and Commodity Swaps.

Readings:

1. David and Thomas (2007). Derivatives, (1st Edition), Oxford University Press, Delhi.



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- 2. Gupta, S.L, Financial Derivatives: Theory, Concepts and Problems (latest ed.), PHI Learning Publications.
- 3. Hull, J. C. (2003). Options futures and other derivatives. Pearson Education India.
- 4. Hull, J., Treepongkaruna, S., Colwell, D., Heaney, R., & Pitt, D. (2013). Fundamentals of futures and options markets. Pearson Higher Education AU.
- 5. Varma, Jayanth R. (2011). Derivatives and Risk Management, Tata McGraw Hills, New Delhi.
- 6. Vohra, N.D. and Bagri, B.R. (2011). Futures and Options, (2nd Edition), Tata McGraw Hills, New Delhi.

B.Com -702- Behavioral Finance

Course Objective: The course aims to impart understanding about how psychology impacts financial decisions (Traditional vs Behavioral Finance).

Course Outcomes: On completion of the course the students will be able to:

CO1a: explain the foundations of traditional finance theory and its limitations.

CO1b: explore how market anomalies and psychological influences led to the emergence of behavioral finance.

CO2: equip you to understand the core concepts of behavioral finance, including its basic assumptions and common biases.

CO3: learn insights into how behavioral biases manifest in different financial markets.

CO4: introduce concept of asymmetric information and its impact on financial contracts.

CO-PO Matrix								
	PO1: PO2 PO3 PO4							
CO1 a:	1	3	1	2				
CO1 b:	_	3	_	2				
CO2:	_	3	_	2				
CO3:	_	3	_	2				
CO4:	_	3	_	2				

Unit -1Traditional theory of finance
Neoclassical economics: Basic assumptions, Rational choice theory, Expected utility
theory; Extension to finance: Modern portfolio theory. Informational efficiency: Efficient
market hypothesis- Weak, semi-strong, strong forms. CAPM. Challenges to EMH -
Theoretical and empirical.Unit 2Emergence of Behavioural finance
Anomalies to neoclassical economics and standard theory of finance; Stock market
anomalies: January effect and day of the week effect. Speculative market bubbles.
Global financial crisis in Behavioural perspective. Equity premium puzzle and siamese
twins problem; Search for alternative paradigms- Influence of psychology and
emergence of Behavioural finance



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Unit 3	Behavioural finance: Introduction
	Behavioural finance: Meaning; Basic assumptions- Incomplete information, bounded
	rationality. Heuristics and biases- Prospect theory, endowment theory, inattention-bias,
	overconfidence, reference-point bias, herd Behaviour, familiarity bias etc.
Unit 4	Behavioural biases: Evidence from different financial markets Behavioural biases under
	different market settings- Stock markets, mutual funds industry, insurance industry.
Unit 5	Asymmetric information
	Asymmetric information: Market for lemons - Adverse selection, moral hazard,
	monitoring and signalling. Economic characteristics of financial contracts - Risk
	neutrality and risk aversion.

Suggested Readings:

- 1. Hal Varian (2010) Intermediate microeconomics A modern approach, 8th Ed. W.W. Norton, London, Ch. 37, Asymmetric information
- 2. Prassanna Chandra (2020) Behavioural finance, second edition, McGraw Hill.New Delhi.
- 3. Singh, R. Behavioural Finance PHI learning
- 4. Ricardo N. Bebezuk (2003) Asymmetric information in financial markets Introduction and applications. Cambridge University Press, Cambridge, UK. Chapter 1.

Note: Learners are advised to use the latest edition of readings.

B.Com -703- Data Visualisation

Course objective

The course helps students learn the technique to visualise data and to gain handsonexperience with creating visualisations of financial data.

Course Outcomes: On completion of the course the students will be able to:

CO1a: Understand the fundamental concept of data visualisation and functions of data analyst.

CO1b: Demonstrate data visualisation using different charts.

CO2: understand and apply various visualisation tools likes map, tables, slicers etc to create dashboard.

CO3: Develop the practical understanding of visualisation using power BI

CO4: Develop the practical understanding of visualisation using tableau

CO-PO Matrix								
CO/PO	PO1	PO 2	PO 3	PO 4	PO5			
CO1a		1		2	1			
CO1b	_	Ţ	-	5	Ţ			
CO2	_	1		3	1			
CO3	_	1		3	1			
CO4	_	1		3	1			



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	D. Com -2023-2027
Unit -1	Introduction Concept of data visualisation, Significance and role, Functions of data analyst, Types of charts, selecting an appropriate visualisation based on the data.
Unit 2	Data Visualisation using Spreadsheet Data visualisations using Conditional Formatting, Sparklines and Number Formats, Charts - line charts, pie charts, scatter charts, area charts, column and bar charts, histogram. Specialized Charts: hierarchical charts, waterfall, funnel, stock charts and combo charts.
Unit 3	Creating Visualisation and Dashboard using Spreadsheet Working with pivot tables and charts, Slicer, Timeline, Power Query, Power Pivot, Power View, Power Map.
Unit 4	Financial Data Analysis using Power BI Introduction to Power BI, Possible Data Sources, Cleansing, Transforming and Loading Data, Add Columns, Remove Columns, Split and Rename column and Change data types, Merge data, Append data, Create report and Power BI Dashboard using visualisation controls, Publish report and export it to PDF.
Unit 5	Unit 5: Working with Tableau Public Introduction, Loading the Data and Preparing the Sheets, Bar and Line Combination Chart, Horizontal Bars Chart, Candlesticks and stock markets, Creating the Tableau Dashboard, and Adding a Brand Filter and Interpretation.

Suggested Readings:

- 1. Alberto Ferrari, Marco Russo, (2017) Analyzing Data with Microsoft Power BI and Power Pivot for Excel, PHI.
- 2. Brett Powell, (2017), Microsoft Power BI Cookbook, Packt Publishing Limited.
- 3. Loma Brown, (2020) Tableau Desktop Cookbook, O'Reilly Media.
- 4. Ryan Sleeper, Practical Tableau, O'Reilly Media.

Note: Learners are advised to use latest edition of readings and use web sources..

B.Com -704-Business Valuation

Course Objective

The course aims to familiarize the students with the principles and practice of valuation of business

Course Outcomes: After completion of the course, learners will be able to:

CO1a: interpret the valuation of business and its principles.

CO1b: anlayse different bases of valuation.

- CO2: Analyse the different techniques of valuation and apply them in various situations.
- CO3: demonstrate skills in valuing tangibles and intangibles.
- CO4: evaluate the impact of non-financial factors on valuation.



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CO-PO Matrix								
CO/PO	PO1	PO 2	PO 3	PO 4	PO5			
CO1a	2	1		3	1			
CO1b	Z	T	-	5	T			
CO2	2	1	1	3	1			
CO3	_	1	-	3	1			
CO4	2	1	2	3	1			

Unit -1	Introduction to valuation:
	Need for valuation, issues and problems in valuation, various types of values and
	relationship between them, principles of valuation, purpose of valuation. Indian and
	international standards on valuation.
Unit 2	Techniques of valuation:
	Different approaches and models of valuation, discounted cash flow analysis, comparable transaction method, comparable market multiple method, market valuation, economic value added, free cash flow to equity, dividend discount model, net asset valuation, relative valuation.
	Factors affecting the choice of valuation techniques.
Unit 3	Valuation of tangibles and intangibles
	(a) Valuation of tangibles – valuation of property, plant and equipment.
	(b) Valuation of intangibles: Goodwill, brand, patents, trademarks, copyrights, process,
	franchises, licenses, internet domains, softwares, databases, advertising agreements.
Unit 4	Valuation in specific cases
	Valuation of large enterprises, Valuation of micro, small and medium enterprises,
	valuation of start-ups, valuation during mergers & acquisitions, valuation during distress
	sales. Valuation of forward contracts, Valuation of futures and options pricing.
Unit 5	Non-financial considerations in valuation
	Human resource, top and middle-level management, governance, corporate social
	responsibility and environmental accountability.

Practical Exercises:

The learners are required to:

- 1. use various software programmes for understanding valuation techniques and methods.
- 2. download financial statements of companies for valuing them under different approaches.
- 3. analyse various financial instruments for overvaluation and undervaluation.
- 4. discuss and analyse valuation of any startup through case study.
- 5. discuss and analyse valuation of any merger and acquisition through case study.
- 6. analyse the impact of non-financial factors on the share prices of a company.

Suggested Readings:



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- Koller T, Goedhart M & Wessels D. "Valuation: Measuring and managing the value of companies" Mckinsey & Company.
- Palepu K.G & Healey P.M. "Business analysis and valuation: Using financial statements" Cengage Publications.
- Parker D. "International valuation standards: A guide to the valuation of real property assets" Wiley blackwell.
- Parks J.A & Banerjee D.N. "Principles & practice of valuation" Eastern law house.

Additional Readings:

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Study material of the Institute of Company Secretary of India for the professional programme course on —Valuation and business modelling.

Study material of the Institute of Cost Accountants of India for the --Strategic performance management and business valuation

Note: Learners are advised to use latest edition of readings and use web sources..

BACHELOR OF COMMERCE

Three Years (8 Semester)CBCS Progra	ımme

	Eight Semester								
								Total	
S. No.	Code	Subject	Cat	Max	Min	Max	Min	Marks	
50 B.Com- 801 International Financial Reporting Standards		(Major)	40	14	60	21	100		
51	B.Com- 802	Merger, Acquisition & Corporate Restructuring	(SEC)	40	14	60	21	100	
52	B.Com- 803	Advanced Business Research	(CC)	40	14	60	21	100	
53	B.Com- 804	International Taxation	(Major)	40	14	60	21	100	



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54	B.Com- 805	Project Report (Dissertation)	_	_	100	35	100

B.Com -801- International Financial Reporting Standards

Course Objective: The objective of the subject is to enable the students to understand the need and method of presentation of financial statements in accordance with International Financial Reporting Standards

Course Outcomes: On completion of the course the students will be able to:

CO1a: understand the concept of IASB and its regulatory framework

CO1b: analyse the elements of financial statements.

CO2: understand the different segments of financial statements

CO3: demonstrate the presentation of financial statements and additional disclosures

CO4: recognise the preparation of external financial reports for different entities

CO-PO Matrix						
CO/PO	PO1	PO 2	PO 3	PO 4	PO5	
CO1a	3	2	2	2	3	



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	CO1b					
ſ	CO2	3	2	3	3	3
	CO3	2	3	2	3	1
	CO4	1	2	3	3	2

Unit -1	International sources of authority			
	The International Accounting Standards Board (IASB) and the regulatory framework.			
Unit 2	Elements of financial statements			
	1. Revenue recognition			
	2. Property, plant and equipment			
	3. Impairment of assets			
	4. Leases			
	5. Intangible assets and goodwill			
	6. Inventories			
Unit 3	Different Segments of Financial Statements			
	1. Financial instruments			
	2. Provisions, contingent assets and liabilities			
	3. Employment and post-employment benefits			
	4. Tax in financial statements			
	5. The effects of changes in foreign currency exchange rates			
	6. Agriculture			
	7. Share-based payment			
	8. Exploration and evaluation expenditures			
	9. Fair value measurement			
Unit 4	Presentation of financial statements and additional disclosures			
	1. Presentation of the statement of financial position, the statement of			
	profit or loss and other comprehensive income and the statement of			
	changes inequity			
	2. Earnings per share			
	3. Events after the reporting period			
	4. Accounting policies, changes in accounting estimates and errors			
	5. Related party disclosures			
	6. Operating segments			
	7. Reporting requirements of small and medium-sized entities(SMEs)			
Unit 5	Preparation of external financial reports for combined entities, associates and			
	joint arrangements			
	1. Preparation of group consolidated external reports			
	2. Business combinations – intra-group adjustments			
	3. Business combinations – fair value adjustments			
	4. Business combinations – associates and joint arrangements			
	5. Complete disposal of shares in subsidiaries			



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- Salim Alibhai, Erwin Bakker, T V Balasubramanian, Kunal Bharadva, Asif Chaudhry, Danie Coetsee, Chris Johnstone, Patrick Kuria, Christopher Naidoo, J Ramanarayanan, Darshan Shah: Wiley Interpretation and Application of IFRSStandards : :10 May 2021Edition
- 2. Steven M. Bragg: IFRS Guidebook: 2020Edition
- 3. CA Kamal Garg: Practical Guide to IND AS & IFRS (SixthEdition)
- 4. CA J N Tikku and CA EishTaneja: IND AS and their PracticalApplicability

B.Com -802- Merger, Acquisition & Corporate Restructuring

Course Objective: The course aims to familiarise the students with different aspects of corporate restructuring, mergers & acquisitions and to develop an understanding of the subject including contemporary practices in the corporate sector.

Course Outcomes: On completion of the course the students will be able to:

CO1a: acquaint the knowledge of different form of corporate restructuring

CO1b: understand the different types, motives and reasons of mergers and acquisitions.

CO2: summarises the legal provisions of mergers and acquisitions

- CO3: estimate the important methods of valuation
- CO4: assess the issues related to integration

CO-PO Matrix					
CO/PO	PO1	PO 2	PO 3	PO 4	PO5
CO1a	2	1	3		1
CO1b	5	T	5	-	L L
CO2		1			2
CO3	1		3	2	
CO4		2			3

Unit -1	Introduction to corporate restructuring Meaning and understanding of corporate restructuring: need, scope. Indian and global scenario. Forms of corporate restructuring–merger, acquisition, takeovers, amalgamation, consolidation, absorption, disinvestments, spin off, split-off, strategic alliance, reverse
	merger, demerger, joint venture and strategic alliances.
Unit 2	Mergers and acquisitions
	Types of mergers and acquisitions - Horizontal, vertical & conglomerate. Motives and reasons: Growth & expansion, increase in market share, synergy, diversification, other economic motives, tax motives, financial motives, hubris and other motives.
	value creation in mergers and acquisitions.
Unit 3	Legal aspects of mergers and acquisitions
	Provisions of the companies act, 2013 and competition act, 2002. Important regulations
	of SEBI Takeover Code, 2011.



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Unit 4	Methods of valuation
	Valuation of a business, methods of valuation - Market price, asset based, cash flow
	basis, earning potential basis. Computation of impact on EPS and market price.
	Determination of exchange ratio. Concept of EVA, MVA and FCF. Financing of merger.
Unit 5	Issues related to integration
	Criteria for negotiating friendly takeover, hostile takeover, defence against hostile takeover.
	Post-merger integration issues: H.R. and cultural issues. Recent cases of merger and
	acquisitions.

Suggested Readings:

- 1. DePamphillis, D.M. —Mergers, Acquisitions, and Other Restructuring Activities: An Integrated Approach to Process, Tools, Cases and Solutions Elsevier.
- 2. Koller, T., Goedhart, M. & Wessels, D. —Valuation: Measuring and Managing the Value of Companies Mckinsey & Company.
- 3. Pettit, B.S., & Ferris, K.R. Valuation for Mergers & Acquisitions || FT Press.
- 4. Reed, S.F., Lajoux, A., & Nesvold, H.P. —The Art of M&A: A Merger Acquisition Buyout Guidel Mcgraw Hill.
- 5. Sherman, A.J. —Mergers & Acquisitions from A to Z: Strategic and Practical Guidance for Buyers and Sellers Goodreads.
- 6. Sudarsanam, S. —Creating Value from Mergers and Acquisitions: The Challenges Prentice-Hall.
- 7. Zadeh, A.A., & Meeks, G. —Accounting for M&A: Uses and Abuses of Accounting in Monitoring and Promoting Merger^{II} Routledge.

Additional Resources:

- AS 14 issued by the Institute of Chartered Accountants of India.
- Educational Material on Indian Accounting Standard (Ind AS) Business Combinations issued by The Institute of Chartered Accountants of India.
- IFRS–3 issued by the International Accounting Standard Board.
- Ind AS 103 issued by the Ministry of Corporate Affairs, India.

• Study Material of the Institute of Cost Accountants of India for the —Strategic Performance Management and Business Valuation.

• Study Material of the Institute of Company Secretary of India for the Professional Programme Course on —Valuation and Business Modelling.

Note: Learners are advised to use the latest edition of reading

B.Com -803- Advanced Business Research

Course Objective

The objective of the course is to develop the student's theoretical and practical understanding of select multivariate research methods and central concepts of psychological measurement and analysis.

Course Outcomes: On completion of the course the students will be able to:

CO1a: Understand the application Univariate and Bivariate tests for comparison of samples



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CO1b: Demonstrate the application of bivariate regression.

CO2: Examine the usage of multivariate analysis

CO3: Analyze the applications and interpretations of factor analysis

CO4: Evaluate the results of Discriminant Cluster and conjoint analysis after application

		CO-PO	Matrix		
CO/PO	PO1	PO 2	PO 3	PO 4	PO5
CO1a	3	n	2	1	1
CO1b	5	Z	Z	Ţ	Ţ
CO2	3	2	3	1	1
CO3	3	2	2	1	1
CO4	3	2	2	1	1

Unit -1	Univariate and Bivariate Analysis: Investigation of two variables Hypothesis testing; steps in hypothesis testing, Type I and Type II errors. Parametric Tests of differences, t-test for two independent samples, paired sample, F - test ANOVA. Non-parametric statistics for tests of differences: Mann-Whitney Test, Wilcoxon Signed Rank Test and Kruskal-Wallis test, Chi-square test (expected frequency).
Unit 2	Bivariate Analysis: Measures of Association
	Simple correlation coefficient, Bivariate linear regression, Least -square method of regression analysis, drawing a regression line, testing the statistical significance of a least-square regression, calculation of intercept and slope coefficients
Unit 3	Multivariate Analysis
	Distinguish between univariate, Bivariate and multivariate analysis. Methods of multivariate analysis: Dependent methods and interdependence methods. Concept of multiple regression analysis and multivariate analysis of variance (MANOVA).
Unit 4	Factor Analysis
	Reliability, validity, measurement errors, concept of factor analysis, procedure for
	conducting factor analysis, construction of the correlation matrix, determination of the number of factors, rotation and interpretation of factors, factor loadings and eigen value.
Unit 5	Discriminant, Cluster and conjoint analysis
	Discriminant analysis: Concept types and relevance in research; Cluster analysis:
	Concept of cluster analysis, different methods of performing cluster analysis and its
	relevance in research; Conjoint analysis: Concept of conjoint analysis, types and its relevance in research.

Suggested Readings:

1. William G. Zikmund/Barry J. Babin/Jon C Carr/Mitch Griffin (2013). Business Research Methods, Cengage publication, 8th edition.

2. Hair, Black, Babin, Anderson and Tatham (2017). Multivariate Data Analysis, 7e Pearson education India. ISBN – 13 9789332536500



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3. DeVellis, R.F (1991). Scale Development: Theory and Applications, Newbury park, California: Sage.

4. Viswanathan, M. (2005). Measurement Error and Research Design. Thousand Oaks: Sage.

5. Dangi, H.K, Dewan, S (2016) Business Research methods, Cengage publication.

6. Surya, P.K., Sharma, S.K. (2020), Business Research Methods.

B.Com -804- International Taxation

Course Objective

The course aims to introduce students to the issues of international tax avoidance and evasion. The course would also create awareness about the various methods followed to alleviate international double taxation, along with understanding international initiatives ontax compliance.

Course Outcomes: On completion of the course the students will be able to:

CO1a: Understand the concept of international double taxation and the principles used to address it, including source and residence rules.

CO1b: Explore methods to alleviate international double taxation, such as tax credits and treaties, and their benefits.

CO2: Identify methods used for international tax evasion and avoidance, including transfer pricing and tax havens.

CO3: Learn about strategies to prevent international tax evasion and avoidance, such as transfer pricing regulations and anti-avoidance rules.

CO4: Analyze the tax challenges arising from the digital economy and potential reforms in international tax systems.

		CO-PO	Matrix		
CO/PO	PO1	PO 2	PO 3	PO 4	PO5
CO1a	3	2	2	1	1
CO1 b	5	2	2	T	T
CO2	2	2	-	2	-
CO3	3	-	2	1	1
CO4	1	-	2	1	1

Unit -1	International Double Taxation
	Concept of international double taxation; principles of international taxation – source rule
	and residence rule; international tax evasion and avoidance; Advance Ruling; withholding
	tax rates on different sources of incomes.
Unit 2	Alleviation of International Double Taxation
	Methods to alleviate international double taxation: exemption method, tax credit
	method, tax sparing credit method; bilateral tax treaties (Double Taxation Avoidance
	Agreements) - objectives, features and benefits; multilateral tax treaties; bilateral



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	investment treaties.
	Model Bilateral Double Taxation Conventions: OECD Model Convention and United
	Nations Model Convention
Unit 3	International Tax Evasion and Avoidance
	Methods of tax evasion and avoidance: transfer pricing, Base Erosion and Profit Shifting;
	tax havens and treaty shopping; the case of India-Mauritius tax treaty.
Unit 4	Prevention of International Tax Evasion and Avoidance
	Arm's length price, transfer pricing regulations in India, transfer pricing methods,
	transfer pricing compliance practices; Advance Pricing Agreements; anti-treaty abuse
	provisions; General Anti Avoidance Rules; exchange of information.
	BEPS Action Plan, BEPS Multilateral Instrument; Multilateral Convention to Implement
	Tax Treaty Related Measures to Prevent BEP
Unit 5	Tax Challenges arising from Digitalisation of the Economy
	Importance of corporate taxes; trends in corporate taxes; reforms in international direct
	taxation rules, indirect taxation and e-commerce; enhancing Digital Platforms
	Reporting.

The learners are required to:

1. conduct an inter-country comparison of corporate taxes as well as withholding tax rates for different kinds of income.

2. conduct a trend analysis of proliferation of bilateral tax treaties over a period of time.

3. prepare case studies of some specific bilateral treaties to demonstrate the concept of tax treaty shopping.

4. conduct an in-depth analysis of the methods used by individual countries as well as international organisations to avoid Base erosion and Profit Shifting

5. make presentation on contemporary issues such as tax challenges arising from digitisation of economies.

Suggested Readings:

- Agrawal, D. C. Basic Concepts of International Taxation, Taxmann.
- Garg, K. Guide to International Taxation. Bharat Law House
- OECD (2022). Transfer Pricing Guidelines for Multinational Enterprises and Tax Administrations.
- OECD (2020). Tax Challenges arising from Digitalisation Economic Impact Assessment: Inclusive Framework on BEPS.
- OECD (2017). Model Convention on Income and Capital.
- United Nations (2017). Department of Economic and Social Affairs, United Nations Model Double Taxation Convention between Developed and Developing Countries.
- UNCTAD (2021). World Investment Report.
- Vijayasarathy, D. Fundamentals of International Taxation. Bharat Law House

Note: Learners are advised to use the latest edition of reading



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